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Thursday July 20 1989

World News

Business Summary

Commission warns UK of legal move on water purity

The European Commission has promised to take court action against the UK in two months unless it abides by EC drinking water purity standards...

Greek investigation Greece's new parliament voted to set up a commission to investigate former socialist Prime Minister Mr Andreas Papandreu and four associates...

Polish food aid The European Commission will ask EC farm ministers next week to approve food aid to Poland worth around \$120m...

Italian opposition Italy's 49th post-war Government - likely to be formed over the next few days - will be the first to be formed in parliament by an opposition government...

Pakistani unrest Five people were killed and 14 injured in ethnic rioting in the southern Pakistani town of Hyderabad.

Indian adjournment Both houses of India's parliament were adjourned after persistent demands by opposition members for the resignation of Rajiv Gandhi.

Spanish killings Suspected Basque guerrillas killed two army officers and wounded their driver in an attack in Madrid.

Kurds cross to Iran Turkish Foreign Ministry confirmed that an unspecified number of Iraqi Kurdish refugees had crossed into Iran from camps in Turkey.

S Korean reshuffle South Korean President Roh Tae-woo sacked six ministers and the country's intelligence chief in a cabinet reshuffle.

Talks on boat people Talks are taking place between Vietnam and Britain on the repatriation of about 35,000 Vietnamese boat people now in Hong Kong.

US call on PLO talks Members of the US Congress, outraged by a senior US diplomat's talks with the founder of the Black September terrorist group, called for restrictions on talks with the Palestine Liberation Organisation.

UK rail strike Britain's National Union of Railwaymen called a sixth 24-hour rail strike following the rejection of an increased pay offer by the state-run railway.

Moon station plan President George Bush is considering proposals for a manned station on the moon and sending astronauts to Mars.

Sri Lankan attack Thirteen pilgrims were killed and at least 80 injured when suspected left-wing rebels attacked a religious procession in Sri Lanka.

US relaxes export curbs on personal computers

US has relaxed curbs on the export of popular personal computers to western destinations, and is to press for easing of multilateral restrictions on sales to Soviet Union and Eastern Europe.

REFAAT El-Sayed, Egyptian-born immigrant who built up Fomena, Swedish anti-fraud group, was sentenced in Stockholm to five years in prison for swindling investors, fraud and insider trading.

SOCIETE Generale de Surveillance (SGS), Swiss inspection services group, has been shaken by resignations of its chairman, three directors and managing director.

HOYLAKE, investment vehicle for Sir James Goldsmith's \$10m takeover bid for UK's RAT Industries, was put on defensive by a payments error in US.

BRITISH Aerospace, UK aircraft manufacturer, made agreed offer of \$450m for Arlington Securities, UK property development company.

INTER-American Development Bank president Enrique Iglesias intervened in a dispute over the seizure by Citibank, US bank, of \$90m in Ecuadorian central bank deposits.

MINORCO, Luxembourg investment offshoot of South Africa's Anglo American mining group, acknowledged difficulties in gaining foreign acceptance for equity and its debt.

KUBOTA, Japanese construction equipment group, acquired a controlling interest in Nissan Motor Iberica, Spanish subsidiary of Nissan.

FRENCH Government has launched a new savings scheme with tax breaks and cash payments to non-taxpayers.

GREENE's has asked Denison Mines, of Canada, for an extension of 30 days to give it time to consider making an offer for Denison's stake in North American Petroleum Company (NAPCO).

BRAZIL'S foreign debt negotiations are visiting New York for talks with creditors, hoping for concessions to avert a moratorium on interest payments.

UNITED Airlines, second largest US carrier, will begin flights to Frankfurt in an ambitious transatlantic strategy.

TIME Inc, US broadcasting and publishing company planning to merge with Warner Communications, reported modest improvements in earnings and revenues.

TURKEY and Soviet Union reached agreement on second line of credit of \$150m to be made available by the Export Import Bank of Turkey (Eximbank) to support Turkish exports.

NUKEM, scandal-plagued West German nuclear technology company, is suffering from the cost of closing down its activities in the radioactive fuel cycle.

JAPANESE shipbuilders fear US allegations of unfair government support for the industry could become the next big bilateral trade issue.

GENCOR, second largest South African mining house, reported higher revenues in its gold mines following year of cost-cutting and eliminating unprofitable workings.

FRENCH consumer prices rose by 0.1 per cent last month, taking the rate of inflation over the past year down to 3.6 per cent.

Khashoggi extradited to face fraud charges in US

By Roderick Oram in New York and Robyn Pauley in London

MR Adnan Khashoggi, the Saudi Arabian arms dealer and financier once reputed to be the world's richest man, was extradited from Switzerland yesterday to face fraud charges in the US involving Mr Ferdinand Marcos, former President of the Philippines.

Mr Khashoggi was arrested in a Swiss hotel on April 18 and has been held in detention in a Bern jail. He had fought against extradition but the order went into effect yesterday after he decided against appealing to the Swiss Supreme Court.

Accompanied by two Swiss police officers, he was due to land in New York yesterday afternoon and be taken to court for a bail hearing.

He was originally charged last October by a New York grand jury with helping Mr Marcos and his wife Imelda use \$103m from the Philippines Treasury to fraudulently buy Manhattan real estate and art for the Marcoses' personal use.

The three, plus six other defendants, are charged also with defrauding US banks of \$18m. Charges of racketeering and conspiracy were dropped yesterday because they had no parallels in Swiss law.

In the charges still standing, Mr Khashoggi is alleged to have helped Mr Marcos and his wife Imelda use \$103m from the Philippines Treasury to fraudulently buy Manhattan real estate and art for the Marcoses' personal use.

Mr Khashoggi, 53, is an old friend of Mr Marcos and the charges involve his alleged role in helping to disguise the fact that the Marcoses were the true owners of four important properties in Manhattan. He has always strenuously denied all the charges. The

attempted to show he had bought assets from the Marcoses before March 1966 when federal courts in New York barred them from transferring properties. The allegedly false documents cover various assets including paintings by Rubens, El Greco and Frans Hals and a number of well-located buildings in Manhattan.

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arrest warrant for Mr Khashoggi was issued on March 24 by Ms Naomi Buchwald, a US magistrate, on the basis of charges filed on March 9 by the district court for the southern district of New York.

Mr Khashoggi and the Marcoses are among a group of people uncovered by Mr Gulland's investigations who were operating myriad connected bank accounts around the world. The maximum penalty he faces if convicted is 20 years in jail for racketeering offences and 15 years in jail if found guilty of obstructing justice.

southern district who is now running for governor. The charges against Mr Khashoggi also involve fraud and obstructing the course of US justice by, among other things, passing false documents to the US authorities via the French authorities.

Agnelli and BSN buy into Italian cheese industry

By John Wyles in Rome and George Graham in Paris

IFIL, the Agnelli family holding, and BSN of France yesterday acquired Galbani, Italy's leading producer of cheeses, in a \$2.41bn (\$1.65bn) deal that underlines growing international penetration of the Italian food processing industry.

With their existing controlling partnerships in other Italian food and drink companies, the Galbani acquisition may well put IFIL-BSN at the top of the industry's sales league. IFIL will own 65 per cent and BSN 35 per cent of the Milan-based company and Mr Umberto Agnelli, the IFIL president, said last night that the already satisfactory income promised by the investment

can only grow rapidly through the existing synergies between Galbani and BSN. Galbani's sales last year - 80 per cent from cheeses with such well known brand names as Dolcelatte and Bel Paese - amounted to L1,450bn and net profits to L128bn. Its ownership hitherto is something of a mystery since 45 per cent is being acquired from Kredietbank of Belgium, having previously been controlled by a network of Luxembourg-based companies belonging to unidentified shareholders.

The price being paid partially reflects Galbani's L500bn of total liquidity. IFIL said yesterday that its net share of the purchase - between L1,010bn and L870bn - will be financed partly through a L500bn capital increase and partly by ceding 35 per cent of its investment company, IFIL

Partecipazione, to BSN for L1,500bn. The transaction will take six months to complete and short-term finance will be provided by Mediobanca, Italy's top merchant bank. IFIL coupled yesterday's announcement with the revelation that the holding company's capital increase would be used to allot "a significant shareholding" to a major institutional investor in the Persian Gulf area. IFIL said later that the investor wished to remain anonymous for the time being, but it was not the Kuwait Investment Office, although the origin may be Kuwait or Saudi Arabia. The company also said that the Galbani purchase would bring a better balance to its investment portfolio by reducing the weight of its Fiat holding - close to 10 per cent of the motor group's ordinary shares - from 56 per cent to 30 per cent. IFIL's stake in Fiat was boosted to nearly 10 per cent in late 1986 when it took part in the 15 per cent stake in the Fiat group which was sold by the Libyan government. In Paris BSN said its stake in Galbani would give it access to the Italian company's distribution network in Italy, with some 120,000 points of sale, and to its cheese technology, especially in the field of mozzarella. The French group is already the world's leading dairy products company, especially in yogurt with its Gervais and Danone brands. It said yesterday that it believed mozzarella had a strong potential for

Soviet miners warned strikes may threaten future of perestroika

By Quentin Peel in Moscow

MR Mikhail Gorbachev, the Soviet leader, warned yesterday of dire consequences for the Soviet economy and for the perestroika reform process from the mass miners' strikes in Siberia and the Ukraine.

In a striking concession to the wave of unrest sweeping the country in protest at poor living conditions, he disclosed that roubles 10bn (\$15.8bn) had been set aside from reserves for the import of consumer goods - at least double the amount previously announced.

The miners' strike was reported last night to have brought 80 pits in the Donets coalfield in the Ukraine to a standstill - four times the number on Tuesday. The strikers in the heavy and metal - coalfields in the country seemed to be ignoring a string of concessions by the authorities on wages and working conditions, as well as a direct appeal from Mr Gorbachev and Mr Nikolai Ryzhkov, the Prime Minister.

There were some encouraging signs, however, of the beginning of a return to work in the Kuznetsk coal field in Siberia where 24,000 of the 150,000 strikers were reported to have gone back after a call from their strike committee to return to work.

Reuters news agency quoted a government spokesman in the regional capital of Kemerovo as saying that work had resumed at 20 of the 79 strike-bound mines in Siberia and also expressing optimism that

a return was imminent at other pits in the region. In the Ukraine, however, a Soviet television report provided little indication of the strike ending in that region. Mr Gorbachev showed the deep anxiety of the Soviet leadership over the dispute when he warned about a threat to call a rail strike in sympathy from August 1.

"The country could find itself in such a situation that it would be necessary to think about which measures to take to ensure the situation did not get out of control," he said, hinting that tougher measures, including the possible use of force, might eventually be needed.

"Whether these comrades like it or not, the current situation could damage everything we are doing," he said in an unscheduled appearance at a session of the Supreme Soviet.

He said that "emissaries with extremist and anti-social slogans have tried to make use of the strike leader in Makheyevka, in the Donbass, said the situation was under control.

"There is absolutely no danger of political instability," he said. "We have taken power into our hands." Mr Gorbachev's worries

Commission accepts British offer on Rolls shareholding

By William Dawkins in Brussels and John Thornhill in London

THE European Commission yesterday accepted the UK Government's offer nearly to double the 15 per cent foreign shareholding limit in Rolls-Royce, the privatised aero-engine group. However it reserved the right to take legal action against unfair curbs on investment.

The deal, settled at yesterday's weekly meeting of the Commission, ends more than a year's wrangling between London and Brussels over the extent to which EC internal market rules allow Britain to limit non-UK investment in companies involved in national security.

The agreement allows Britain to keep foreign shareholdings in Rolls-Royce below 20.5 per cent, as against the 15 per cent ceiling set at its privatisation in 1987.

Mr Martin Bangemann, the EC's industry commissioner, is expected to send a letter in the next few days to Lord Young, the UK's Trade and Industry Secretary, informing him of

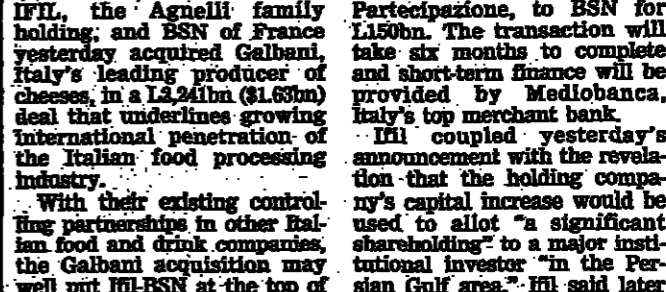
the Commission's acceptance of the proposal. Rolls-Royce said it had not been informed of the decision and therefore could not give an official reaction. However, it welcomed the proposal in principle.

The Government will apply the same conditions to British Aerospace, which also had a 15 per cent foreign investment limit, although the Commission did not formally challenge BAE's shareholding rules. No other UK privatisations are affected, say British officials.

The Commission will reassess the new limit before the end of 1992, or earlier if non-UK investors encounter serious problems buying Rolls-Royce shares. British officials were yesterday satisfied that the accord had removed the immediate threat of legal action against Rolls-Royce.

Commission officials said that even the new lighter curbs contained EC internal market rules. Britain was only prepared to let them continue

US consumer prices



Inflation slowdown lifts US markets

US stocks and bonds rose sharply yesterday on the announcement that the main US inflation measure had risen less than had been expected in June.

The consumer price index figures led to hopes that there would be an early further easing in monetary policy.

However, the US Federal Reserve's operations in the money market yesterday gave no hint that the central bank had lowered its target for Fed Funds, the rate at which commercial banks lend to each other overnight, and both markets slipped below their morning highs.

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Morgan Grenfell's first class performance. Advertisement featuring a table of performance metrics and contact information for Morgan Grenfell's Index Tracker Trusts.

MARKETS table with columns for Sterling, Dollar, and Stock Indices. Includes data for New York, London, and various market indices.

CONTENTS table listing various news items and their page numbers, such as 'Schönhuber stokes up his steamroller' and 'Italy: Communists form an alternative shadow government'.

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EUROPEAN NEWS

# French plan to encourage private savings unveiled

By George Graham in Paris

THE FRENCH Government has launched a new savings scheme with tax breaks and cash payments to non-taxpayers designed to help low-income households build up a small nest egg.

The Plan d'Épargne Populaire, or PEP, will be presented to Parliament in this autumn's finance bill and should come into operation at the beginning of next year. It is designed to replace the last right-wing Government's Plan d'Épargne Retraite, or PER.

Where the PER favoured higher rate taxpayers and attracted mostly those who were at or near retirement, the PEP is intended to restore the balance in favour of lower income households. "Our aim is to encourage French savings, to reduce social inequalities and to allow the most modest households to create a nest egg," said Mr Pierre Bérégovoy, Finance Minister.

It requires the investor to sign a 10-year renewable contract for savings of at least

FF2,400 (£230) a year. The savings can accumulate free of tax until the life of the contract, but withdrawals will be taxed at a declining rate, becoming tax-free after eight years. The overall limit on the end of 10 years.

The type of investment itself will be up to financial services companies and their customers; the PEP is not aimed specifically at encouraging equity investment, as the now defunct "Monory" savings plans were.

The innovation in the PEP is that households which do not pay income tax (more than 10m, since the threshold for income tax is very high but rises thereafter climb steeply) will receive a cash bonus from the Government amounting to a quarter of their savings, up to FF1,500 a year.

Mr Bérégovoy says the budget cost will not be considerable: around FF10bn for the cash bonuses, on the hypothesis that some 1.5m non-taxpayers sign PEPs. Against this, the Government will save the approximately FF8bn in tax breaks it gives out on the PER.

He added that the PEP was not intended to replace the pay-as-you-earn pensions system of the French social security, and that he was considering other forms of mutual savings to provide complementary retirement income.

Less clear, however, is whether the PEP will in fact encourage new investments, or simply add to the panoply of tax exemptions and privileges with which France has tried over the years to tempt its citizens into saving.

Despite a range of tax-free instruments that includes post office savings books paying 4.5 per cent, "popular" savings books paying 5.5 per cent and home savings plans paying 6 per cent, the overall savings rate has declined from more than 20 per cent of total household income a decade ago to a recovering only slightly last year to 12.3 per cent.

# PCI aims to build its image as alternative to Christian Democrat-led coalitions Italian Communists form 'shadow' government

By John Wyles in Rome

ITALY'S 49th post-war Government - likely to be formed over the next few days under the five-times Premier, Mr Giulio Andreotti - will be the first to be confronted in Parliament by a formal "shadow" government following an intriguing initiative announced yesterday by the Communist party (PCI).

Mr Achille Occhetto, the party's leader, yesterday announced a list of 21 "shadow ministers" whose task is to scrutinise and criticise those in office and also to present alternative Communist policies. It was an attempt, he said, to stress that, as the largest opposition party, the PCI was determined to be taken seriously as the basis for an alternative to Christian Democrat-dominated coalitions.

Speaking to the party's members of the European and Italian parliaments, Mr Occhetto claimed that the creation of a shadow government recognised the inadequacy of the old political game as played in Italy.

The country's level of development now required "a system which works on the basis of clear alternative programmes".

Much depends on how the PCI experiment works in practice, but it could, indeed, improve the level of political debate, although not without

cost to the party itself.

Mr Occhetto is trying to bury the "association" tradition of the past 20 years whereby the PCI, although permanently in opposition, has been given a great deal of parliamentary scope to share powers of policy-making and appointments with the coalition Government of the day.

If it emerges as an effective opposition, then the governing majority may well try to take away some of the power at its disposal. Moreover, the emergence of a real PCI opposition at a time when Mr Andreotti is just about to form his sixth Government carries considerable symbolic interest.

His two premierships from 1976 to 1978 were sustained by the PCI from outside the Government, but Mr Occhetto has made it clear over the past few days that Mr Andreotti can expect no such help this time.

The PCI leader was at pains yesterday to define the parameters of the Communist alternative in foreign and domestic policy. For the former, he called for more determined Italian initiatives to bring about economic and political unity in the European Community, East-West arms reductions, Middle East peace, and the achievement of a "common European home" embracing the two halves of Europe.

In domestic policy, the party's priorities include a change in the electoral system so that the Italian people can actually choose between alternative policy programmes.

It also favours an "environmental reconstruction of the economy", and a development of the south of Italy through a stronger attack on organised crime and infrastructural investments.

For the economy, he promised a "realistic" Communist programme for curbing budget deficits and the national debt which would reduce the annual deficit by three percentage points of gross domestic product.

# EC states 'should accept each other's professions'

By David Buchan in Brussels

THE 12 European Community states should promote labour mobility between themselves by recognising the qualifications of each other's professions, the European Commission proposed yesterday.

The proposal, which must get EC governments' approval, would complement the mutual recognition of higher education diplomas, agreed by the 12 in December.

It would also be of advantage to such as the legal and teaching professions.

The new plan, aimed at the far larger number of trades and professions practised by those with only secondary education, would allow an EC citizen to work in another EC state without any condition - provided his professional training was either equal or superior to that required in his host state.

The host state, however, would still be able to demand some proof of professional experience or, alternatively, an aptitude test, from those with shorter or less rigorous training than its own.

In this way, the Commission is hoping to bypass the tediously slow method of getting mutual recognition profession-by-profession that characterised the 1970s and early 1980s.

In addition, the Commission yesterday proposed boosting to 200m (€19.5m) for 1990, funding for its Euroteach programme to improve the training of workers to adapt to technological change. It also approved its first annual report on employment in the Community.

Promised as part of the Commission's new social programme, the report, to be released today, says: "There are serious doubts about the extent to which the current education and training systems are sufficiently geared up to meeting the needs of the 1990s."

It paints a generally gloomier picture of the EC labour market than that depicted when the Commission was first promoting the job-creating benefits of its internal market programme.

In particular, it calls for new stress on policies promoting social and regional cohesion.

# France sees a 0.1% rise in prices

By George Graham

FRENCH CONSUMER prices rose by 0.1 per cent last month, taking the rate of inflation over the past year down to 3.1 per cent, compared with 3.7 per cent in May.

Mr Pierre Bérégovoy, the Finance Minister, said that while France's inflation rate was higher over the past year than West Germany's, in the first six months of 1989 French prices had risen by 2.6 per cent, compared with 2.6 per cent for West Germany.

"This is a good result because competitive disinflation is one of the keys of our policy of enhancing growth and creating more jobs," the minister said.

The modest rise in prices in June stemmed partly from a fall in petrol prices, which had risen rapidly in the first five months of the year, and partly from steady prices for manufactured goods and a slowing in price rises for services.

Insee, the state statistical office, also announced yesterday that industrial production had fallen by 2.2 per cent in May compared with the previous month, but stood at a level 4.6 per cent higher than a year earlier.



George Petcos: feeling the political heat

# Greek MPs vote to investigate Papandreou over bank scandal

By a Correspondent in Athens

GREECE'S new Parliament, at the close of a dramatic two-day debate, voted early yesterday to set up a parliamentary commission to investigate Mr Andreas Papandreou, the Socialist former Prime Minister, and four close associates in connection with a financial scandal.

It was the first case in modern Greek history of a Prime Minister being turned over by Parliament to a criminal investigation. The former ministers of public order, justice, the economy and finance - respectively Mr George Petcos, Mr Aganemnon Koutsoungas, Mr Panayotis Roumeliotis and Mr Dimitris Tsivolias - were singled out for investigation along with Mr Papandreou.

Some 171 of the 300 members of Parliament voted in favour of a probe of Mr Papandreou, while 121 voted against - and three members of Mr Papandreou's own Panhellenic Socialist Movement (Pasek) abstained.

Analysts said this could portend further disarray in Pasok before the next elections, which are expected in October. Last month's general election left no party with a clear majority, and a temporary Conservative-Communist coalition has been established to investigate malpractices under the Socialists and prepare for a fresh ballot.

Mr Petcos sought to differentiate his position from that of his accused colleagues, by saying he had no effective control over the state corporations that were under his broad supervision when he was Transport Minister.

He also sought to instructing any corporation to deposit funds with the Bank of Crete, the private bank that was once controlled by Mr George Kookotas, the former tycoon who is at the centre of a \$200m embezzlement scandal and is now in a US jail pending possible extradition to Greece.

The coalition Government also intends to have Mr Papandreou and his associates investigated over other matters including fraudulent grain sales, malpractices in arms procurement and illegal wire-tapping.

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# Surprise Soviet elections to purge Communist party

By Quentin Peel in Moscow

PRESIDENT Mikhail Gorbachev has announced surprise elections within the ruling Communist party, and called for a choice of candidates at every level, in a step aimed at purging the party of its most conservative officials.

He revealed the plan in his most devastating criticism of the bureaucracy in the ruling party, and its failure to keep up with the pace of change in Soviet society.

He also announced that the crucial plenum of the party's central committee, to discuss ethnic relations and the constitutional relationship between the 15 republics, had been postponed from this month until September - apparently because of disagreements between the party leadership and the most nationalistic republics.

Mr Gorbachev's assault on his party came at a top level meeting of first secretaries from all the republics, regions and territories of the Soviet Union - just as Mr Boris Yeltsin, the most popular party

rebel, announced the formation of an "opposition" group within the Congress of People's Deputies.

Mr Yeltsin, the former Moscow Communist Party leader and once junior politician member, announced in the Supreme Soviet that 300 Deputies from throughout the country were joining the radical group, dedicated to speeding perestroika, and to "counter the pressure put on the Parliament by conservative forces."

For his part, Mr Gorbachev was open in his claim that "the party is essentially lagging behind the processes taking place in society... it threatens the party's leadership in perestroika, and hence in society."

His move is a continuation of the strategy begun by his trip to Leningrad earlier this month, which saw the sudden resignation of Mr Yuri Solovov, the Communist party leader there, and the only member of the politburo to be defeated in last March's national elections to Congress.

"The people's mood is extremely critical," Mr Gorbachev said. "I got proof of that

party cannot and should not command over state and industrial organs and social organisations," he said.

In another significant concession to his party bosses, however, Mr Gorbachev agreed that they would not be compelled to stand for election as chairman of their local Soviets - a challenge seen as a guarantee of popular defeat.

On the other hand, Mr Gorbachev gave them a precise look-out for the need for multi-candidate elections in the party. He said the most "efficient" method of cadre policy, selection of the most capable people "had proved to be" the method of alternative candidates.

In last year's party elections - completed in December - only half the secretaries of grass-roots organisations, and a handful of regional and district leaders, were elected in contested votes. Next month's elections appear to give the party's rank-and-file another chance to replace their local leaders with reformist figures.

# Scaling down of regional preference schemes urged

By David Buchan

THE EUROPEAN Commission yesterday proposed that Britain, West Germany, Italy and Greece should phase out, or scale down, regional preference schemes in public purchasing which, Brussels claims, are both illegal and useless.

The schemes, designed to promote employment in poorer regions, should either be abolished and replaced by funding from the European Social Fund, or solely devoted to helping small and medium size companies.

The Commission suggests such companies, located in poorer regions, could legally be given preference in the award of a smaller public contract.

Current EC legislation exempts public supply contracts below a value of Ecu 200,000 (€184,498) and public works contracts below Ecu5m from the requirement of being open and advertised to bidders from all EC states.

In a separate public procurement move, the Commission decided yesterday to serve formal notice on the Danish government that it will take court action against it, if Copenhagen fails within a few weeks to reconsider the recently signed Dkr8bn (€250.4m) Jutland road and rail bridge contract.

The Brussels complaint is that the contract was awarded on the basis of tenders calling for minimum local content in Danish labour, equipment and materials.

The Commission claims the public procurement preference schemes, applied to Berlin and eastern frontier zones in West Germany, to areas with nearly one fifth of the population in the UK, to areas with 65 per cent of the population in Italy had had little beneficial effect on these regions.

# Satanic Verses a hit in France

THE FRENCH edition of The Satanic Verses, the Salman Rushdie novel condemned by Muslims as blasphemous, headed straight for the best-seller lists when it finally went on sale yesterday, Reuter reports from Paris.

In little more than an hour customers snapped up all 1,000 copies at one of the biggest bookshops in central Paris.

Security fears delayed publication in France and many stores were still afraid to stock the book, which is banned in most Islamic countries.

However, the biggest chain in France, the FNAC, looked unlikely to regret its decision to sell.

Leaders of France's three million Muslims have condemned the book but extremists stopped making public death threats after receiving warnings from the Socialist Government.

# Turkey denies 'dumping' Kurdish refugees

By Jim Bodgener in Ankara

THE TURKISH Foreign Ministry, after a week of rumours and denials, yesterday confirmed that an unspecified number of Iraqi Kurdish refugees had crossed into Iran from camps in Turkey.

The Tehran authorities, meanwhile, said 1,500 Iraqi Kurds who had been "forced" to leave to Turkey were found in the rugged border area over the past two days. The Iranian news agency Irna said one person died and two were injured as the refugee columns trudged through the hills.

Turkish officials denied reports that any of the 50,000 Kurds who fled into Turkey last September to avoid Iraqi bombardment had been transported to the border by bus or truck under duress.

These reports allege that refugees were then delivered across the ill-defined and remote mountainous border into the hands of Kurdish Democratic Party (KDP) activists.

The official Turkish version is that the missing refugees absconded while resting on a high plateau near their camp - although there are no known Iraqi Kurdish refugee camps close to the Iranian border.

Iran took in some Iraqi Kurdish refugees before closing its border last October, claiming it had no more room. Subsequently, it claimed Turkey was still attempting to dump the refugees without permission.

A Turkish military court yesterday convicted 35 defendants of leftist terrorist crimes and sentenced seven of them to death, AP reports. In the mass trial of 694 defendants that lasted seven years, the court sentenced 39 people to life imprisonment while 349 others received prison terms ranging from one to 21 years. The court acquitted 289.

The defendants were accused of membership in an outlawed gang called Dev-Yol, which means Revolutionary Road.

The charges included several political killings, attempted murders and armed robberies.

# Eta blamed for shooting of two army officers

By Tom Burns in Madrid

A SPANISH army colonel and a major were shot dead yesterday in Madrid when alleged members of the Basque separatist organisation, Eta, sprayed their staff car with automatic weapons close to the southern outskirts of the city. The driver, a corporal, was critically injured.

The shooting, which brings to nine the number of deaths this year due to terrorism, came after a two and a half month lull in terrorist activity that followed the Eta assassination in April of an army lieutenant in Bilbao.

That shooting followed the breakdown of peace talks between the Government and the separatist organisation that had begun in Algiers at the beginning of the year.

Recent news reports had indicated that senior government anti-terrorist officials had met secretly with individuals close to Eta to discuss renewing the peace talks. However, the possibility of a resumption was ruled out earlier this week by Mr Alfonso Guerra, the Deputy Prime Minister.

# Schönhuber stokes up his steamroller

The West German right-winger is pausing to plan his next moves, writes David Marsh

THE NEW scourge of West German politics, Mr Franz Schönhuber, leans forward intently in his small white-walled office and confides that the enthusiasm of the West Germans welcoming Mr Mikhail Gorbachev on his visit last month reminded him of the crowds greeting Hitler. "There was nothing so undignified," he says. "I was ashamed of us Germans."

Allusions to the Führer - and detrimental remarks about his own countrymen - come easily to the rasping tongue of Mr Schönhuber, chairman of the Republicans.

In recent months, he has driven a rhetorical swathe through the parliamentary landscape by channelling many West Germans' ill-expressed, bottled-up emotions about the past into a pile-driving political force. Stabby and 66, Mr Schönhuber is a man of intelligence and perception. He also possesses the rare, perhaps dangerous, ability of rousing a hearth-all audience to near-frenzy.

"There are two Schönhubers," he expounds in an interview in his party headquarters in an unprepossessing Munich apartment block. "I can talk to you here, quietly and calmly. But I can also take the arena."

Since the death last October of Mr Franz Josef Strauss, the swashbuckling Bavarian premier, no established West German politician can match Mr Schönhuber for passion, if simplistic, extravaganzas.

His pinnacle came last month when the his party swept into the European Parliament with 7.1 per cent of the votes - a score which, if repeated in the West German general election next year, could give them the balance of power in the Bundestag.

Mr Schönhuber is a focus for simmering popular resentment about the post-war division of Germany. "My service has been to articulate relentlessly the uneasiness of Germans. It is a very German feeling," he says. "Germans tend towards neuroses." He readily admits that his heady election success this year raises the risk that the Republicans could run out of steam. He wrote to his party organisation on Monday to say that he would give no more public addresses until November 1. This will allow time to work out a detailed

campaign programme in a Bavarian mountain hide-away. He also wants to "intellectualise" the party by bringing in outside advisers, and to make it less of a one-man show. "I have told my friends that winning victories is difficult; holding on to them is still tougher." He concedes that he has benefited so far mainly from protest votes, and now will have to come up with real policies in areas like the environment and social affairs.

A former television journalist, who once worked on a Communist-backed newspaper, he terms his policies as "national" with left as well as right-wing appeal. He prides himself on his support in inner-city working class areas. Mr Schönhuber has headaches with plans to form a loose coalition in the European Parliament with Mr Jean-Marie Le Pen, the leader of France's far-right National Front. He met Mr Le Pen in Brussels on Tuesday for talks on co-operation. "Le Pen must accept that our priority is German reunification. And that, for a Frenchman, is a problem."

He brings to centre-stage a new, more assertive voice condemning the country's "Americanised" way of life, speaking up for German "interests" in the EC and demanding a lowering of Allied military might on West German soil.

A former soldier in the Waffen-SS who says he joined up out of "fascination" for the war effort, he claims to represent the under-privileged in the country's rich, materialistic society. "Generally speaking, we are the party of the poorer people."

Vehemently denying that he harbours Nazi sympathies, he calls the Third Reich criminal. "Losing the war has a price. But I don't want to say that it would have been better if we had won. Then we would have a European slave state. And the Germans would be the

slave-drivers."

Although a well-travelled man who was once married to a Hungarian Jewess and who boasted in his memoirs of his amorous liaisons in occupied France, he also possesses a streak of xenophobia. This is concentrated on the foreigners flooding to West Germany to seek asylum - one of the factors behind a growing accommodation shortage in cities like Munich.

"When a German marries, he wants a flat. He cannot get one in Munich for less than DM1,200 (a month). And then he has to stand in a queue with seven or eight foreigners in front of him." He believes the gap in West German society between the two-thirds who are doing well and the one-third "have-nots" is a "social explosive." And he promises: "The formation of the next government will be decided by the one-third, not by the two-thirds."

The frequent breaking of heads at protest rallies outside his meeting halls evinces the fact that Mr Schönhuber excites great enmity as well as adulation. He seldom travels without a bodyguard. The front



Schönhuber: off to a Bavarian mountain-top to do some thinking

door of his offices, strewn with campaign literature and staffed with amiable old ladies, has been freshly strengthened with a massive security lock and steel plating in case of attack.

His Republicans, formed in 1983, with 18,000 members and a power base concentrated in Bavaria, are hardly a mass movement. But, after strong election showings in Berlin and Hesse earlier this year, and the party's 2m votes in the European Parliament poll, he has seldom been out of the headlines in recent weeks. He rejects allegations in the press and television of financial misdemeanours over election expenses as part of what he calls an "anti-Schönhuber campaign" fostered by the other parties and envious journalists.

He admits, though, that if he is to avoid disappointing many of his followers, he will have to work very hard before the Republicans' party congress in November - probably in Saarbrücken. "That's why, for three months, I am drawing back from the public."

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AMERICAN NEWS

Congress seeks curb on talks with PLO

By Lionel Barber in Washington

MEMBERS of Congress, outraged that a senior US diplomat recently held informal talks with the founder of the Black September terrorist group, are seeking restrictions on the Bush Administration's discussions with members of the Palestine Liberation Organisation.

The proposed restrictions amount to the first serious Congressional challenge to the administration's Middle East policy which rests, in the short-term, on persuading the PLO to back Israel's plan to hold elections in the occupied West Bank and Gaza Strip.

The Senate legislation - in the form of an amendment to the State Department authorization bill - says the US may not negotiate with any PLO representative unless the President first certifies to Congress that the Palestinian did not take part in the "death, injury, or kidnapping of an American citizen."

The move, sponsored by Republican Senator Jesse Helms of North Carolina and Democrat Senator John Kerry of Massachusetts, has split Jewish organisations in the US.

APAC, the chief lobby group for Israel, supports it along with B'nai B'rith, which

claims to be the world's largest Jewish organisation.

The American Jewish Congress and the Union of Hebrew Congregations oppose the restrictions.

President George Bush is expected to argue that the amendment undermines US policy which is to talk to the PLO, provided it continues to renounce terrorism in word and deed.

Mr Bush's foreign policy advisers were unaware - and subsequently disapproved - of the informal meetings he had with Mr Robert Pelletreau, the US ambassador in Tunis, and Mr Salah Khalaf, principal deputy to Mr Yasir Arafat, and a founder of the terrorist group which carried out the massacre of Israeli athletes at the 1972 Munich Olympics.

Mr Khalaf, whose nom de guerre is Abu Iyad, was implicated in the 1973 killing of the US ambassador to Sudan, and was indicted last month in Italy on charges that he had helped supply PLO arms to the Red Brigades.

Mr Pelletreau - who had attended several social gatherings with members of the PLO including Mr Khalaf - supplied the permit for the sale of his dialogue. The application was granted by the State Department.

Venezuela to build \$1.3bn oil refinery

By Joe Mann in Caracas and Steven Butler

THE Venezuelan government plans to build a \$1.3bn oil refinery, associated with foreign and Venezuelan investors.

The refinery, with a capacity of 180,000 barrels per day of crude, is to meet demand for non-leaded petrol overseas, especially on the US east coast.

Improved quality standards for US petrol, with rising demand, have led to a shortage of refining capacity in the US, with the balance of US demand being met by imports.

Some of the imports have been supplied by European refiners which have helped to keep European gasoline prices high.

European refiners are considering expensive investments aimed to lift production of high-quality petrol. Venezuela's decision to build a new refinery to serve the US market, however, could cause European refiners to reconsider, especially if this represents a trend by oil producers.

Mr Celestino Armas, Venezuela's Energy Minister, said the refinery will be built to produce about 70,000 b/d of petrol and naphtha, 40,000 b/d of distillates and 70,000 b/d of residual products.

He did not say where in Venezuela the new unit would be sited.

Tremors over foreign exchange probe

Joe Mann reports on Venezuela's troubles with alleged import-export irregularities

THE ISSUING by a Venezuelan judge of an arrest warrant for Mr Nestor Rapanelli, the new Argentine Finance Minister, has highlighted the growing controversy over increasingly politicised investigations into the foreign exchange activities of big companies under the Lusinchi administration, which left office in Venezuela in February.

The investigations have forced up to 150 executives of multi-national companies based in Venezuela to leave the country over the past month so as to avoid arrest warrants and travel restriction orders. The court orders - dubbed "judicial terrorism" by the business community - have already dealt a severe blow to private sector confidence, just when the government of President Carlos Andrés Pérez is trying to reform the economy and encourage new investment.

The investigations began this year and focus on alleged manipulation of official authorisations covering the bulk of the \$43bn of Venezuela's imports between February 1983 and March 1988. The foreign exchange control scheme known as Recadi (Regimen de Cambios Diferenciales) was eliminated soon after Mr Pérez took office on February 2. Under the scheme, the govern-

ment approved the sale of foreign currency at subsidised exchange rates (between three and five times less than market rate) to pay for duly-qualified imports made by public and private sector companies.

Last March, Mr Carlos Tablante, a Congressman for the opposition Movement Toward Socialism (MAS), publicly demanded official probes into what he called widespread fraud and manipulation of permits for imports and subsidised foreign exchange, under the Recadi system and sanctioned by the Lusinchi Government.

Multi-national companies, in particular, under scrutiny here and in their home base countries, were careful to comply with all legal requirements. Even so, businessmen say privately the Recadi was open to easy abuse and that some individuals and companies were obliged to pay bribes or illegal commissions to obtain government permits. Public allegations aired last year about major irregularities under the Recadi system were swept under the carpet.

Probes into such irregularities are now being carried out by Congressional sub-committees, a criminal court judge, the Attorney-General's office and other official entities. Evidence of alleged corruption is passed to Judge Luis La Riva, who then decides whether crimes have been committed.

Thus far, he has issued more than 30 arrest warrants, mostly against high-level executives of private companies, including the Venezuelan subsidiaries of Ford, Pillsbury and three import and quality-verification companies (SGS, Cahel-Brett and Bureau Veritas). Lawyers for those cited say their clients committed no illegal acts.

The judge, whose actions have been criticised in the



Rapanelli: Warrant out

Venezuelan press, also has issued temporary exit bans on two Venezuelan former finance ministers, plus a spate of other ex-officials, private sector executives and employees.

The Rapanelli case is not typical. Here the judge decided last month that Gramoven, a large wheat-importing and milling company in which Bunge and Born of Argentina has an interest, had paid excessively high prices for wheat on international markets in past years. On this matter he handed down arrest orders for the company's top executives, including Mr Rapanelli, Bunge and Born's representative on the Gramoven board.

According to a Gramoven executive, the judge's decision was based on studies that used reference prices, rather than real world prices, to determine what Venezuelan importers should have paid for wheat. Moreover, the studies did not take into account items affecting costs such as differences in grades of wheat, and fees for shipping, insurance and distribution.

President Carlos Menem of Argentina, who took office this month, seems to have been aware of the situation before he appointed Mr Rapanelli to succeed the late Mr Miguel Roig on Monday. Mr Menem is understood to have discussed

the matter with President Pérez before declaring his full confidence in Mr Rapanelli.

Venezuelan law does not readily allow accused prisoners to be released on bail. So individuals jailed in the Recadi affair may spend months trying to gain temporary freedom. Venezuela's legal system has also been widely criticised for political manipulation and bribery.

Some businessmen in Caracas said they were not afraid of a serious legal investigation, but felt that the Recadi probes carried out so far were "arbitrary", "unprofessional" and directed at damaging the private sector's reputation.

Some executives also see the Recadi investigations as a smokescreen to protect former officials who made huge sums of money illegally under the Recadi. Although some probes have been aimed at officials of the Lusinchi administration and associates of the ex-president, most of the investigation thus far has been directed at private companies.

"The inquiries have gone out of control," said the president of a US-based multi-national. "The investigators are going after the big importers, such as automobile and pharmaceuticals, and will use any excuse to discredit them."

Observer, Page 24

Citibank and Ecuador settle seizure dispute

By Stephen Fidler

A DISPUTE over the seizure by Citibank, the largest US bank, of \$90m in Ecuadorian central bank deposits has been settled after the personal intervention of Mr Enrique Iglesias, president of the Inter-American Development Bank.

After meetings at IADB headquarters in Washington, the two sides "agreed to resume fully the normal financial relations which had existed between them for many years," the IADB said. It described the dialogue between the two sides as "extensive, frank and constructive".

Ecuador's central bank now will reopen its trading accounts with Citibank and the New York bank will extend a \$50m credit line to the central bank at market interest rates over a period of 18 months. The central bank will keep an deposit at Citibank in investment accounts, at least half the credit drawn.

In fact, the \$50m credit line will be reduced to seven months initially, in line with a recent 5 per cent principal repayment made to other banks participating in a 1988 oil finance facility.

Brazilian debt team ready to be 'flexible'

By Ivo Dawson in Rio de Janeiro

BRAZILIAN foreign debt negotiators yesterday set off for a new round of talks with creditors, still hoping for concessions to avert a de facto moratorium on interest payments in September.

Mr Arnim Lore, Central Bank Director responsible for foreign debt, emphasised before leaving for New York that negotiations were continuing. "We are taking a flexible position," he said, adding that he looked forward to constructive talks with commercial banks and institutional lenders.

But the failure of Brasilia to meet International Monetary Fund targets that underpinned the accord last year on a \$5.2bn refinancing remains.

Protective measures taken this month by Brasilia to conserve reserves - by prohibiting all foreign exchange transfers through the Central Bank and by delaying debt interest payments - are also expected to have a negative impact.

Brazil has disbursed only small parcels of a \$10m payment due to the Paris Club group of sovereign creditors and is staggering remittances of profits and dividends by foreign companies.

Brady praises Japan over debt reduction strategy

By Peter Riddell, US Editor, in Washington

MR Nicholas Brady, the US Treasury Secretary, yesterday praised Japan and implicitly criticised other trade surplus countries such as West Germany and Taiwan over their contrasting willingness to help Third World nations, particularly over their debts.

Mr Brady, reporting back to the Joint Economic Committee of Congress on the seven nation summit in Paris last weekend, said Japan should be "given credit where credit is due by having come forward with hard money to support the US inspired debt reduction strategy. This is the way surplus countries can help."

His only qualification was in pointing out that the \$65bn overseas assistance programme announced last week by Japan was "not all hard dollars."

By contrast, other countries with almost equally large surpluses had not made generous gestures like Japan. He gave the examples of West Germany and Taiwan as obvious candidates to do the same thing. Such assistance represented ways in which they could show leadership.

Mr Brady acknowledged that US fiscal pressures undermined its ability to flesh out leadership with the provision of funds. He said it was a source of embarrassment at

Brady: financial constraints

the Treasury when the US was unable to come up with its pro-scribed share of financial support for the World Bank and other multilateral institutions. This constraint was "a serious worry." But he denied that the "baton of leadership" was passing from the US since he discerned no lessening of the role of the US President at the Paris summit.

More specifically, Mr Brady said talks between Mexico and its commercial bankers would be resolved "fairly soon."

Mr Bush had been on committee on Tuesday about what he will say in the speech, at the US National Air and Space Museum.

US moves on moon

A PROPOSAL being considered by President George Bush calls for building a manned station on the moon and sending astronauts to Mars, AP reports from Washington.

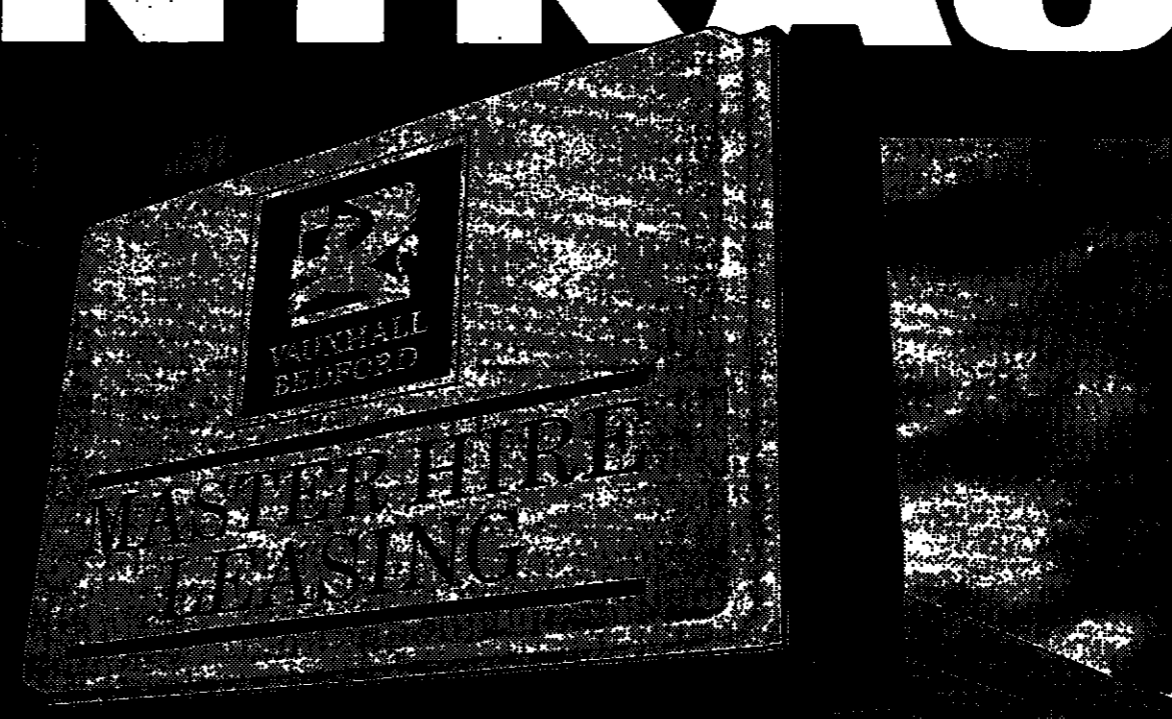
Mr Bush was expected to make a final decision yesterday on whether to adopt the proposal in a major space policy speech he is to give today on the 20th anniversary of the first steps taken by a man on the moon - the US astronaut Neil Armstrong on July 20, 1969.

A return to the moon, to set up a permanent station, is the centerpiece of recommendations Mr Bush is reviewing, said a US official.

The president's space advisers, led by Vice-President Dan Quayle, are urging him to accept the draft of a speech that calls for a permanent human outpost on the moon, from which humanity's first mission to Mars would be launched, the official said.

Mr Bush had been on committee on Tuesday about what he will say in the speech, at the US National Air and Space Museum.

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OVERSEAS NEWS

# Pakistan's last brewery: a hangover from the imperial past

Christina Lamb reports on the survival of the Murree brewery in the face of Islam and a steady flow of foreign imports

**T**O HAVE a hangover in Pakistan is to make a political statement. Alcohol is forbidden and offenders are flogged. Yet within sight of the Prime Minister's house in Rawalpindi cantonment, Mr M.P. Bhandara manages to run a profitable brewery.

He has a limited market. In a country that is 97 per cent Moslem, only non-Moslems can buy alcohol and then just for religious festivals. Even foreign tourists or businessmen can find alcoholic sodas only in five hotels in the whole of the country's majority province of Punjab.

Ordering a beer provokes uneasiness, like walking through customs over the limit. It requires speaking furiously to the hotel manager, filling in permits, greasing palms. Finally, a disapproving waiter appears clutching a basket. Inside, wrapped in layers of cloth and newspaper, is the prized bottle of Murree beer.

Running a brewery in Pakistan requires tenacity. Of the two operating, Quetta brewery has finally succumbed to the power of the mullahs and will close this year, leaving only Murree brewery in Rawalpindi.

This once flourishing brewery was initially set up in the 19th century to supply British forces and administrators in



The soft option: a thriving non-alcoholic drinks industry stands in contrast to the dwindling brewery trade

what was then British India. In its heyday in Second World War, for six years it worked round the clock, producing 15m gallons of beer a year. But in the past 12 years, successive rulers have closed bars and outlets, forbidden sales to Moslems, stopped exports and banned its non-alcoholic beer, forcing the brewery to go into soft drinks.

The Murree brewery was founded by a consortium of Englishmen and retired generals in 1860 after India had become part of the British Empire. The first brewery was built at Ghoragall near the popular British hill station of Murree, and a chain of horse and carts took it to the garri-

son of Pindi, a 30 mile journey which took a day. In the late 1920s a brewery opened in Quetta, but that was destroyed in the 1935 earthquake. Maltting continued at Ghoragall till the late 1930s when it was sold to a Hindu combine. Today the old Ghoragall brewery stands in ruins, a victim of the Partition in 1947, when all Hindu property in Murree was set to the torch.

The Pindi brewery, which had been running as a public limited company quoted on the Karachi stock exchange with several Hindu groups having acquired shares between 1935-7, was closed after Partition as most of the workers and management were Hindus. In 1948 prohibition was intro-

duced, but alcohol was made subject to provincial laws. Each province had some prohibition, described by Mr Bhandara as "rigid prohibition". A permit could be obtained by the production of a doctor's note certifying need for physical well-being. Murree brewery reopened run by British and non-Moslem Pakistanis, the managing director remaining British until 1952. Even today 3 per cent of the shareholders are British.

However, in 1977 the then Prime Minister Zulfikar Ali Bhutto was trying desperately to win over the right in his last days, closed down all non-Moslem liquor shops and bars and made it almost impossible to get permits.

Mr Bhandara said the move came "completely without warning. For one month we were closed down totally." Bhutto's action fooled nobody, and, being himself a great whisky drinker, he admitted it was "ill conceived" in his last testimony in March 1979, before he was hung at Rawalpindi central jail which stands next door to the brewery.

President Zia who had seized power from Bhutto in an army coup, saw Islam as the pathway to his legitimacy and introduced total prohibition for Moslems and a sentence of whipping for those caught. Non-Moslems were allowed to buy alcohol for religious festivals, and those used to drinking alcohol hired Christian ser-

vants to buy liquor. But things did become stricter, with patrols searching the cars of foreign diplomats for alcohol, a practice which continues. And several foreign diplomats were extradited for drinking wine out of a teapot at a Chinese restaurant in Islamabad.

As a further blow to the brewery, in 1980 the Islamic Ideology Council decided it was unbecoming for an Islamic country to be exporting alcohol and banned exports. Mr Bhandara was furious, having been on the verge of signing a big order for the Russians who had entered Afghanistan.

The irony was that almost every well to do house in Pakistan even in the most remote areas have foreign alcohol on offer. Much of it is smuggled across the Indian border into Sindh, a large amount comes through Karachi port and off the Makran coast, and while the Soviets were in Afghanistan, Russian vodka flooded Baluchistan and the Frontier Province.

Many influential people are involved and police and customs officers turn a blind eye for a cut. Confiscated consignments are resold and even some embassies in Islamabad run an illicit trade. While the market price has halved over the last three years, the smug-

gled foreign alcohol costs five times the Murree prices.

Complains Mr Bhandara: "It is a shameful state of affairs where it is easier to buy foreign beer than locally brewed Murree. I go to parties in Karachi and there will be seven brands of foreign beer available and no Murree beer. The government seems happy to see this insidious substitution of distribution of alcohol and lose millions of rupees revenue as a consequence."

Before Bhutto's prohibition the brewery was selling more than 750,000 gallons of beer each year. Now it averages below 190,000. Alcohol is still the brewery's main source of income, as the production costs are low, but Mr Bhandara has branched out into soft drinks knowing his brewing days may be numbered.

Mr Bhandara's patience is running out but he is determined not to be defeated. "They've stopped my outlets, stopped my exports and even non-alcoholic products, yet they close their eyes to the flood of foreign alcohol coming in illegally. Their laws hit only the poor and us manufacturers - the upper crust gets its water from France, its whisky from Scotland, its gin from Germany and its gin from England - so much for Islamisation."

## Vietnam and UK in talks on boatpeople

By John Elliott in Hong Kong

**T**ALKS are taking place this week in Hanoi between Vietnam and Britain on the repatriation of about 35,000 Vietnamese boatpeople now in Hong Kong who are unlikely to qualify as political refugees but are not volunteering to go home.

Broad agreement was reached between the two countries at the end of last month, including a pledge by the UK that it would step up economic aid to Vietnam.

This week's talks concern detailed arrangements for the repatriations which Vietnam has so far not accepted. An aircraft has been provisionally organised to take the first group of under 100 back next week if agreement is reached.

This will be a major breakthrough for Hong Kong, which has been calling for the forced repatriation of boatpeople. Vietnam has refused to accept this and a compromise was reached through the word "forced" from the agreement. Hong Kong has been trying to avoid publicity for the plan, partly because the US is opposed to forced repatriation.

However, there is no plan physically to force people to return. The boatpeople are screened to test whether or not they are political refugees. Those rejected - about 90 per cent of the total - will be urged by counsellors from the United Nations High Commissioner for Refugees to return home. Some will later be instructed to do so.

There are now around 50,000 boatpeople in Hong Kong, of whom more than 35,000 have arrived since June last year when Hong Kong changed its rules and refused to regard new arrivals automatically as refugees.

So far 1,983 have been screened, of whom only 256 have been accepted as genuine refugees.

## Burma opposition forced to call off ceremony

By Roger Matthews in Bangkok

**A** MASSIVE military presence in Rangoon yesterday forced Burma opposition parties to call off ceremonies to mark the 42nd anniversary of the assassination of General Aung San, who led the country to the brink of independence from Britain.

Gen Aung San was killed by a political rival, along with eight of his cabinet colleagues.

Aung San Se Kyi, the general's daughter who heads the National League for Democracy, the biggest opposition party, took part last year in the official ceremonies, which include laying wreaths at the martyrs' mausoleum near the Shwedagon Pagoda Hill. However, she refused to do so this year.

Her plan to organise a rival martyrs' day ceremony and recent bomb explosions in Rangoon and Sittoung, on the opposite bank, prompted the military government to increase troops in the capital and invest regional military commanders with wide powers under martial law.

Western diplomats said it was the largest display of force in Rangoon this year.

Mr David Storey, a correspondent for Reuters news agency who arrived in Rangoon on Monday, was arrested at his hotel on Tuesday night and deported yesterday despite having a valid journalists' visa.

## Ministers sacked in S Korea

**S**OUTH KOREA'S President Roh Tae-wo sacked six ministers and the country's intelligence chief yesterday in a cabinet reshuffle, but failed to placate critics demanding full democracy. Reuter reports from Seoul.

President Roh, harassed by mounting political dissent and widespread industrial unrest, kept many key members of his 23-strong cabinet, including Prime Minister Kang Young-hoon, Foreign Minister Choi Ho-joong, deputy premier Cho Soon and other main economic planners.

Critics of the government immediately complained that the reshuffle did not go far enough to overcome problems facing the rapidly industrialising country.

"The so-called reshuffle only betrays the Roh government's ulterior motives designed to revert to authoritarianism while paying lip service to democracy," a spokesman for the opposition Party for Peace and Democracy told reporters.

"Most of the new faces are either people promoted by (former president) Chun Doo Hwan or hawks in the ruling camp," the spokesman said.

Those shaken out of the cabinet included Interior Minister Lee Han-dong, who was secretary-general of the ruling Democratic Justice Party under Chun.

Lee, as civilian chief of South Korea's 140,000 police, has been under fire from the opposition for a renewed clampdown on dissidents, including those Roh calls leftist revolutionaries favouring communist North Korea, Seoul's foe.

His post has been filled by his former deputy in the ruling party, Kim Tae-ho, regarded by many as a hardliner towards dissent.

Roh also sacked Park Seh-jik as the country's intelligence chief. Despite not being a full cabinet minister, Park was a trusted aide to the president.

## LDP 'may seek opposition help after poll'

**A** LEADER of Japan's ruling Liberal Democratic Party (LDP) said yesterday that if it fared as badly as expected in Sunday's Upper House election, the party might ask the opposition Democratic Socialist Party (DSP) for help. Reuter reports from Tokyo.

The DSP's leadership has said it will not throw its support behind the scandal-ridden LDP, which looks likely to lose its majority in the Upper House of parliament in Sunday's poll.

However, Mr Ryutaro Hashimoto, LDP secretary-general, told a news conference his party and the DSP had many policies in common.

"We have been able to ask for co-operation from them in the past," he said. After the Upper House election "there will be an occasion for us to ask for such co-operation again."

DSP chairman Eiichi Nagase told a news conference in the western city of Kobe that Hashimoto's comment was "nonsense."

The DSP, the third-largest opposition party, holds conservative views on many policies. It is highly critical of the Japan Socialist Party, the largest opposition party, which looks set to gain most from the anti-LDP vote.

## UN chief inspects Namibian progress towards independence

By Anthony Robinson in Johannesburg

**M**R Javier Pérez de Cuéllar, the UN Secretary General, today continues his review of the Namibian independence process when he flies to Ovamboland in northern Namibia before his planned meeting with President P W Botha of South Africa and Mr Fik Botha, the Foreign Minister, tomorrow.

Mr Pérez de Cuéllar, on his first visit to Namibia for six years, yesterday held talks with local UN officials and military commanders, representatives of 10 of the country's more than 40 political parties and senior Swapo officials and Mr Louis Piensar, Pretoria's Administrator General.

On arrival at Windhoek airport on Monday night he said that "an irreversible process has been set in motion that will bring Namibia to independence through free and fair elections."

Officials of the South West Africa People's Organisation (Swapo) have continued to complain of alleged intimidation by members of the former Koozot (crowbar) counter-insurgency unit now operating with the South West Africa Police.

South Africa has accused Swapo of illegally infiltrating

armed political commissars from neighbouring Angola across the border into Ovamboland in northern Namibia. The region is electrically crucial, home of more than 50 per cent of the population.

Swapo officials in Windhoek have denied the claim and also rejected South African allegations that a 1,900-strong guerrilla force was planning to

cross into northern Namibia in Angola. UN officials in the territory's capital said they had no evidence Pretoria's claim.

Pretoria remains deeply suspicious of the impartiality of some UN officials and military contingents which make up the 4,650-strong UN Transition Assistance Group (Untag). President Botha and his Foreign Minister are expected to ask the UN Secretary General to ensure the impartiality of the UN forces. They are also expected to call for an investigation into the fate of several hundred Swapo dissidents and the whereabouts of nearly 40,000 alleged refugees, for whom Swapo claimed funding from the UN but who have yet to be located for repatriation.

Mr F W de Klerk, leader of South Africa's ruling National Party, yesterday discussed closer political, economic and trade links, and ways of improving security, during talks in Maputo with President Joaquim Chissano.

Mozambique now accepts that Pretoria no longer supports the Renamo rebels but is offering financial and other assistance to improve road and rail links between the Transvaal and southern Mozambique.

## Kaunda plans talks with de Klerk

By Patti Waldmeir in Lusaka

**P**RESIDENT Kenneth Kaunda of Zambia said yesterday he would soon meet Mr F W de Klerk, the leader of South Africa's ruling National Party, and was hoping to act as an intermediary between him and the outlawed African National Congress. The ANC has its headquarters in Lusaka.

Mr Kaunda told the Financial Times in an interview that he had invited Mr de Klerk to meet him at Livingstone, on Zambia's border with Zimbabwe, the scene of his meeting with former South African Prime Minister John Vorster 20 years ago. No date had been set but Mr de Klerk had indicated his willingness to attend.

Mr Kaunda said he hoped

the meeting would prepare the ground for negotiations between Pretoria and the ANC though he noted no such talks could take place before independence elections in Namibia on November 1.

The ANC has recently taken tentative steps to prepare for negotiations, though its officials continue to stress that conditions are not yet ripe for talks.

Mr Kaunda said that the successful conclusion of Namibian independence elections was crucial for further progress in southern Africa, noting that he hoped "talks about talks" - involving South Africa, the front-line states and the superpowers as well as possibly the

ANC - could begin soon afterwards.

At a press conference earlier, Mr Kaunda said the country's economic recovery programme had gained the support of the International Monetary Fund and World Bank. In mid-1987 Zambia suspended a recovery programme endorsed by the Fund and launched what was described as an alternative recovery strategy.

Mr Kaunda's announcement follows a series of recent policy changes, including a devaluation and the lifting of price controls.

However, Western diplomats said yesterday that a formal agreement with the IMF had not yet been negotiated.



ALL THE FUN OF THE FAIR: Martial law troops in Peking take a break from their duties at an amusement park yesterday. Residents say the military is attempting to improve its image in the wake of last month's crackdown against the pro-democracy movement

## Gandhi under attack over Bofors

By K.K. Sharma in New Delhi

**B**OTH houses of India's parliament were adjourned yesterday after persistent and noisy demands by opposition members for the resignation of Mr Rajiv Gandhi, India's Prime Minister, made normal proceedings impossible.

The reason for the resignation demand was once again the \$1.1m deal with the Swedish company Bofors for the purchase of howitzers for the Indian army. Mr Gandhi and his friends have been under attack for more than two years over corruption allegations surrounding the Bofors issue.

The revival of the concerted opposition offensive yesterday followed the belated publication of a report by the Comptroller and Auditor General on the Bofors deal which questioned the Government's case for choosing the Swedish gun in preference to Sofma, a French competitor.

The report raised questions

over whether the Indian Defence Ministry properly evaluated the operating costs of the rival Swedish and French bids. By implication, this counters the findings of a Congress-I dominated parliamentary committee which last year investigated the Bofors deal and cleared the Government.

The committee was boycotted by the opposition. Opposition members yesterday insisted that after the "indictment" of the Government by the comptroller, it had no right to continue in office and demanded the immediate resignation of Mr Gandhi.

The comptroller's report criticises the Government, the Ministry of Defence and Army headquarters on various counts. It lists several lapses in not only the technical and financial evaluation of the offers leading to the decision to award the contract to Bofors but also the Government's fail-

ure to eliminate middlemen in the deal. Critics of the Bofors deal have said payoffs were made through the middlemen.

The report has found that Mr Gandhi's instructions on the evaluation method were also flouted by the Defence Ministry before the contract was signed with Bofors in March 1985. It points out that the Defence Ministry was not thorough in the technical evaluation of the Bofors gun or ammunition.

It also shows that on all other major considerations - elimination of agents and the financial and credit components of the deal - the Ministry reached conclusions of doubtful validity in indicating its preference for the Bofors system. The report also makes it clear that the financial implications of manufacturing the Bofors gun in India were not comprehensively and methodically dealt with.

## Iranian exiles watch despairingly from the sidelines

Tehran's opponents abroad wait in vain for the predicted post-Khomeini chaos, writes Scheherazade Daneshkhu

**E**VERY so often in London and other cities passers-by are stopped by a man or woman holding a large black book of photographs and asked to demonstrate their support for the suffering people of Iran with a donation.

These representatives of the Mujahideen-e Khalq, one of Iran's main opposition groups abroad, whose presence on the streets of London has diminished over the years, are what is left of the visible signs of organisation among Iran's exiled opposition movements.

As Iran's Islamic government presses on with constitutional reform and prepares for presidential elections next week with little sign of the chaos predicted after Ayatollah Khomeini's death, the country's exiled groups find themselves in an increasingly marginal position.

Denouncing current political manoeuvres in Iran from the sidelines, their activities within the country have been hampered by their own divisions and by a ruthless purge of political prisoners involving mass executions. Amnesty International, the human rights group, reckons that 1,700 political prisoners were executed last year after the ceasefire in the Gulf war. A

further 1,000 people are said to have been hanged since the beginning of January in what the authorities have said is a crackdown on drug trafficking. There is reason to believe that about one-third of these executions are in fact political killings.

In a sense these executions demonstrate that the Iranian government, at least, does not believe the external threat is over. Last week the newly-appointed leader of the republic, Ayatollah Khamenei, warned that "the global enemies of the Islamic Republic have not ceased their hostility, malice, conspiring and trickery against the Islamic Republic. The people must be alert and watchful."

Such warnings stand in contrast to the opposition groups' manifest failure either accurately to predict or to influence events within Iran. The strategy of all the main groups outside the country - the monarchists, the Mujahideen and the left-wing - has been to lay low for the weak link in the clerical chain and to press hard until it snaps. For the Mujahideen and some of the left-wing groups this has meant a resort to arms or sabotage. For others it has meant exhorting a popular uprising

or predicting the imminent downfall of the Government.

Most of them have concentrated their attention on the regime's human rights abuses and promised to set the country back on its original democratic path at the beginning of the revolution before it was hijacked by the clergy.

But what has been particularly demoralising for the opposition groups has been the Iranian government's ability to hold on against the odds. From the start few among the educated opposition believed that a bunch of mullahs, or clergymen, could be intelligent enough to run a country.

Now that the Islamic Republic appears to be surviving not only defeat in war but also the death of its paramount leader, a good deal of soul-searching is under way among the opposition groups.

Each has had its particular setback. The Mujahideen, which has its headquarters in Baghdad, believes that Iran's government can only be overthrown by force of arms. To this end, it formed a strategic alliance with Iraq and fought alongside President Saddam Hussein's troops. The Mujahideen lost, by its own estimate, some 5,000 men.

The Mujahideen's television station, broadcasting from Iraq, and its weekly newsletter have been shut down, though the Mujahideen denies this is due to Iraqi pressure. "We are not discouraged," said the group's London spokesman. "In fact I predict a decisive turn this summer."

By contrast, the monarchists are plagued by a weak organisational structure and internal divisions which have created a host of competing small groups.

Unlike the Mujahideen, the Kaviyani Banner of Iran, an Egyptian-based monarchist group, urged its supporters to defend Iran by fighting against the Iraqis. Since the end of the Gulf war the Shah's son Reza has adopted a higher profile than previously and embarked on a European tour aimed at drumming up support.

In recent months, however, disagreements have surfaced with one of the supporting groups and the Young Pretender has instead been reinforcing links with Dr Shabir Bakhtiar, his father's last prime minister.

Iran's new policy of opening up to the Soviet Union has also put the left-wing groups, particularly the

Tudeh (Communist) party and the Kabul-based Sadayin-e Khalq, in a difficult position. Moreover, the Sadayin is split into majority and minority wings, with further splits among the minority group. An additional blow has been the execution of more than 1,000 Tudeh members last autumn and a struggle on left-wing organisations within the country.

Other exiled opposition groups amount to little more than a cluster of people around a personality. These include Ahmad Madani, a former admiral who ran for president in the republic's first elections and who openly admits to being funded by the US government.

The man to whom he lost the elections, Abol Hassan Bani-Sadr, has seen his opposition activities hindered by a lack of funds. He is also loathed by other groups for having co-operated with the Islamic Republic in the first place. "Bani-Sadr is the greatest traitor," said one dissident. "It was he who showed the mullahs that any old fool could become president of a country."

Some of the difficulties the opposition is suffering are of its own making. The unity that Iran's opposition showed in overthrowing the Shah

has been markedly absent in the Khomeini era. Petty infighting has led to cynicism among would-be dissidents. Some argue that the anti-Khomeini choice is basically limited to the monarchists and Mujahideen. "I would love to see Khomeini go," said one Iranian, "but I'm being asked to choose between the return of the old regime or a bunch of Stalinist fundamentalists."

In reality the opposition faces a particularly intractable situation. The Islamic Republic's ruthless treatment of its opponents has meant that they have to operate at a great distance from the country and far removed from grass-roots support. Many of the leaders are old-timers and are seen by some Iranians as having blown their chances at the time of the revolution.

Conditions within Iran are also markedly different from the late 1970s and are apparently set to change further with the election on July 28 of a new president. While the post-Khomeini leadership is faced with crippling political, social and economic problems, the threat of organised insurrection co-ordinated from outside the country is not nearly as serious as that posed by home-grown discontent.





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WORLD TRADE NEWS

TOKYO DENIES CLAIM OF UNFAIR SHIPBUILDING SUBSIDIES

Japanese fear new US trade row

By Robert Thomson in Tokyo

JAPANESE shipbuilders fear that US allegations of unfair government support for the industry, which has begun to emerge slowly from a severe downturn, could become the next big bilateral trade issue. The Japanese industry was cited, along with those of West Germany, Norway and South Korea, in a report prepared by the Shipbuilders' Council of America and now being studied by the office of the US Trade Representative, which is due to decide in the next couple of days whether to take action.

Shipbuilders here say that they are "nervous" about the possibility of the claims becoming another symbolic trade issue, as was the case with the drive by Motorola, the US communications equipment company, to win radio frequencies for its mobile phones in Tokyo. Now that this issue has been settled, Japanese trade officials

have been curious to see which will be the next one to take off. The Japanese government, through its embassy in Washington, has delivered a note to the US government expressing "deep regret" and denying allegations of unfair subsidies, which were raised in the report formally handed to the US Trade Representative early last month.

"We have been keeping international rules and giving no government aid that would destroy the conditions for free competition. We have not taken any political action that would fall under Section 301," the note said. "We deeply regret the application by US shipbuilders. The content of this application is unreasonable."

Industry analysts suggest that the US Trade Representative will have no difficulty identifying subsidies in the two European countries named, but

that Japan is a particularly difficult and sensitive case to unravel. One Western analyst said that "anything involving Japan and trade is likely to become a big issue now" in Washington.

US shipbuilders have said that they would like to get about 2 to 3 per cent of the international market, in which Japanese builders had about 38 per cent of new orders last year and Korean builders 24 per cent. The US allegations come just as the Japanese industry thought that it was making progress after a forced restructuring.

Takao Shinohara, director of the Ministry of Transport's International Affairs Office, said that claims of subsidies have been made over actions taken by the government in accordance with an Office for Economic Co-operation and Development committee's requests to reduce capacity.

He said that the government had bought land owned by some shipbuilders to help those companies ease out of the industry, and that loans by a government bank to shipping companies buying ships are not received by the shipbuilders themselves.

"The situation has been very bad in the industry, and we were requested to reduce capacity, so we had to help people retire from the industry. The US has also raised the issue of research and development, but we only fund very modern projects to maybe 20 to 30 per cent. We are not cited by other countries," Mr Shinohara said.

If the US Trade Representative decides that the US shipbuilders' application is reasonable, it is likely to launch an investigation into the industry and draw up a list of reform demands for the various governments.

Brussels adopts air plan

By David Buchan in Brussels

THE EUROPEAN Commission yesterday formally adopted its proposals for a second stage liberalisation of the European airline industry, planned to take effect in mid-1990 and to give airlines more rights to set their fares and routes.

The proposals, which EC transport ministers will start discussing in October, go further than the first phase of deregulation, agreed two years ago, by limiting governments' ability to block fares and routes by allowing more market penetration for more dynamic carriers, and by allowing so-called cabotage. This would permit an airline from one EC state to offer services on routes between other countries.

Presenting the decision, Mr Karel van Miert, the EC transport commissioner, cited the recent fight given Finnair to pick up passengers between Stuttgart and Hamburg as an example of the new freedoms he wanted to extend. Sir Leon Brittan, the EC competition commissioner, cautioned, however, that Brussels would not follow the example of US anti-trust authorities in allowing "big lines to gobble up the smaller ones".

Both commissioners contended that further liberalisation of air transport would not add to the sector's traffic congestion problems.

Austria set to ban arms exports

By Judy Dempsey in Vienna

AUSTRIA'S socialist-led coalition government is expected to ban arms exports, after fresh allegations that the state-owned weapons industry illegally sold arms to Iran and Iraq during 1985 and 1986.

The move to amend legislation which bans the export of certain types of weapons to countries at war, came after an investigation began into the alleged involvement in illegal arms deals of Mr Fred Sinowatz, the former socialist chancellor.

If the amendments are passed, it could lead to job losses in the 5,000-strong arms industry workforce. The bulk of Austrian weapons are produced by Steyr-Daimler-Fuchs, a state-owned company, as well as Aszmann, a privately-owned company which is rapidly expanding in this field of production.

The management at Noricum, a subsidiary of Voest-Alpine, the giant steel and engineering company, has already admitted that it sold more than \$300m of guns and ammunition to Iran, despite stringent export regulations.

Eighteen of Noricum's managers are expected to face trial later this year. Recently, Mr Karl Blecha, the former Interior Minister and Mr Leopold Gratz, the former Foreign Minister, who were in the cabinet when the weapons were sold, resigned.

Companies involved in the export of certain categories of weapons, which include guns, small arms, tanks, missiles and ammunition, but not trucks, sniper guns and mili-



Former Chancellor Fred Sinowatz: under investigation

itary vehicles, are required by law to seek the permission of the Interior Ministry before any contract is signed.

The ministry then has to refer to the Chancellor's office, the Foreign Ministry and the Defence Ministry which also have to consent. Austria's neutrality would be undermined if arms were sold to certain countries.

Last week, Mr Franz Vranitzky, the Chancellor, said that "experience has shown that it

is better for a small neutral country to have nothing to do with large weapons systems... I believe we should gradually withdraw from this."

During the 1970s, Austria's arms exports reached \$372m (\$372m). They sharply declined in the early 1980s, and are now estimated to be no more than \$25m. However, none of the ministries has been willing to reveal the precise value of these sales.

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Turkey in \$150m Soviet credit deal

TURKEY and the Soviet Union have reached an agreement on a second line of credit of \$150m to be made available by the Export Import Bank of Turkey (Eximbank) to support Turkish exports in payment for imports of Soviet natural gas, writes Jim Bodgener in Ankara.

A letter of intent was signed earlier this month during a visit to Moscow by the Mr Ekrem Pakdemirli, Turkish Finance and Customs Minister.

The first \$150m, three-year line of credit to the Soviet Union was tied up in April - the second is for four years.

Both credits will be linked to the 30 per cent cash element of the agreement to import natural gas from the Soviet Union. Eximbank has also prepared a \$100m line of credit for Algeria, but on commercial terms, according to Dr Turgay Ozkan, the institution's general director.

According to the present draft, Eximbank would guarantee loans extended to Turkish exporters by commercial banks.

The institution has also increased the amount of credits of which it will guarantee 95 per cent to support Turkish contractors working abroad to \$750m.

Iraq has been allocated \$400m and the remainder will be divided among other countries including Tunisia, Iran, Syria and Algeria. Turkish contractors have already over-subscribed the quota for Iraq, according to industry sources.

Gatt shirks main issue in talks on liberalising air transport

By William Dullforce in Geneva

DISCUSSIONS on liberalising air transport in the Uruguay Round trade talks are likely to focus first on peripheral issues such as computer reservation systems, ground handling operations at airports and perhaps charter traffic. The core civil aviation business is seen as too complex to be tackled directly at an early stage.

That at least is the conclusion that most tentatively be drawn from the discussion this week in the group negotiating on services.

The group was testing the applicability to the transport business and tourism of the principles which the trade ministers decided, in December, should be included in a framework agreement liberalising trade in services.

The core civil aviation business rests on a complex network of bilateral air-transport agreements under the Chicago Convention and is closely involved with the sovereignty of national air spaces and national security issues.

Until governments had been able to assess fully the implica-

tions, liberalisation of the rules governing trade in aviation and shipping services would be premature, the US said.

The principle of non-discrimination embodied in the General Agreement on Tariffs and Trade was basically incompatible with the existing bilateral treaty structure of the Convention and, in the shipping sphere, with the cargo-sharing provisions of the United Nations liner code.

The code aims at ensuring that developing countries get a share of maritime trade.

Some countries, including Australia and New Zealand, while recognising the difficulties of changing the aviation structure, insisted that the possibility of liberalising it at a later stage should not be abandoned.

The European Community saw a need for "creative thinking" about long-standing international agreements. Scope for faster removal of trade-restricting obstacles in civil aviation appeared when the group discussed the principles of transparency and market access.

The US pinpointed the need for more openness in the air-line rankings used in computer reservation systems.

The Gatt secretariat had said that reservation and ticketing systems jointly owned by competing airlines could impede access to markets for smaller airlines.

It also called attention to the failure of many countries to register their bilateral agreements with the International Civil Aviation Organisation, and to the lack of market transparency caused by the many confidential side-agreements which sometimes significantly alter the intentions shown in published bilateral agreements.

The Uruguay Round services group tested the application of the trade ministers' principles to international trade in telecommunications and construction in April.

It will examine financial services in September, after which it will try to draw conclusions about how to design a framework agreement for liberalising trade in services.

Countries for review named

By William Dullforce

THE Gatt Council yesterday listed the first dozen countries whose trade policies will be examined under the new review mechanism agreed by trade ministers in December.

US policy had already been marked for review this year. Washington will now be joined by Australia and Morocco with the reports on all three countries scheduled for debate in the Gatt Council in December.

Reports on Sweden and one other country, most likely from Latin America, will be submitted to the council next spring. Canada, Hong Kong, Japan and New Zealand will be examined during the summer, while it will be the turn of the European Community, Hungary and Indonesia in the autumn of 1990.

In its last session before the summer break the council yesterday:

- Opened the way for Bolivia to become the 97th member of Gatt by approving the terms of its accession.
- Agreed to set up a working party to examine exports of domestically prohibited goods and other hazardous substances. Developing countries, particularly in Africa, have long been pressing Gatt to discipline companies which export pharmaceuticals, chemicals and pesticides that have been banned in their home countries; their concern has recently extended to toxic wastes.
- Received agreement from the European Community that a disputes panel examine a US complaint about EC restrictions on exports of copper scrap.
- Heard the US refuse for the sixth time running to comply with a Gatt panel ruling

against its handling of patent infringement cases; Mr Rufus Yerxa, the US ambassador, said Mrs Carla Hills, the US Trade Representative, had started intensive talks with the Congress and businessmen on the circumstances under which the US might be able to comply.

- Heard Canada agree to accept a panel ruling against its complaint over a Japanese levy on imports of certain spruce, pine and fir lumber.
- Grudgingly accepted a South Korean request for more time to conform with a panel ruling that it should open its beef market; the Koreans said they were starting talks with the complainants, the US, Australia and New Zealand, and were ready to restore their import quotas to their pre-1984 level.

UK NEWS

Rail watchdog sees risk of failure in BR privatisation

By Kevin Brown, Transport Correspondent



Sir James Clesimmon: rise in exports should continue

Exporters performing well, says trade board

By Peter Montagnon, World Trade Editor

EXPORTERS are performing well in spite of last year's record £20.6bn visible trade deficit, Sir James Clesimmon, chairman of the British Overseas Trade Board, said yesterday. During the first five months of this year non-oil exports rose by 16 per cent in value terms over the same period last year, and that trend was continuing.

"This is absolutely not a period of gloom or doom," he said after launching the BOYB annual report. "There is a very real competitiveness in UK industry."

Sir James suggested that the UK trade deficit appeared to be caused more by rising imports than by weak export performance, but three-quarters of the increase in imports over the last 12 months came from the motor industry in the form of capital and intermediate goods and components.

Some 15 per cent of the increase was due to imports of motor vehicles, a sector poised to become more competitive.

The foreign content of goods manufactured in the UK was still not as high as the import content of West German goods, he said. That was a further pointer to UK competitiveness.

"Provided wage inflation does not run away, British industry should be in an excellent position to take advantage of opportunities in world markets," he added.

Commenting on individual markets, Sir James noted that UK exports to Japan had increased by 38 per cent in the first five months of this year, reflecting the Government's campaign to boost exports to that country. Exports to West Germany had also responded well to a BOYB campaign.

Elsewhere the BOYB annual report records that UK export orders won with the help of finance under the Government's aid and trade provision totalled £244m in the last fiscal year to end-March.

PRIVATISATION of British Rail could be a disastrous failure unless the Government implements strong safeguards for passengers, the Central Transport Consultative Committee said yesterday.

The official railway watchdog said in a report on the privatisation prospects: "Millions of people could suffer a substantial loss of personal mobility leading to great hardship."

It added: "If that were to be the outcome of privatisation, a disastrous failure."

The committee said there had been tension over the past five years between BR's traditional public service responsibilities and the management's attempts to introduce commercial disciplines on the railway.

Government subsidies for passenger services have been cut from more than £1bn in 1983 to a forecast £506m in the

current year - a reduction of more than 50 per cent in real terms.

The CTCOC said the result was fewer trains, fewer carriages, more track singling, de-staffing of stations and proposals to close some lines.

The report said five safeguards were needed to maintain a balance between public service and the pursuit of profits, especially if BR was to be broken up into competing private companies:

- Guarantees that subsidies for passenger services will be continued to protect loss-making lines;
- Retention of the existing statutory procedure for line closures, requiring a long period of public consultation;
- Retention of a national system of concessionary fares and through-ticketing;
- Establishment of a strong regulatory office with power to

control prices and set quality and safety standards;

- Retention of statutory consumer councils with legal rights to represent consumers.

"Unless all these safeguards are met, many rail users could quickly find themselves worse off following privatisation, with the possibility of summary rail closures, reduced service quality, higher fares and an unco-ordinated and run-down system," the report says.

Mr Mike Patterson, the CTCOC secretary, said the committee was neither for nor against privatisation in principle. However, it "does not share the view of some participants in the debate that any form of privatisation would automatically be an improvement on the present situation."

He added: "If privatisation goes ahead, passengers will judge its success by whether or not they get a better deal."

Education cuts loom, say MPs

By David Thomas, Education Correspondent

THERE could be real cuts in educational spending this year because the Government has based its spending plans on an over-optimistic inflation assumption, the Commons education committee warned yesterday.

The committee also called on the Government to re-examine its spending plans for the universities and polytechnics, which it said would sustain a 4 per cent pay increase only for academic staff next year.

Those are some of the main conclusions of a report from the committee yesterday on government spending plans for education.

Much of the report is devoted to the pattern of public spending on education in recent years - a subject of great political controversy.

Spending on education has risen by 10 per cent in real terms since 1986-87, more than restoring the cuts made in the early 1980s.

It is now planned to keep

spending constant to 1991-92. However, the committee warns that cuts may be necessary because plans for a 0.5 per cent real increase this year were based on an optimistic 5.5 per cent inflation assumption, against a higher actual rate.

The report also complains that it is impossible to tell whether the £11bn spent annually on schools is yielding value for money, because the Government lacks reliable measures of performance for the schools' budget.

It points to a lack of apparent coherence in the trend for improved pupil-teacher ratios in schools, but worsening ratios in further education colleges and polytechnics.

The committee highlights the paradox that, in spite of recent real increases in spending, the public still believes that education is suffering from cuts.

Government officials told the committee this was because some costs not directly visible

to the public - such as teachers' pay - had risen in real terms, while spending had been cut on more visible parts of an eight-point school transport, meals and milk.

Roughly half the 37 per cent real increase in spending per pupil since 1979-80 went on teachers' pay, with the other half going to provide better pupil-teacher ratios and increased spending on books and maintenance.

Some spending rises were sanctioned by local authorities against the Government's wishes.

- More than 350 British students will get up to a year's training with high-technology companies in other European Community countries, under awards announced yesterday as part of the fourth tranche of an eight-point Community programme known as Comet.

Department of Education and Science and Office of Arts and Libraries Expenditure Plans 1989-90 to 1991-92. HMSO, £7.40

Orders for housing down since Easter

By Andrew Taylor, Construction Correspondent

CONSTRUCTION orders for new housing have fallen sharply since Easter. This year it occurred at the end of March and is traditionally one of the best selling periods for house-builders.

Figures published yesterday by the Department of the Environment showed that the value of orders for private housing during the three months to the end of May, including March, were 23 per cent lower than in the previous three months and

17 per cent lower than in the corresponding period last year.

The figures at constant 1985 prices were adjusted to take account of seasonal variations, the department said.

Orders from all sectors of construction were 5 per cent lower than during the previous three months but 1 per cent higher than during the corresponding period last year.

Mr Jamie Stevenson, build-

ing analyst for Kleinwort Benson Securities, said: "The figure could have been worse. Total construction orders for the first five months of this year are at about the same level as during the first five months of 1988 - despite the collapse in the housing market."

Mr Stevenson suggests that construction output as a whole should remain at present high levels up to the second quarter of next year.

Failure to curb a coronary killer

Alan Pike examines a critical view of efforts to prevent heart disease

CORONARY HEART disease, Britain's biggest killer, causes 180,000 deaths annually and leaves a treatment bill of £500m a year.

By comparison, the National Health Service invests a modest £10m a year in prevention, even though Britain's heart disease mortality rates are among the highest in the world.

In a report published yesterday, the Commons public accounts committee expressed concern at the "stark contrast" between levels of expenditure on treatment and prevention, and deplored Britain's generally poor performance in reducing the disease's death rates.

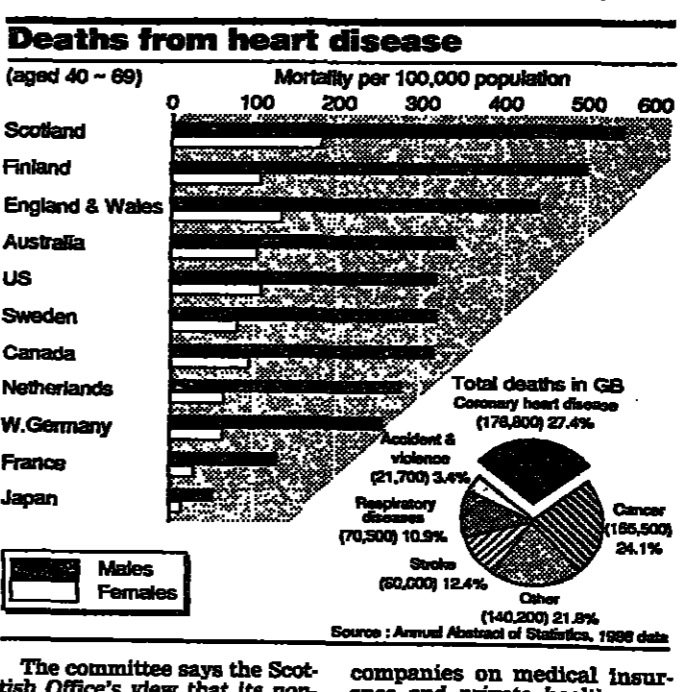
Mortality has dropped by 10 per cent for men aged 40-69 and 2 per cent for women in the same age group since the late 1960s, but countries such as the US, Canada and Australia have seen their death rates decline four or five times as fast.

The cost of treatment is not the full economic price of heart disease. As well as the £500m a year spent by the NHS on treating sufferers, coronary conditions account for about 35m working days lost each year - 10 per cent of the total - and in 1984-85 cost £250m in sickness benefits.

So prevention is not only better than cure - particularly since there will be no cure for many victims - it is cheaper.

In its report the public accounts committee expresses surprise, in view of the success of other countries at reducing levels of heart disease, that it was only in the mid 80s that specific health education campaigns aimed at preventing the condition were introduced in England and Wales.

The committee is particularly concerned about the position in Scotland, which has one of the worst international records for heart disease and where there is no specific campaign to alert the public to the risks because the Scottish Office prefers to promote better health in a general way.



He gives priority to the existence of a "close relationship between cancer and coronary heart disease, on the one hand, and stressed personality on the other."

He supports the need for preventive medicine to reduce these conditions, but says the usual recommended remedies of giving up smoking and adopting lower-cholesterol diets have little empirical support.

Rather, he argues, the likelihood of these diseases occurring in the future can be predicted with considerable accuracy on the basis of personality inventories inquiring into experienced stress, and personality differences in dealing with these stresses.

On the basis of an analysis of three studies of groups of individuals, he concludes that personality is about six times as important as such factors as blood pressure, cholesterol or smoking in explaining heart disease and cancer.

The results of the research, suggests Prof Eysenck, indicated that only about 20 per cent of the population was prone to coronary heart disease or cancer. These people could be identified through questionnaires, and offered behaviour therapy to reduce the chances of developing the diseases.

"We have too long obeyed the shibboleth of 'smoking causes cancer, and coronary heart disease', hoping that quitting smoking would eliminate these two scourges. There are other, more important factors in the genesis of cancer and coronary heart disease, and it is time the medical establishment woke up to reality."

Committee of Public Accounts: Coronary Heart Disease. Commons paper 249, HMSO, £7.40; E.J. Eysenck and R. Gross: Smoking, Prevention of Cancer, and Coronary Heart Disease and the Reduction in the Cost of the National Health Service. Journal of Social, Political and Economic Studies, Spring 1989.

Fiat units win dam contract

FIAT Spa construction units Cogefar Spa and Torno Spa have won a contract to build a dam at Mjara, Morocco.

The dam, which is designed for irrigation, flood control and the industrial exploitation of water, will be the largest in Africa after Egypt's Aswan Dam.

The dam will protect 150,000 hectares of farming land from periodic flooding by the Ouerrba river, irrigate 100,000 hectares and produce 390m kWh of electricity per year.

Opened the way for Bolivia to become the 97th member of Gatt by approving the terms of its accession.

- Agreed to set up a working party to examine exports of domestically prohibited goods and other hazardous substances. Developing countries, particularly in Africa, have long been pressing Gatt to discipline companies which export pharmaceuticals, chemicals and pesticides that have been banned in their home countries; their concern has recently extended to toxic wastes.
- Received agreement from the European Community that a disputes panel examine a US complaint about EC restrictions on exports of copper scrap.
- Heard the US refuse for the sixth time running to comply with a Gatt panel ruling







UK NEWS

# Ridley moves to avert Tory poll tax revolt

By Michael Cassell, Political Correspondent

MR Nicholas Ridley, the Environment Secretary, yesterday moved to avert a Conservative rebellion of non-government MPs by reducing the extent to which people paying a lower community charge will initially have to help cushion its impact on those living under higher-spending local authorities.

Under Mr Ridley's concession, which was announced during chaotic scenes in the House of Commons, people expecting to see their poll tax bills falling will receive up to half of any gain in the first year. The balance of their "safety net" contribution - a maximum of £75 a year - will be restored over the proceeding three years.

The community charge, a tax on individuals over the age of 18, is being introduced by the Government to replace the current rates scheme based on home ownership.

Mr Ridley, who said the standard poll tax would be about £75 when it is introduced next April, ran into immediate embarrassment in the Commons after his announcement.

Proceedings were brought to a halt by protests from MPs, alarmed at the possible electoral impact of people in lower-spending, Conservative authorities having to subsidise others. Sir Bernard Braine complained that MPs could not obtain the details of Mr Ridley's proposals.

Mr Ridley, who is widely

expected to leave the Department of the Environment in next week's cabinet reshuffle, was jeered by Labour MPs as he apologised over the absence of the poll tax documents. Eventually, the debate was restarted after Sir Patrick Mayhew, the Attorney General, had announced details of the Government's law reforms.

Several Tories remained unsatisfied with Mr Ridley's package, claiming that many efficiently-run Tory councils would still be expected to bail out, over the four-year transition period, more profligate, Labour-controlled authorities.

Mr John Cunningham, Labour's environment spokesman, claimed that ministers were now "enmeshed in their own, ramshackle safety net arrangements."

funds from provident to improvident local councils undermined the entire basis of the poll tax. It was intended to be a system under which "you paid for what you voted for," he added.

Mr Ridley repeatedly attempted to demonstrate that Labour's "win-tax nightmare" proposals for a reform of the rating system would lead to universally higher bills for local services. But there was more concern on the Tory benches about the Government's own proposals.

Mr John Cunningham, Labour's environment spokesman, claimed that ministers were now "enmeshed in their own, ramshackle safety net arrangements."



Ridley: making concessions

# Minister confirms shift in EC approach

By Philip Stephens

SIR Geoffrey Howe, the Foreign Secretary, yesterday confirmed a significant reappraisal of the Government's approach to Europe following its defeat last month in the elections to the European Parliament.

In a speech in London, Sir Geoffrey emphasised the Government's willingness to cede sovereignty to the European Community to increase its influence in shaping international policymaking and serve Britain's own national interests better.

His upbeat view of the benefits of EC membership followed signs at Westminster that Prime Minister Margaret Thatcher is reassessing her own stance on Europe following the election defeat and last month's Madrid summit.

The Prime Minister surprised a meeting of Conservative peers earlier this week with her emphasis on the advantages of closer European co-operation.

Although she criticised the European Commission's plans for a new social charter, Mrs Thatcher dropped the stridently anti-Brussels tone which characterised her speeches during the election campaign.

Whitehall officials confirmed that the failure of the "nationalist card" to prevent a heavy defeat for the Conservatives in the poll for the Strasbourg Parliament had prompted a reevaluation of the Government's presentation.

The shift had also been encouraged by the perception that concessions at the Madrid summit had enabled her to head off a high-level confrontation with Britain's European partners. The summit had persuaded her that Britain's interests lay in providing alternative blueprints for European integration rather than by simple opposition.

Sir Geoffrey said yesterday that it was scarcely possible to see Europe as "anything other than the basic lever for Britain to exercise the influence it wishes [to have] in the world."

# Government stands firm on reform of legal profession

By Raymond Hughes and Robert Rice

THE Government is to press ahead with radical reforms of the legal profession, despite fierce opposition from the profession and the judiciary.

A White Paper (policy document) published yesterday makes few concessions to critics who claimed that the reforms involved unacceptable state interference and sounded the death knell of an independent Bar, the barristers' professional body.

Lord Mackay, the Lord Chancellor and architect of the reforms, yesterday claimed to have removed the spectre of state control.

He asserted that alterations to the controversial proposal for an advisory committee with wide-ranging oversight of the profession had made it fully independent of Government.

"We have taken out the elements of executive interference as seen by the profession," he said.

The policy document says that the committee's role will be "purely advisory." It will regulate its own proceedings and appoint its own secretariat, which will not be made up of civil servants. Under the original proposal the committee's staff were to have been drawn from the Lord Chancellor's Department.

Senior judges will be given a more significant role in relation to the committee. They will oversee, with the Lord Chancellor, rules governing the profession drawn up by the Bar and the Law Society on the committee's advice.

However, the Bar Council yesterday said the committee remained "another government-appointed quango" which would represent "an unacceptable interference with the judges."

Lord Lane, the Lord Chief Justice, described the discussion paper which first mooted the idea of a committee in January as "one of the most sinister documents to emanate from government."

The Law Society broadly welcomed the policy paper. Sir Richard Gaskell, the Society's

president, said: "We are particularly pleased by the cutback in the sweeping powers of the advisory committee. As now proposed, it is something which we can work."

Mr Desmond Fennell, chairman of the Bar, said: "We recognise some of the changes are for the better. Unfortunately, proposals remain which need to be opposed in the public interest."

The Consumers' Association said the reforms were "a major victory for consumers."

Lord Mackay yesterday denied that the policy document represented a climbdown or a compromise by the Government.

"I believe we now have an improved framework through which to achieve our aim of increasing access to justice and improving legal services," he said.

The key principle that there should be a free competitive market, giving the consumer the widest possible choice of cost-effective legal services, is undiluted.

The barristers' traditional monopoly of the rights of audience in the High Court, Court of Appeal and House of Lords will be broken by giving suitably-qualified solicitors the opportunities to achieve such rights in all courts.

Solicitors will also be eligible to become judges of the higher courts.

Building societies and banks will be allowed to offer conveyancing services to their borrowers, provided they compete fairly and safeguard the interests of their clients.

Statutory barriers to solicitors entering into partnerships with members of other professions will be removed. It will be up to the Law Society and the Bar to decide whether to permit their members to form such partnerships, but any rules they make will have to avoid anti-competitive restrictions.

The barriers to multi-national partnerships with lawyers from other countries will also be removed.

# Dockers return to work in three ports

By Jimmy Burns, Labour Staff

PORT EMPLOYERS last night claimed a significant breakthrough on the 10th day of the docks strike as more than 400 dockers in three ports returned to work.

The ending their strike in support of a new national agreement to replace the Dock Labour Scheme - which regulated employment and conditions in most of Britain's ports - included the majority of dockers at Grimsby and Immingham on the east coast, the fourth-largest port operation in the country.

Dockers at the smaller ports of Boston, Lincolnshire, and Barrow in the north-west, also went back to work yesterday, and there were reports last night that more dockers were expected to end their strike today at other ports.

Mr John Connolly, the TGWU transport union's national docks officer, who has called a meeting of dockers leaders today, acknowledged that the return to work at Grimsby and Immingham was

an "important factor" because of the size of the port.

He also indicated for the first time publicly that the TGWU could end the strike if the drift back to work gathered pace.

However, he insisted that it was "early days" in the dispute because there was still solid support for the strike among a majority of the former registered dockers, including those at the ports of Tilbury, Liverpool, Hull and Southampton.

By yesterday, almost 2,000 dockers had returned to work. That figure includes the return to work on Monday of dockers at Rochester and Poole. A further 1,950 dockers have taken redundancy. Mr Connolly said that the 33 ports still on strike mean that the dispute was expected to last 75 per cent and 80 per cent effective.

The National Association of Port Employers said 90 per cent of trade was "getting through" in ports not on strike, as well as in those not registered under the Dock Labour Scheme.

# Pay offer likely in Tube row

LONDON Underground railway is this morning expected to offer increases of between 8.5 per cent and 11.75 per cent to the three unions involved in the long-running Tube dispute, writes Fiona Thompson.

Leaders of the National Union of Railwaymen, the Aalef train drivers' union and the TSSA white collar union are to meet London Underground for talks in a bid to resolve the three issues at the heart of the dispute.

Aslef yesterday announced that it would hold its fourth 24-hour Tube strike on Wednesday. Aslef's strikes have coincided with the last four of the five 24-hour stoppages by the NUR.

Management is expected to increase its offer to 7.25 per cent pay offer to 8.5 per cent, with no strings, for all 28,000 staff, backdated to April 10.

The most intractable issue is the train drivers' claim for an additional £64 a week for driving one-person train sets.

London Underground said yesterday it would repackage an offer it made in May which raised the basic offer to 3,707 drivers and guards to 10.5 per cent. The offer will be raised to 11.75 per cent.

# Rail union calls for sixth 24-hour strike

By Fiona Thompson

THE NATIONAL Union of Railwaymen yesterday called a sixth 24-hour rail strike for next Wednesday.

Mr Jimmy Knapp, General Secretary of the NUR, said his 21-strong executive had voted unanimously for the stoppage.

The decision was prompted by British Rail's refusal yesterday to return to the conciliation service, Acas, to discuss its 8.8 per cent pay offer, he said.

The union's position was clear. "We don't believe 8.8 per cent deals realistically with the chronic problem of low pay and long hours."

A base rate of £105.30 remains low by any standards. Even at the higher levels, skilled technicians will be on a base rate of £155.70 a week.

"To put it bluntly," he said, "the 8.8 per cent will do nothing to halt the level of overtime worked by these skilled grades which caused so much public concern at the time of the Clapham tragedy."

Why won't BR do something to tackle long hours when nearly a fifth of railway workers work 60 hours or more a week? The only way we can do this is by addressing basic

resources," Mr Knapp said. BR had the resources he claimed.

Mr Knapp acknowledged the "considerable progress" made on the question of bargaining machinery.

But the agreement the NUR thought it had reached at Acas was not set out in BR documents sent to the union, he said. Omissions had to be corrected and the place to do that was Acas.

BR said yesterday it would return to Acas for further talks on bargaining machinery, but only if the NUR called off its industrial action.

It refused to reopen discussions on pay, insisting its 8.8 per cent offer was final.

In his letter to Mr Knapp, Mr Paul Watkinson, BR's Employee Relations Director, said: "I have to advise you that the Board is not willing to reopen negotiations."

Mr Watkinson said further meetings were necessary on bargaining, but "this issue is so important that it is difficult to see proper negotiations being conducted under a constant threat of strike action."

Talks could resume once the union called off its action, he said.

### NOTICE OF REDEMPTION

#### The St. Paul Companies, Inc.

7 3/4% Convertible Subordinated Debentures Due April 15, 2000

Conversion Rights Expire at the Close of Business at the Offices of the Agent and Paying Agents Listed in This Notice On August 21, 1989

NOTICE IS HEREBY GIVEN that, pursuant to the optional redemption provisions of Article Eleven of the Indenture, dated as of April 15, 1985, between The St. Paul Companies, Inc. (the "Company") and The Chase Manhattan Bank, N.A., as Trustee, the Company has elected to redeem and will redeem on August 21, 1989 (the "Redemption Date"), all the Company's outstanding 7 3/4% Convertible Subordinated Debentures Due April 15, 2000 (the "Debentures") at 105% of their principal amount, plus accrued and unpaid interest to the Redemption Date in the amount of \$56,248,000, principal amount of \$53,400,000, and interest to the Redemption Date of \$1,076,250 for each \$1,000 principal amount of Debentures (the "Redemption Price"). Payment of the Redemption Price will become due and payable to the Debenture holders on the Redemption Date and will be made by the Company at any time on or after the Redemption Date upon presentation and surrender to the Agent or any Paying Agent of the Debentures and all unexpired coupons. On and after the Redemption Date, the Debentures will cease to accrue.

The conversion right described below will expire at the close of business at the offices of the Agent or Paying Agents on August 21, 1989. The Debentures will no longer be deemed outstanding on or after the Redemption Date and, except for the right of the holders to receive the Redemption Price, all rights with respect to the Debentures will cease after the Redemption Date.

Holders of Debentures have, as alternatives to redemption, the right to sell Debentures through usual brokerage facilities and the following further rights:

Conversion of Debentures into Common Stock

The Debentures are presently convertible into Common Stock of the Company (the "Common Stock") at the conversion price of \$33.825 per share; at such conversion price, each Debenture in the principal amount of \$1,000 is convertible into approximately 29.54 shares of Common Stock (rounded to the nearest 1/100 of a share). No fractional shares of Common Stock shall be issued upon conversion; instead, a cash adjustment will be paid in respect thereof, as described herein. Each Debenture is convertible into Common Stock until the termination of the close of business at the offices of the Agent and Paying Agents, on August 21, 1989, and after that date the Debentures will not be convertible into Common Stock. Until such time, holders of Debentures have the right to so convert their Debentures at The Chase Manhattan Bank, N.A., (the "Agent") and paying agents, as listed herein (the "Paying Agents"), by delivery of the Debenture to the address specified in the enclosed notice, together with duly executed written notice, which may be in the form contained in the Letter of Transmittal enclosed herewith, and payment of the Redemption Price, together with the name or names (with address) in which the stock certificate(s) is to be issued. If more than one Debenture is surrendered for conversion at any one time under the same Letter of Transmittal or other notice by the same holder, the number of full shares of Common Stock issuable upon conversion of such Debentures will be computed on the basis of the aggregate principal amount of the Debentures so surrendered. In lieu of any fraction of a share of Common Stock to which any holder would, except for the provisions of this paragraph, be entitled upon conversion of any Debenture, the Company will pay a cash adjustment (rounded to the nearest cent) for such fraction in an amount equal to such fraction multiplied by the reported last sale price of the Common Stock on the National Association of Securities Dealers Automated Quotation System on the last trading day preceding the date of conversion.

As long as the market price of the Common Stock is at least \$26.25 per share, holders of Debentures would receive on conversion shares of Common Stock (and cash in lieu of any fractional share) having a market value greater than the value they would receive on redemption of their Debentures.

Each conversion of a Debenture shall be deemed to have been effected immediately prior to the close of business on the date on which such Debenture and all unexpired coupons shall have been surrendered and written notice of conversion satisfactorily completed shall have been received by the Agent or Paying Agents at one of the addresses indicated below, together with appropriate documentation. At such time the rights of the holder of such Debenture as a holder will cease, and the person in whose name any certificate of stock for shares of Common Stock shall be issuable upon such conversion shall be deemed to have become the record holder on that date of the shares represented thereby.

Addresses for Delivery of Debentures for Conversion or Redemption

To surrender Debentures for conversion or redemption, you must deliver your certificates representing the Debentures to the address indicated below, together with all unexpired coupons at the addresses indicated below:

(For Registered Debentures only)

By Mail: The Chase Manhattan Bank, N.A., 100 Wall Street, New York, New York 10038; Altra Bond Conversion Dept.

By Hand: The Chase Manhattan Bank, N.A., 20 Boulevard Royal, CP 200 Luxembourg; Societe Generale, 29 Boulevard Haussmann, Paris 75009 France.

(For Bearer Debentures only)

By Hand or Mail: The Chase Manhattan Bank Luxembourg S.A., 47 Boulevard Royal, CP 200 Luxembourg; BNP Paribas Lambert Avenue, 24 1050 Brussels, Belgium; Berliner Handels- und Fremdenbank, 10 Boulevard Haussmann, Paris 75009 France; Societe Generale, 29 Boulevard Haussmann, Paris 75009 France.

Summary of Alternatives

This Notice is not intended as a solicitation or an advice to convert your Debentures. However, in summary, you have the following three alternatives:

(a) To convert your Debentures by the close of business at any Agent or Paying Agent on or before August 21, 1989 into Common Stock at a conversion price of \$33.825 per share, or 29.54 shares of Common Stock (rounded to the nearest 1/100 of a share) for each \$1,000 principal amount of Debentures.

(b) To surrender your Debentures to the Agent or Paying Agents, at one of the addresses set forth above with written instructions for redemption at the total Redemption Price, including accrued interest, of \$1,076.25 for each \$1,000 principal amount of Debentures; interest will not accrue on or after the Redemption Date.

(c) To sell your Debentures through brokers to others. Holders of Debentures who are considering making sales should consult their brokers or other advisors regarding their procedures.

The Considerations

The Company has been advised that under present United States Federal income law a holder will not recognize any gain or loss upon conversion of the Debentures into Common Stock, except that such holder will generally recognize gain or loss to the extent cash is received in lieu of fractional shares. However, a holder will generally recognize taxable gain or loss in the event Debentures are sold or redeemed. Holders of Debentures should consult their own tax advisors as to Federal, state and local income tax treatment applicable to them, on conversion, sale or redemption. Failure to complete and return a Form W-9 or the Substitute Form W-9 or a Form W-9 for non-United States residents may result in back-up withholding of any payments made to you on redemption, sale or conversion of your Debentures.

Letter of Transmittal

A Letter of Transmittal should accompany Debentures surrendered for conversion. Additional copies of the Letter of Transmittal may be obtained from the Agent or any Paying Agents listed above.

THE ST. PAUL COMPANIES, INC.

Date: July 20, 1989

### UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY: Indices of industrial production, manufacturing output (1985=100); engineering orders (£ billion); retail sales volume (1985=100); retail sales value (1985=100); registered unemployment (excluding school leavers) and unfilled vacancies (000s). All seasonally adjusted.

	Ind. prod.	Mfg. output	Eng. order	Retail vol.	Retail value	Unemp.	Vacs.
1988							
1st qtr.	107.8	118.8	21.3	117.8	115.7	2,488	262.9
2nd qtr.	112.4	124.2	21.8	118.6	122.7	2,284	282.2
3rd qtr.	109.3	115.8	22.7	128.2	128.9	2,209	244.3
4th qtr.	108.4	117.0	22.6	128.9	125.4	2,191	242.9
January	108.9	116.7	22.6	128.7	125.7	2,228	242.9
February	110.0	118.5	22.8	128.5	128.8	2,192	242.9
March	110.9	118.7	22.8	128.5	128.8	2,192	242.9
April	110.9	118.7	22.8	128.5	128.8	2,192	242.9
May	110.9	118.7	22.8	128.5	128.8	2,192	242.9
June	110.9	118.7	22.8	128.5	128.8	2,192	242.9
1st qtr.	108.8	117.7	22.4	121.4	125.4	2,282	228.7
January	108.9	117.8	22.4	121.4	125.4	2,282	228.7
February	108.7	117.6	22.4	121.1	123.8	1,989	228.1
March	108.9	117.6	22.4	122.6	127.4	1,917	228.2
April	108.9	117.6	22.4	123.8	127.4	1,917	228.2
May	108.9	117.6	22.4	123.8	127.4	1,917	228.2
June	108.9	117.6	22.4	123.8	127.4	1,917	228.2

OUTPUT: By market sector; consumer goods, investment goods, intermediate goods (materials and fuels); engineering output, metal manufacturing, textiles, leather and clothing (1985=100); housing starts (000s, monthly average).

	Consumer goods	Invest. goods	Intmd. goods	Eng. output	Metal mfg.	Textile	Housing starts
1988							
1st qtr.	109.5	108.3	107.7	107.5	117.8	103.7	16.2
2nd qtr.	111.5	107.9	108.8	108.8	118.2	103.7	16.2
3rd qtr.	111.5	107.9	108.8	108.8	118.2	103.7	16.2
4th qtr.	111.5	107.9	108.8	108.8	118.2	103.7	16.2
January	111.5	107.9	108.8	108.8	118.2	103.7	16.2
February	111.5	107.9	108.8	108.8	118.2	103.7	16.2
March	111.5	107.9	108.8	108.8	118.2	103.7	16.2
April	111.5	107.9	108.8	108.8	118.2	103.7	16.2
May	111.5	107.9	108.8	108.8	118.2	103.7	16.2
June	111.5	107.9	108.8	108.8	118.2	103.7	16.2

EXTERNAL TRADE: Indices of export and import volumes (1985=100); visible balance; current balance (£m); oil balance (£m); terms of trade (1985=100); official reserves.

	Export volume	Import volume	Visible balance	Current balance	Oil balance	Terms of trade	Reserve US\$bn
1988							
1st qtr.	108.2	119.8	-4,822	-3,001	+730	97.6	44.64
2nd qtr.	111.4	127.7	-4,209	-1,224	+819	102.4	41.17
3rd qtr.	108.9	123.7	-4,098	-3,479	+489	98.2	38.48
4th qtr.	108.9	123.7	-4,098	-3,479	+489	98.2	38.48
August	108.8	127.8	-1,897	-823	+177	108.0	39.54
September	114.1	121.4	-1,473	-728	+57	97.8	39.48
October	108.9	123.7	-4,098	-3,479	+489	98.2	38.48
November	108.9	123.7	-4,098	-3,479	+489	98.2	38.48
December	108.9	123.7	-4,098	-3,479	+489	98.2	38.48
1989							
1st qtr.	110.0	148.7	-6,889	-4,832	+64	108.4	39.48
January	110.0	148.7	-6,889	-4,832	+64	108.4	39.48
February	109.1	148.2	-2,190	-1,837	-15	103.2	51.60
March	113.2	138.3	-1,277	-1,325	+112	104.5	50.48
April	114.2	135.2	-1,662	-1,662	+112	101.2	49.48
May	110.0	148.7	-1,724	-1,324	-18	108.7	46.08
June	110.0	148.7	-1,724	-1,324	-18	108.7	46.08

FINANCIAL: Money supply M0, M1 and M3 (annual percentage change); bank sterling lending to private sector; building societies' net inflow; consumer credit; all seasonally adjusted. Clearing Bank base rate (end period).

	M0 %	M1 %	M3 %	Bank lending £bn	BS inflow £bn	Consumer credit £bn	Base rate %
1988							
1st qtr.	5.2	28.6	28.5	+12,885	3,891	+885	8.00
2nd qtr.	6.8	2					



UK NEWS - LEGAL WHITE PAPER

Restrictive practices among lawyers still face broad reform

Robert Rice explains that the Government has remained true to its guiding principle of extending competition

THE Government's original plans for reform of the legal profession were attacked as leading to creeping state control and threatening the profession's independence.

In publishing a white paper yesterday, the Government went as far as it could to meet those criticisms while remaining true to its guiding principle - to open up legal services to greater competition by sweeping away monopolies and restrictive practices.



Lord Mackay announces his proposals

will be welcomed by the professions, because it re-emphasises the importance of their self-regulatory role.

They also claimed that the large financial institutions would corner the market for conveyancing, driving many solicitors out of business and generally reducing the public's access to legal services.

There is no ban on barristers being allowed to enter into partnerships with solicitors. Instead the Lord Chancellor has shifted the responsibility for deciding such issues back to the professional bodies.

of justice. If the Lord Chancellor decides that the rules will not be prohibited under the new competition legislation.

Mackay has to strike a delicate balance

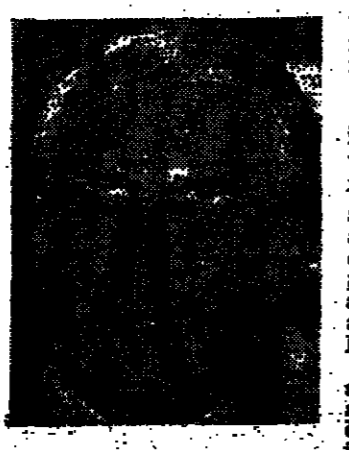
By Philip Stephens, Political Editor

POLITICS is never less than a careful balancing act, but the Government's controversial plans to overhaul the legal professions have required - and will continue to require - a particularly delicate performance.

ADVISORY COMMITTEE Emphasis is shifted to ensure that judiciary has 'central role'

By Raymond Hughes, Law Courts Correspondent

THE PROPOSAL for a Lord Chancellor's advisory committee on legal education and conduct was the focus of much of the criticism of Lord Mackay's green papers. It was seen as creating machinery enabling creeping government control of the legal profession and the provision of legal services.



Sir Desmond Fennell, chairman of the Bar

The white paper recognises the strength of feeling on the issue and provides for the committee to have a purely advisory role, to be "operationally fully independent of government" and for the judiciary to have a "central role".

The "concurrence" of the senior judges will be required for new professional regulations or code, prepared by the professional bodies advised by the advisory committee, to be effective.

The white paper recognises the strength of feeling on the issue - much of it centred on what was seen as creeping government control of legal services - and provides for the committee to be "operationally fully independent of government".

Where the green paper proposed that the committee's secretariat should be provided by the Lord Chancellor's Department, the proposal now is that the committee will appoint its own staff who will not be civil servants.

the committee might be funded. The white paper says funding will be "by a grant-in-aid from the Lord Chancellor's Department on similar lines to the Legal Aid Board".

All the committee's work will be public and it will make an annual report to Parliament.

AUDIENCE Plan for certification of advocates is dropped

THE CONTROVERSIAL proposal for the certification of advocates - licensing them according to experience - has been dropped.

The measure had been seen as tantamount to fusing the two branches of the legal profession and spelling the death of an independent Bar.

The white paper says that the proposed system of certification was too complicated, might not adequately recognise the existing diversity of legal practice, and risked executive interference in the courts.

HOUSING CONVEYANCING Action on conflicts of interest

By Richard Waters

THE GOVERNMENT has stuck firmly to its original intention of opening up the market for housing conveyancing services, allowing mortgage lenders, among others to compete for business, in spite of what it says was a "great deal of comment" on the green paper proposals.

They also claimed that the large financial institutions would corner the market for conveyancing, driving many solicitors out of business and generally reducing the public's access to legal services.

Responding to these criticisms, the Government has made the following amendments to its proposals.

As part of the code of conduct for conveyancers, all buyers or sellers must be offered at least one personal interview with the lawyer or licensed conveyancer handling their transaction.



Sir Richard Gaskell, president of the Law Society

interview will be used to review possible conflicts of interest and to advise the client on whether further independent legal advice is necessary.

removed. The Law Society and the Bar Council will continue to be able to make rules preventing such partnerships if they so wish. Those rules will be excluded from the prohibition on anti-competitive agreements in the proposed competition legislation only to the extent that this is justified by the conduct of litigation.

MISCELLANEOUS Solicitors given clearance to become senior judges

THE WHITE PAPER opens the way for solicitors, as well as barristers, to become judges at the highest levels - subject to their having had the appropriate rights of audience in the various levels of courts for specified periods.

The Government regards it as a matter of great importance that the highest standards of intellect and character should be maintained in appointments to the judiciary.

Creation of a Joint Bar and Law Society disciplinary body, involving judges when appropriate, will be considered. It would provide a common mechanism and standards in dealing with complaints about court work.

Professional rules of conduct will remain the responsibility of the Bar Council and the Law Society. Any rule changes will be subject to the concurrence of the Lord Chancellor and the senior judges of the Court of Appeal and the three divisions of the High Court.

That form of contingency fee was also thought likely to create an unacceptable degree of conflict of interest between the lawyer and his client, which would result in the lawyer being unable to give the client or the court impartial advice.

CONTINGENCY FEES Scottish system favoured as best model

THE WHITE PAPER proposes that contingency fees be permitted along the lines of the system already existing in Scotland.

However, there was little objection to the proposal to import into England and Wales the "Scottish speculative" model. This consists of payment of normal fees only if successful and some support for the proposition that the client and his lawyer should be able to agree a costs uplift.

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UK NEWS

BT accuses Government of unfair telecoms policy

By Terry Dodsworth, Industrial Editor

BRITISH Telecom hit out yesterday against Government policy in the telecommunications industry, claiming that official decisions were unfairly balanced against it in the UK...

Prince says buildings no better than sheds

By John Hunt, Environment Correspondent

THE SHORT lifespan of many modern buildings and the speed with which they are constructed are strongly criticised by the Prince of Wales in an article in a Financial Times survey on architecture published today...

Confronting a poll-tax time bomb

Richard Evans on Mr Ridley's attempt to appease angry Tory MPs

THE Government yesterday sought to defuse what was threatening to become a political time bomb, by changing provisions for the safety-net which will cushion the impact of the poll tax when it is introduced in England and Wales next April...

Table with 3 columns: Average rates, Full charge, After 'safety net'. Lists various London boroughs and their respective rates.

Table 1: The 1989-90 average rates payable on an individual household. Table 2: The full community charge payable, but the new measures being implemented this year. Table 3: The community charge payable after 'safety net' government grants to ease the effect of the new tax, based on 1988-89 figures.

average community charge figure across the country of £275, provided local authorities budget to spend in line with the Government's assessment. The £275 figure is broadly in line with the existing average rate bill per adult.

The actual charge in each area in the first year will depend, however, on the transitional arrangements and the level at which local authorities choose to spend. The charge levels will not be known until the autumn.

The background to the level of community charge given by Mr Ridley showed that in 1989-90 local authorities in England have budgeted to spend about £30.5bn, which is £1.2bn more than the Government had provided for in the last rate support grant settlement, and 9 per cent more than the previous year.

Under the new system, the Department of the Environment's assessment of the amount appropriate for local authorities to spend in providing services in the next financial year is £32.8bn. This is a significant real increase on the amount the Government assessed authorities needed to spend this year, Mr Ridley said.

Brewers deny beer price rise is to pay for advertising campaign

By Lisa Wood and Simon Holberton

THE Brewers' Society yesterday defended wholesale beer price increases of up to 8p announced by some big brewers. Its intervention came after Mr Bryan Gould, Labour's Trade and Industry spokesman, claimed brewers were now making consumers pay for the 'dishonest and deceitful' campaign against the Monopolies and Mergers Commission report on their industry...

price of a pint by 6p-8p in the south of England from July 31. Bass's beers in the north will rise by 4p-6p and lager by 6p on July 31st and those of Watneys are likely to increase by 3p-3.5p in August.

Scottish and Newcastle's beers rose by 5p-7p a pint last month. Watneys said the increase was directly linked with factors such as the rise in raw materials, energy, rates, processing costs and wages. Bass said the 5 per cent wholesale price rise it was introducing at the end of the month was well below inflation.

Boroughs given £100m to aid takeover of London education

By David Thomas, Education Correspondent

A SPECIAL grant of £100m to help the inner London boroughs take over London education next year was announced yesterday by Mr Kenneth Baker, Education Secretary. The grant, which will continue at a reducing amount each year for five years, formed part of the total community charge settlement announced yesterday by Mr Nicholas Ridley, Environment Secretary.

given by the Government for the new grant was hypocritical. "We are being abolished because we are supposed to be a high spending authority and now Mr Baker is claiming he is pumping even more money in to accommodate the discommodities of scale he is creating."

Posgate is criticised by co-defendant

By Patrick Cockburn

MR IAN POSGATE, the leading Lloyd's underwriter, was sharply criticised yesterday by Mr Kenneth Grob, his co-defendant in the trial of former executives and directors of Alexander Howden Group, the insurance brokers, who are accused of syphoning off money from the company.

Traffic may rise 142% by 2025

By Kevin Brown, Transport Correspondent

THE VOLUME of traffic on British Roads may grow by up to 142 per cent by the year 2025, the Transport Department predicted yesterday. It said overall demand for road space would rise by at least 83 per cent, and could increase by 142 per cent if economic growth remains strong.

terday, Mr Bottomley rejected recent criticism by the cross-party Commons Public Accounts Committee of the Transport Department's forecasting methods, which said they were "fundamentally flawed."

Shell cuts 4-star by 3p a gallon

By Steven Butler

SHELL yesterday kicked off another round of petrol price cuts with the announcement that it would reduce the price of four-star fuel by more than 3p, to about 186.4p a gallon, from midnight tonight.

Teachers step up pay campaign

By Our Education Correspondent

THE SIX teaching unions are to seek information on teacher shortages from every school in the country in an attempt to maintain the pressure on the Government for more pay.

local education authorities, meeting yesterday in Swansea for their annual conference, also resolved to press the Government to devote substantial resources to next year's settlement.

Capacity of Docklands railway to be doubled

By Kevin Brown, Transport Correspondent

THE CAPACITY of the London's Docklands Light Railway is to be doubled next year by the use of longer trains, Mr Michael Portillo, the Transport Minister, confirmed yesterday.

NOTICE TO MIDLAND BANK ACCESS CARDHOLDERS

Midland Bank plc announces that the interest charged to its sterling Access cardholders will be increased from 2% to 2.20% per month with effect from 1st August, 1989. From that date the new rate will be applied to all interest bearing balances, cash advances and purchases attracting interest for the first time.



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MPs propose agency to protect the environment

By John Hunt, Environment Correspondent

A NATIONAL environmental protection agency for the UK based upon the present Health and Safety Commission was suggested yesterday by Sir Hugh Rossi, chairman of the all-party Commons environment committee.

that should be debated and not dismissed out of hand." Sir Hugh told an Institution of Chemical Engineers toxic waste conference in London. "Sooner or later the Government will have to come round to giving serious consideration to this particular matter."

Occidental finds oil near Claymore

By Steven Butler

OCCIDENTAL Petroleum yesterday reported an oil discovery in the North Sea, 2.6 miles west of its Claymore field. Occidental said further appraisal would be needed to assess the size of the find, although analysts were talking about a possible find of about 40m barrels, possibly more depending on the results of further drilling.

Capacity of Docklands railway to be doubled

By Kevin Brown, Transport Correspondent

completion in 1991. Mr Portillo said the extension had been delayed by the scale of development work for a new station at Canary Wharf, and by the complexity of underground construction work at Bank.

Magistrates' system 'must change'

By Alan Pike, Social Affairs Correspondent

THE PRESENT "confused, archaic and fragmented" structure of Britain's local magistrates' courts should be replaced by a new national executive agency, a Government-appointed scrutiny team recommended yesterday.

The existing structure dates from 1949 but, says the scrutiny report, the courts retain the "local, part-time, almost amateur flavour of an earlier age."

resources and little information about costs. There was little evidence of a planned relationship between work and resources and, says the report, the scrutiny team found abundant evidence that the present arrangements were not delivering value for money.

Magistrates' courts should be replaced by a new national executive agency, a Government-appointed scrutiny team recommended yesterday.

NEW INTEREST RATES

Table with 4 columns: Increased by % p.a., PERSONAL LENDING, Interest (% p.a.), Annual rate % p.a. Rows include Home Management Account, Standard Debit Interest Rate, and Save and Borrow Account.



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**BUSINESS LAW**

**New legal convention on sales**

By A.H. Hermann

A consultative document circulated by the Department of Trade and Industry last month (to which responses are invited by the end of October) indicates the UK Government's intention to ratify the United Nations Convention on Contracts for the International Sale of Goods.

The UK has been in no hurry to take this important step towards the unification of international trade law. The convention, adopted by a diplomatic conference in Vienna on April 11 1980, came into force on January 1 1988 when it was ratified by 10 states. Since then another 9 ratifications made it applicable in a world-spanning network of countries of different economic and legal systems and in different stages of economic development. In the next four years membership will grow to some 40 to 50 countries.

The UK's hesitation over adopting these new rules, even though British experts took an important part in their formulation, is understandable. While the English and Scots commercial laws are not perfect, and are bedevilled by many uncertainties, they are familiar to UK judges and commercial lawyers. The wide acceptability of the convention could be achieved only by numerous compromises and a certain fudging of the text; moreover courts of different countries may give its provisions different meanings.

These valid objections seem to be amply compensated for by the advantages of replacing a multitude of foreign laws now applicable to many foreign transactions of UK traders by a single system of internationally adopted, uniform rules, whose interpretation by courts of different countries will be monitored by the UN Commission on International Trade Law (UNCITRAL).

If this were the only advantage which could be derived from the convention, one could sympathise with the desire to restrict its application to sales between countries adhering to it. Such a restriction — one can read between the lines of the consultative document — seems to be favoured by the DTI.

The US has also opted for such limited application of the convention. However, US businessmen have in the Uniform Commercial Code, now adopted by all the states of the Union, a

*SOME of the convention's differences from UK law:* Postal transactions: While in English and Scots law postal acceptance generally takes effect from the moment it is posted, the convention has different provisions, which mainly affect withdrawal of the acceptance and the risk of its loss or delay in transmission.

Price: In contrast to the Sale of Goods Act 1979 which is satisfied with the provision for a "reasonable price," the convention insists on an objective method of determining the price at the time of making the contract. Specific performance: While in common law specific performance may be ordered at the discretion of the court, the convention defines circumstances when it must be ordered.

Rescission: In addition to "avoidance" (abandonment) of the contract in case of fundamental breach, the convention, unlike UK law, provides also for repair and substitution of delivered goods, and allows cure of faults after the expiry of the

clearly defined set of rules adapted to modern conditions of trading which is easily comprehensible not only by US traders but also by their foreign partners.

UK traders, by contrast, have to make do with a bewildering profusion of judge-made and statutory rules, providing the English commercial bar with fascinating and profitable intellectual games, but perplexing foreign lawyers and arbitrators. It might therefore help UK exporters if the UK chose the other possibility offered by the convention, and made it applicable to all contracts of sale with foreign parties normally governed by UK law, even if the other party to the contract is in a country which did not adhere to the convention. Unless otherwise agreed by the parties, UK export sales are, as a rule, governed by UK law and the adoption of the second alternative would therefore bring the entire export trade of the UK under the convention, making British export quotations better understandable and more readily acceptable in foreign markets.

The convention was preceded by the so called Hague Uniform Law, prepared by the International Institute for the

time for delivery. Damages: In cases where the contract was avoided and there has been a substitute transaction, the convention gives the party in default the benefit of a good bargain made by the aggrieved party. Frustration: The convention rules concerning impossibility of performance differ in a number of ways from the English and Scots law of frustration. They are designed primarily as a defence against an action for damages.

Interpretation: The convention should be interpreted so as to promote uniformity in its application and the observance of good faith in international trade. Gaps should be settled in conformity with general principles on which it is based and in their absence in accordance with the law which would be otherwise applicable. Statements and conduct of the parties are to be interpreted "according to a reasonable person of the same kind as the other party would have had in the same circumstances."

Unification of Private Law (Unidroit) and incorporated into UK law by the Uniform Laws on International Sales Act 1987. These rules had their roots in the early 1930s. The reluctance of communist and developing countries to accept them led to their replacement by the convention. The Hague rules made little impact on practice, as they were applicable to contracts only by agreement of the parties.

By contrast, the convention will apply automatically, unless the parties contract out of it in its entirety or in respect to its individual provisions. The convention respects the freedom of contracting, so that it will not modify the agreement reached by the parties; even so it will be of great potential significance as the parties and courts will be able to fill in gaps in the contract or to interpret its obscure clauses. It will therefore be indispensable for lawyers as well as traders to get acquainted with the convention, which may come into force in the UK before the end of 1990.

The UK is almost certain to ratify not only the part dealing with the obligations and rights of the seller and the buyer, but

also the part establishing how contracts are validly concluded. However, the convention does not establish a uniformity of form. While it reflects the view of the majority of signatory countries that contracts need not be concluded in writing, it enables countries whose legislation requires contracts of sale to be concluded or confirmed in writing to make a declaration preserving that position. A contract which would otherwise be governed by the law of such a state could thus only be concluded (or modified or terminated) by a party resident in that state, in writing.

It is also important to note that this provision concerning the requirement of written form, is the only one which the parties cannot exclude by mutual agreement.

The DTI consultative document provides an analysis of the convention and its comparison with English and Scottish laws, prepared by Barry Nicholas, Principal of Brasenose College Oxford, who also took an active part in the drafting of the convention. He points out the problems that may arise from the fact that the convention does not deal with the validity of the contract; the effect which the contract may have on the property in the goods sold; or the liability of the seller for death or personal injury caused by the goods to any person.

This, and other points of his analysis (some of which are listed above) indicate that the convention must be treated as one of those half-baked cakes which you are supposed to put into the oven before eating it. Thus individual contracts based on it will need some more culinary attention to reach a standard acceptable for the specific needs of the trader. None the less, it has the great merit of bringing closer together the legal concepts of many different jurisdictions. Its adoption is likely to eliminate costly disputes about the applicable law and to facilitate and speed up the resolution of other contested issues.

The author is the D.J. Freeman & Co Senior Research Fellow on International Trade Law at Queen Mary College, University of London. A seminar to discuss the convention will be held at the College's Centre for Commercial Law Studies in October.

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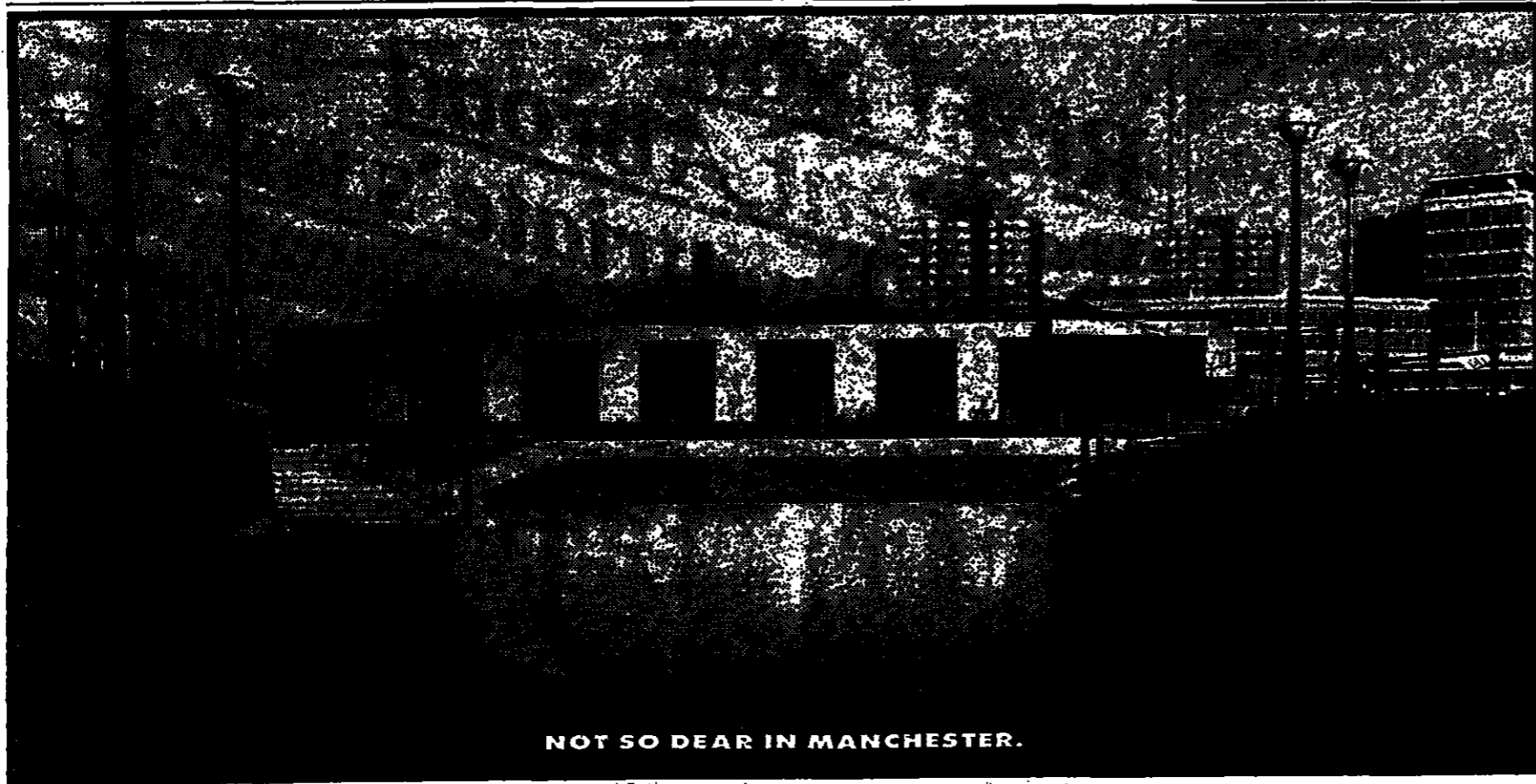
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**MANAGEMENT: Marketing and Advertising**

Levi Strauss

# Looking beyond the teenage market

The under-25s have been the jeans company's natural target in the US since the 1950s, but with numbers falling in this age group it has turned its attention to the more mature person. Alice Rawsthorn explains how

The scene is a peaceful pond with scarcely a ripple on the surface. A man in his late 30s and his son sit fishing and basking in the soft sunshine. Such a scene could scarcely be more distant from the blaring blues music and inner city back streets that US television viewers have come to associate with blue jeans commercials. But it is the centrepiece of the new marketing strategy of Levi Strauss, the bastion of the blue jeans industry in the US. Ever since the 1950s, when the blue jean became the emblem of America's rebellious - or would-be rebellious - adolescents, Levi has directed its advertising towards the 15 to 24 year olds, the chief consumers of denim jeans. Since last autumn Levi has turned its attention to a new target market. It is still running its "501 Blues" campaign - the *cinéma vérité* commercials of kids hanging out in the inner city streets of New York and New Orleans - for teenagers. But it has introduced a new jeans campaign aimed specifically at over-25 year olds. It has also invested in the promotion of Dockers, the men's casual trousers that form the focus of its new product development programme (see box). The reason for Levi's sudden interest in the over-25 age group lies in demographics.

**THE NAME** Levi-Strauss has been synonymous with blue jeans for more than a century. But like every other business that depends on a single product for the bulk of its sales, Levi has been searching around for alternatives. Levi's past attempts at diversification have been, at best, lacklustre. Now it finally seems to have succeeded at finding a significant new product: Dockers. Dockers are the soft cotton trousers that Levi has launched in the US as the second part of its strategy to appeal to older consumers. Dockers have been designed for the 25 to 49 year-old men who want to wear something that is smarter than jeans, but not as smart as tailored trousers. The design of Dockers is derived from the cotton trousers that Levi made for GIs during the Second World War. They were

first launched in Japan and were introduced to the US in 1988 after being spotted by a men's wear merchandiser in Hong Kong. In the first year in Japan or the US? Levi sold 70,000 Dockers, worth \$1m wholesale. In 1987, when it advertised the brand in a small way, sales increased to 2.6m pairs, worth \$35m. Last year Levi started to advertise Dockers in earnest. It invested \$6m on a television campaign. The commercials use the same *cinéma vérité* approach as "501 Blues" by featuring clips of Docker-clad men talking about women, work and sport. Foote Cone & Belding, the agency responsible for the campaign, filmed the men for six hours and edited the footage into a series of 30 second commercials. "So many US commercials just hit you over the head with an aggressive sales

message. That just turns people off," says Steve Goldstein, director of consumer marketing for men's wear at Levi in San Francisco. "When people see our commercials they think 'I like those guys'. It is then an easy transition for them to like what they are wearing." Levi sold 8m pairs of Dockers, worth \$120m, where? In 1988, the first year of fully fledged advertising, its research suggests that the "right" people are buying Dockers. Three fifths of sales went to the target market of 25 to 49 year olds. This year Levi intends to boost the advertising budget to \$10m and expects sales of 12m pairs, worth \$260m. At long last Levi seems to have found its "alternative" product. But Dockers are still a long, long way behind blue jeans, which mustered sales of over \$1.5bn last year, in North America alone.



Levi Strauss is still running its "501 Blues" campaign aimed at under-25s, but its latest US advertisement of father and son fishing seeks to embrace the more mature person

Hitherto it has been able to rely on the expansion of the teenage population to provide a "natural" source of sales growth. But the US teenage population has peaked and the number of 15- to 24-year-old males in the US will have fallen from 20.2m in 1985 to 17.4m by 1995. Levi Strauss, like many other consumer products groups, faces the daunting prospect of the slow, but steady demographic decline of its most important market. Just as the 15- to 24 age group is shrinking, so the number of over-25 year olds is growing. The number of men over the

age of 25 in the US will have increased from 75.5m in 1985 to 80m by 1995. Whereas in Europe jeans tend to be seen as a youth product, in the US they are worn by all age groups - "from the cradle to the grave," as Levi's marketing managers like to say. In theory Levi should be able to counter the decline of its younger market by boosting sales to the expanding over-25 age group. In practice things are not quite so simple. Although the over-25s still wear jeans, they tend to buy fewer pairs than when they were younger. Levi's research

suggests the average 15 to 24 year old buys about seven pairs of jeans a year - the over 25s buy no more than two or three. These changes are all the more daunting to Levi given that its recent revival has been rooted in its presentation of its products as the sharpest, most stylish blue jeans brand. Levi Strauss has dominated the international jeans industry for decades. In the 1960s and 1970s it expanded furiously into other products and other countries. But it expanded too far and too fast. Some of the new products were unprofitable. Moreover the involvement

with so many different lines jeopardised the credibility of its original brand name. By the early 1980s it was in trouble. The appointment of Robert Haas as president in 1984 heralded a revival in Levi's fortunes. Haas orchestrated the \$1.6bn leveraged buy-out whereby Levi returned to private ownership in 1985 and also introduced the "core product strategy". This new strategy involved dropping peripheral products to concentrate the company's resources on its authentic blue jeans. The fly-button 501 was the focus of the strategy. In 1984 the 501 was already established

as the best-selling jean in the US, but it tended to be bought for workwear by blue collar workers. In 1984 Levi began the "501 blues" campaign - created by Foote Cone & Belding in San Francisco - to relaunch the 501 as the jeans for young people in the US. Sales soared. The number of 501s sold in the US has risen by 50 per cent since the campaign began five years ago. The success of the 501 - in the US and other countries - has helped Levi to repay over \$1bn of its buy-out debt. But sales of 501s in the US have stabilised. Levi has identified the demographic decline

of the teenage population as one of the chief contributors to the slowdown. It is searching for sales growth among older consumers. Levi is using two jeans styles - the 505 and the 506 - as the lynchpin of its assault on the over-25 age group. The 505 is a long established line. The 506 was introduced two years ago. Both are designed to accommodate the flabby flesh of the over-25s who can no longer squeeze into their 501s. Last autumn Levi unveiled the "Moments" campaign to promote 505s and 506s. The campaign, devised by Foote Cone & Belding, features four

executions of over-25 year old men - including the father fishing with his son - relaxing in their 505s and 506s. The same campaign was run again this spring. Levi will not disclose details of the impact of "Moments" on sales except to say that orders for both lines, and for 506s in particular, have risen. In the coming months it will become clear whether Levi's assault on the over-25s has succeeded, and whether the soft focus shots of fathers fishing in their generously cut blue jeans will affect sales of 501s to the bluesy teenagers of the inner city back streets.

Building societies in the UK are not normally known for being aggressive or for hitting their competitors below the belt. But the aftermath of the recent Abbey National flotation suggests that the situation is changing and that some of the societies are eager to tear off their kid gloves. At least three building societies have pinched the Abbey National slogan for their own purposes in the hope of winning new customers. None of them had predicted that the Abbey National flotation would cause such anger among a substantial number of members as a result of various administrative hitches. One week after flotation, many members have still not

## When the gloves are taken off

Sara Webb on building society advertising

received their share certificates, and judging from the number of calls received at the Financial Times from irate people - some of whom seem prepared to waste up to six hours a day on the telephone to Abbey National waiting for some response - there is an ever-increasing market waiting to be tapped in terms of dissatisfied customers who vow never to do business with

Abbey National again. "If you got less than you wanted kick the Abbey Habit" reads the advertisement from Bradford & Bingley Building Society. The society, which ranks eighth in terms of assets, estimates its rate card cost for the campaign will amount to between £180,000 and £200,000. It believed that the Abbey flotation would create a large market of people with money

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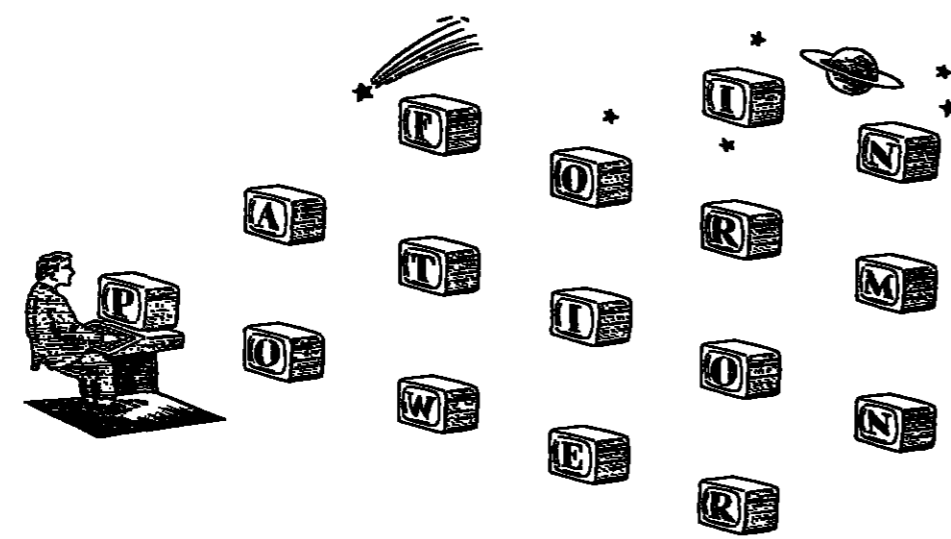
to invest elsewhere. This was because they had either decided to cash in their share allocations, or because they had received quite a sizeable refund cheque after getting a reduced share allocation, or because they now prefer to place their money in a building society rather than in a bank which is what Abbey National is now. "The Abbey slogan lends

itself to this kind of slant," says Dave Wormald, marketing manager for retail funding at Bradford & Bingley. The Halifax Building Society, the largest in the UK, mused in with the slogan "How successful were you in the Abbey flotation?" and turned Abbey National's thumbs down in a bid to woo investors. Meanwhile, the Cheltenham

**Marketing abstracts**  
What role for the market researcher? P. Szwarz in *Marketing Intelligence & Planning* (UK), Vol. 6 No 3 88 (5 pages). Believes that the role of market research in the burgeoning financial services industry should be one, not of information provider, but of business partner, responsible for finding out what products and services people will want tomorrow; sees such a process, however, as fraught with dangers, and offers guidelines for avoiding them by selecting a target market, creating a strategic concept, developing an operating strategy and an effective service delivery system.

Information seeking, external search and 'shopping' behaviour. S. Brown in *Journal of Marketing Management* (UK), Summer 88 (17 pages). Based upon an observation study of shoppers in Belfast's Park Centre, concludes that consumers indulge in "opping around" activity, though frequently this activity is incidental to the main purpose of the trip. Findings run contrary to previous studies indicating that little "shopping around" is done prior to purchase and conform more closely to the received wisdom of retailing.

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■ BMW 12-cylinder engine: 4988 cc, 220 kW/300 bhp, Digital Electronic Engine-Management, lambda-controlled three-way catalytic converter.



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## TECHNOLOGY

The Inland Revenue has just completed the largest administrative computer network in Europe, with 38,000 terminals in 600 district tax offices.

The £400m system increases the UK Chancellor's scope for bringing in tax changes, starting with the independent taxation of husbands and wives next year. It also saves the Inland Revenue £50m a year in staff costs and eases shortages of clerical staff.

And the network - which is on line to 50 ICL mainframes in 12 regional centres - will help to track down tax evaders. The system has three parts. The first, called Cop (computerisation of PAYE), covers everyone whose tax is deducted by an employer.

The second, Coda (computerisation of schedule D assessment), covers not only the Schedule D earnings of the self-employed but the other main personal taxes, including capital gains and higher rate assessments on investment income.

The third is the National Tracing System (NTS), based on ICL's most powerful computer, a 3-node Series 39 Level 80 mainframe, at East Kilbride in Scotland. NTS is a highly secure database which holds the names and addresses, National Insurance numbers and tax office references of 44m UK taxpayers (individuals, companies, trusts, etc). This means that tax officers can locate within seconds the record of a taxpayer for whom they have a (possibly incomplete) name and address but no reference number.

Judged against the low expectations in December 1980 when the Government gave ICL the contract to computerise PAYE, the project has been a triumph. Yet there has been a curious lack of publicity - neither the Inland Revenue nor ICL has formally announced the completion of Cop, Coda and NTS.

"The prognosis in 1980 for large government administration computer systems was pretty poor. There had been some spectacular over-runs and failures, so naturally people were nervous," says Steve Matheson, the Revenue's information technology director.

Some experts in the Treasury doubted ICL's technical ability to handle such a complex project and they objected to the way in which the contract was handed to the company, the UK's only indigenous mainframe manufacturer, for allegedly political reasons. At the same time some ICL execu-



## Inland Revenue has a bloodless revolution

Clive Cookson explains why putting the records of 44m taxpayers on computer represents a coup

tives were afraid the project would fail - and further damage the company's then poor reputation - because civil servants would mismanage it.

In the event, all three parts have been completed within the time allowed for Cop, and the system is better than the one envisaged. The contract with ICL included "a technological refresher clause that enabled us to take advantage of emerging technology when it was available," says Matheson. "We envisaged that there would be substantial additional developments in applications and technology in the 1990s."

"What we have done is bring those forward into the time-scale of the original project." Apart from Coda and NTS, the enhancements include an X.25 data communications network linking the regional centres.

Since Cop started, three generations of ICL mainframe have been installed in the regional centres: first 2966s, then 2988s and now Series 39 Level 80s. Another important technological development is ICL's CAFS, a combined hardware and software system for searching large databases. John MacColl, who heads the

project for ICL, emphasises the strong control exercised by the Revenue's main computer centre in Telford, Shropshire, where all the development work is carried out. Applications software - amounting to about 1m lines of Cobol code per year - is rigorously tested and validated there before it is introduced; and staff at the regional centres are not allowed to make any changes.

"The history of large computer projects shows that if local changes are made, you inevitably end up with a cock-up," MacColl says. For similar reasons, Matheson rejects the suggestion that income tax could have been computerised more effectively and economically by installing a modern distributed network of small computers instead of dumb terminals linked to central mainframes. "We needed the power and the discipline of mainframe development to allow us to implement all the processes we required."

Matheson says another critical factor is "the judicious mix of internal and external resources." Two consultancies, Computer Sciences Company and PA Computers and Tele-

communications, have been involved from the start; more than 100 outside consultants work with the Revenue's 1,500 computing staff in Telford.

So far the system has proved so reliable that the 38,000 terminals have been available for use more than 99 per cent of the time; in other words, a tax officer loses access to the system through faults in hardware, software and communications for an average of less than two hours per month.

Most tax officers like the system, says Howard Mann, policy and negotiations officer for the Inland Revenue Staff Federation. "The general feeling is one of relief at not having to do so much of the drudgery of taxes work. Having fewer files and fewer bundles of paper is certainly an improvement to the working environment."

Staff now make all changes to tax files directly on the computer terminal. And the computer automatically produces the forms on which information is sent back to taxpayers - notices of assessment, coding and so on. These are printed on high-speed laser printers at the regional processing centres and folded into

envelopes for posting. The result, according to the Revenue, is that its staff communicate with taxpayers more quickly, more legibly and more accurately. Tax accountants tend to agree, according to Wroford Voge, past president of the Institute of Taxation and an Ernst & Whinney partner in Edinburgh.

Computerisation gives the Government the scope to carry out wholesale tax reform, which would have been administratively impossible when 30m taxpayer records had to be revised by hand. The first important example of this increased flexibility is the independent taxation of husbands and wives, starting from April 1990, which will create millions of new records.

Thinking of future applications is an exercise in political imagination. One possibility is that collecting the community charge (poll tax) will turn out to be such a nightmare for local authorities that the Government will be forced to turn the job over to the Inland Revenue. And if Labour wins the next General Election and decides to replace the charge with a local income tax, the Revenue's computers would be ideally suited to assessing and collecting it.

To combat tax evasion, the network will work with a new system being developed for the specialist compliance division.

"As we extend our computer records, we have better facilities for seeing whether we have a taxpayer to match every bit of financial information, and that helps us to identify people who have escaped the net," Matheson says.

The largest tax computer project for the early 1990s is Brocs (business review of the collection service), which will replace obsolete processing methods at the Shipley and Cumbernauld accounts offices with an on-line ICL system linked to Cop/Coda. This will bridge the communications gap between assessment and collection. Later Brocs will be connected to a new corporation tax assessment system.

Technically, it would be feasible for outsiders - professional accountants, tax advisers and even individuals with home computers - to have access to the Inland Revenue computer network. But Matheson says that the Revenue is reluctant to provide this. "We have many security controls, but our fundamental safeguard against hackers, computer viruses and so on is that we do not allow any dial-up access from outside."

### Telex service on the road

COMMUNICATIONS are a particular problem for lorry drivers on international journeys and sailors at sea. But the situation could improve through a two-way service, now on trial, for international telex messages. The service, provided by the international satellite organisation Inmarsat, will be commercially available later this year.

For about \$5,000 (£3,000) users can buy a data terminal and a cone-shaped beacon which fits on top of the lorry or boat. Manufacturers of the terminals include Thrane & Thrane of Denmark, SNEC of France, EB Nera of Norway and JRC and Toshiba of Japan.

The message is typed into the terminal, transmitted by the beacon to the nearest Inmarsat satellite and sent on to the land-based receiving dish nearest to the recipient, from where it is fed into the local telephone network. Eventually the messages could arrive by electronic mail or facsimile as well as telex.

Countries planning to provide the receiving dishes include the UK, France, Soviet Union, Australia, Brazil and Singapore.

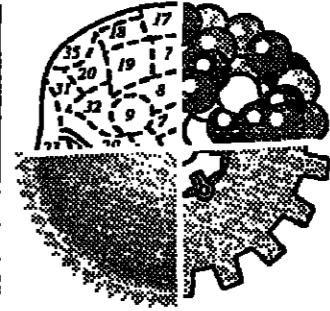
### Vaccine against computer viruses

BEWARE October 12. That is the message from experts in the computer virus detection industry.

On that day Datacrime, a newly discovered computer virus - rogue code which multiplies and can damage data - is set to destroy information on thousands of hard disks around the world.

To try to prevent such disasters, computer software houses are beavering away on programs which will recognise viruses before they wreak havoc. One such program is Vaccine version 4, which can identify viruses as they are introduced to the disks and check existing files.

Vaccine spots the distinctive patterns of known viruses - each virus has a unique pattern like a fingerprint. But the manufacturer of the detection package, Sophos of the UK, acknowledges that although the software can detect 26 known viruses, it will be fooled by the ones it does not know.



### WORTH WATCHING

Edited by Della Bradshaw

Nevertheless, it could mark the beginning of the end for such viruses as the one carried into systems Trojan horse-style by the game Leisure Suit Larry.

### From pans to chips

TEFLON, the coating material, can be used for more than just preventing bacon and eggs sticking to the frying pan. It could soon find its way into computer systems or communications cabling.

Teflon AF, a clear version of Du Pont's 51-year-old Teflon polymer, is being developed into optical fibre cable, along which communications signals can be sent in light pulses. Du Pont and Mitsubishi Rayon of Japan are jointly working on heat-resistant Teflon AF fibre, which could be used in such hot and harsh environments as aircraft and factory machinery.

In the long term, the non-crystalline material could find an application in semiconductor manufacture. Because Teflon AF can be dissolved by a few selective solvents, it should be possible to sculpt it to allow precise semiconductor modelling.

### The heat is on thermometers

BEING dipped into molten steel, at temperatures of up to 1,600 deg C, is a destructive experience for conventional thermometers, which can only provide measurements for two or three seconds before failing.

But the spread of continuous casting - where the steel is kept at a high temperature for much longer - has created a need for a

thermometer that can survive. (Precise temperature measurements are essential to ensure the production of good quality steel.)

Two Japanese companies have developed a thermometer which can measure hot metal or molten steel continuously for more than 40 hours. The thermometer, from Nippon Steel, is made of zirconium boride, an advanced ceramic with a melting point of 3,050 deg C. It is encased in a tube from Asahi Glass.

### Pos-itive choice for retailers

ONE OF the biggest problems for retail companies installing a point-of-sale (Pos) system is to ensure that equipment from different vendors will work together, to avoid being locked into one manufacturer's system.

Smart Terminals has developed software tools which allow a mix-and-match approach to equipment from different companies - such as IBM, NCR, Nixdorf and ICL. The idea is that rows of Pos terminals from any vendor should work together, sharing information and exchanging data on sales and stock control with the host computer.

The Smart system reduces the amount of proprietary software in the terminals and imposes its own network and operating methods. It takes up 400 kbytes of memory (roughly 40 per cent) in each Pos terminal.

### Sweet way to erect a tent

THE UK's strawberry-and-cream season has seen many a company tussling with hospitality tents.

To make it easier and quicker to put them up, the French company Gillard has devised one which arrives folded on a lorry with a mechanical lift.

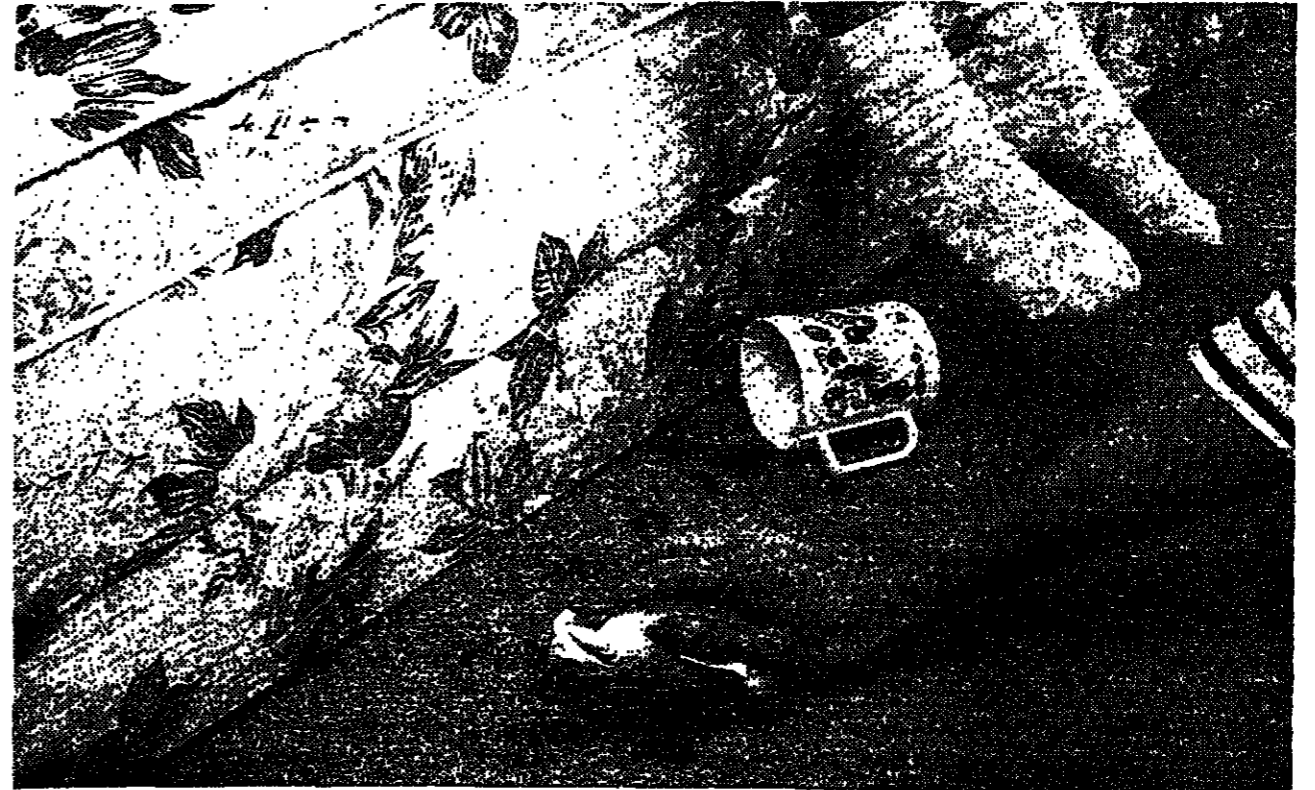
As the mechanism raises the tent, the top fans out and supporting galvanised steel poles are lowered to the ground. The lorry then drives out from underneath, the whole operation having been completed in less than 20 minutes.

CONTACTS: Inmarsat: UK, 01 587 0020. Sophos: UK, 0644 282262. Du Pont: US, 202 774 1000. Nippon Steel: Japan, 03 242 4111. Smart Terminals: UK, 0253 090253. Gillard: France, 1 60 00 59 56.

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## FINANCIAL TIMES

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Thursday July 20 1989

## Lord Mackay holds firm

FEARS THAT Lord Mackay, the Lord Chancellor, will retreat in the face of protests from senior judges and barristers appear largely unfounded. Criticism of January's green paper has done little more than persuade him to amend his language. The white paper does not refer to the "abundant" practices of barristers, nor does it make an overt case for a free market in legal services. Lord Mackay remains committed to his goals of wider consumer choice and greater competition. But he has sensibly opted to modify the means with which he pursues those goals. In the green paper, the Government argued that rights of audience before particular courts should depend only upon the education, training and codes of conduct of advocates. The decision on whether a professional body would be able to issue advocacy certificates would rest with the Lord Chancellor, subject to advice from an advisory committee. This proposal would have ended barristers' monopoly of access to the higher courts. But it was criticised on the grounds that decisions about who could do what would eventually be taken by an uncontrollable advisory body supported by civil servants. Under the guise of introducing competition, it was argued, Lord Mackay would have transferred power from the judiciary and professions to the executive arm of Government. The independence of lawyers would have been undermined.

## Independent scrutiny

The Lord Chancellor's response to this criticism is not to sacrifice the principle that people other than barristers should have rights of audience in the higher courts, but to find a way of permitting this without threatening the independence of lawyers. The solution proposed is to accept that only professional bodies can decide who is qualified to appear in court but to subject their standards and monitoring procedures to independent scrutiny. In the meantime, the Bar and the Law Society will be the only bodies capable of recognising advocates, but Lord Mackay leaves open the possibility that other bodies might eventually be permitted to grant rights of audience. Draft rules proposed by the Law Society, say, for recognising

solicitors as advocates would become effective only if agreed to by the Lord Chancellor and four senior judges. Everybody concerned - the profession, the judges and the Lord Chancellor - would be obliged to "have regard" to the advice of the advisory committee, which would have a majority of lay members, be financed by Parliament and employ its own staff. The parties would also have to pay regard to statutory objectives which would state that restrictions on the way clients may obtain legal services can be justified only if they are necessary in the interests of justice.

## Subject to challenge

Lord Mackay is thus saying that rules which subject barristers to greater competition can become effective only with the agreement of senior judges. But the judges would have to find good arguments for rejecting the recommendations of the independent advisory committee and other professional bodies. The judges' decision would itself be subject to challenge in the courts. The Lord Chancellor is thus throwing down the gauntlet: if judges can find arguments for restricting competition that stand up, competition will be restricted.

The strategy is thus to give the legal profession considerable powers of self-regulation, but to create an environment which will push it towards greater competition. Barristers will be free to decide whether to allow their members to take instructions directly from lay clients. But any rules forbidding direct access, unless agreed by the Lord Chancellor to be necessary in the interests of justice, would be subject to challenge from the competition authorities. Similar considerations apply in the case of multi-disciplinary partnerships, which will no longer be banned by statute.

Some advocates of market forces will find Lord Mackay's white paper disappointingly subdued. But the administration of justice is not an activity which can be equated directly with the manufacture of baked beans. Competition has a role to play, but it can never be the only consideration. The white paper, by emphasising the role of self-regulation and independent scrutiny as well as that of market forces, has struck the right balance.

## Electoral change in Mexico

THE DECISION by President Carlos Salinas de Gortari to concede defeat in this month's election for the governorship of Baja California state on the US border is, strictly speaking, historic. This is the first time in the 72-year reign of Mexico's Institutional Revolutionary Party regime that the opposition has been allowed a share, albeit provincial, of executive power. The presidential decision to lose - an indispensable accompaniment to the popular will in view of the PRI's history of ballot-rigging - is the latest in a series of courageous measures Mr Salinas has taken in his first year in office. The young reformist took office as a weak president, his public credibility diminished by the questionable way he was shoe-horned into power by the state and party apparatus, which a year ago faced its most vigorous electoral challenge ever. His close rival on that occasion, Mr Cuauhtémoc Cárdenas, the left-wing nationalist dissident, triggered a mass movement for democratic reform.

Both men believe, though in different ways, that such reform is unstoppable. At stake is who leads it, and the extent to which it can be controlled and made compatible with a return to sustained economic development after the ravages of the foreign debt crisis and past policy mistakes. In order to "win" his presidency, therefore, Mr Salinas had to use its formidable powers to behave almost like a leader of the opposition.

## Risk and benefit

He has removed the gangster-like leaders of PRI's two most powerful PRI-aligned unions, the oil workers and teachers; jailed the country's leading stockbroker for fraud (and other businessmen for tax evasion); arrested one of the region's biggest drugs traffickers and, separately, an accomplice - the former chief of Mexico's political police. Mr Salinas's predecessors had shrunk from such show-downs as too likely to destabilise during a period of violent economic dislocation.

What these coups de main

have had in common, apart from astute calculation of risk and benefit, is their packaging. This is carefully arranged to excoriate individuals while ignoring, or even maintaining, the corporate structure which gave them life. Similarly, despite a tougher attitude to business malpractice, the "concession capitalism" which has bound together the PRI and private sector may be getting a new lease on life, aided by otherwise successful structural economic reforms which have been introduced without either debate or accountability. Privatisation has unfortunately tended to strengthen already powerful monopolies, which have bought these assets on highly favourable terms. Far from being held in check by the Government's policy of open trade frontiers, these companies are also the only ones able to withstand the flood of cheaper imports and in many cases profit from it, through control of distribution.

## Sceptical light

The Baja California result should, at the moment, be viewed in a similarly sceptical light. It is not clear whether it heralds real pluralism or more tokenism. The PRI surrendered this idiosyncratic state to the right-wing National Action Party, which unlike Mr Cárdenas has no national threat. The simultaneous contest which Mr Cárdenas's party is thought to have won in his home state of Michoacán - the real test of the Government's intentions - was marred by the sort of chicanery Mexicans find increasingly intolerable.

Mr Salinas's position is not easy. The PRI old guard, badly shaken by last year's presidential election defeat, sees even Baja California as the thin end of the wedge. Others, close to him, believe that if they can get the economy right - a prospect they think will be transformed by an adequate deal on debt - the opposition will collapse. It is more likely that moves towards genuinely representative government are the precondition for renewed, and above all more equitable, development.

The short-term disease of looking at a single month's figures encouraged only a few weeks ago a mindless hysteria towards sterling by some market commentators. The same mindlessness may now be inducing an equally unjustified complacency.

Just as it was absurd to regard the 3 per cent rise in the UK retail sales volume index in May as a sign that consumer spending was out of control, it is equally absurd to treat the 1.8 per cent fall in June as a sign that spending is now on a downward trend.

Just like the trust figures, retail sales are highly volatile and comparisons should be made at least between quarters. Retail sales in the second quarter of 1989 were nearly 1 per cent above the previous quarter's level, and 3 1/2 per cent higher than a year ago. There is neither a spending spree nor overkill in these estimates - just a gradual slowdown from the 6 to 7 per cent rates of increase in 1987-88.

Similarly, when the Retail Prices Index was creeping remorselessly upwards, the hysteria-mongers were wondering how much above 10 per cent it would rise. They refused to see how the index was temporarily distorted upwards by the inclusion of mortgage interest payments.

Now, simply because the RPI in June increased by "only" 8.3 per cent - the same as in May - some market commentators have done a U-turn. But nothing unexpected has happened. The rate of increase of the index may rise (or more probably fall) by the odd decimal point in July; but it is bound to drop in August for the mechanical reason that comparisons will then be made with a period when mortgage interest rates had already risen.

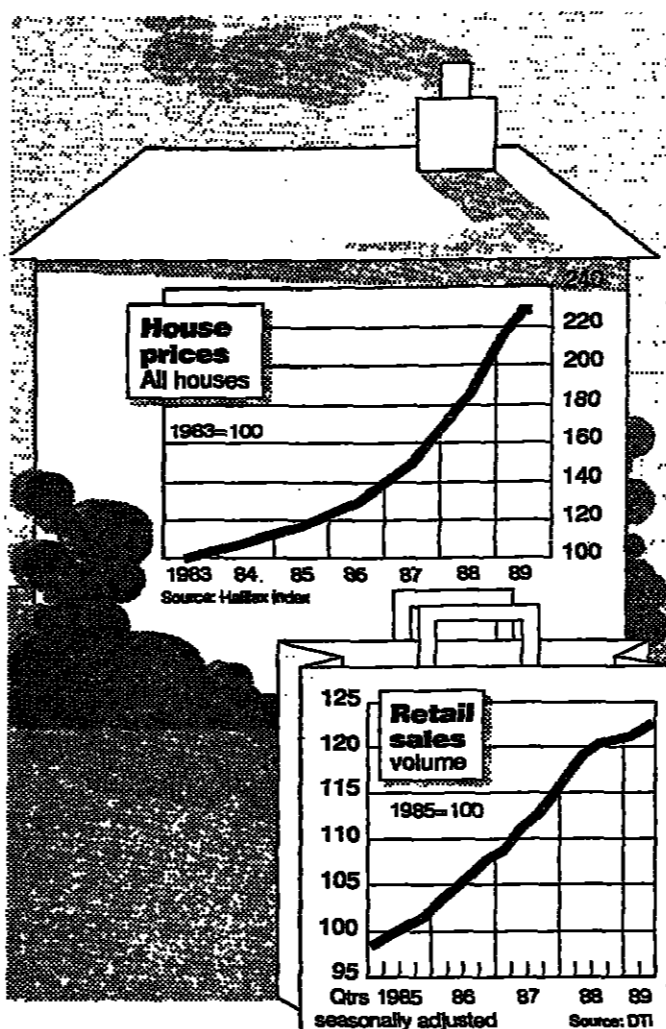
The underlying rate of inflation - measured by the RPI exclusive of interest rates - is around 6 per cent; and it is difficult to see that moving decisively downwards at all soon. The fall to 5.9 per cent shown by this underlying rate in June is likely to have been a random fluctuation.

The picture of a gradual slowdown in the growth of home demand is confirmed by the housing market. Prices here fluctuate far more than prices of current output or consumer goods. The boom was heralded by a period of house prices rising by 20 per cent or 30 per cent per annum. If there were to be a hard landing or severe squeeze on consumer spending, house prices would now be seen to be tumbling.

This could happen yet. But the Halifax index of house prices has leapt only this June. Halifax expects an average house price rise of under 5 per cent during 1989 as a whole, and one of around zero in 1990. The reported figures understate the shake-out because of the number of unsold properties. But there is still no sign of a property slump of the kind we saw in the middle 1970s.

The labour market, unlike housing, is always a lagging indicator. The latest figures show that unemployment is still falling, although at a slower rate than earlier in the year. The overall picture is one of final demand growing more slowly than before, but still definitely growing in both real and nominal terms. The more

## ECONOMIC VIEWPOINT



## The state of the UK

By Samuel Brittan

sensible opponents of the Chancellor's exchange rate policy are no longer talking of interest rates will have to remain high for quite a time.

But mutterings can be heard from other critics of the Chancellor about a squeeze on the money supply supposedly arising from the use of the reserves to support sterling in June. (I wish that some of these mutterers would look at what is actually happening instead of being guided by a priori beliefs about the supposed effects of foreign exchange intervention.)

Just as there are long lags between a demand slowdown and labour market changes, there are equally long lags between any easing of labour market pressures and a slowdown in earnings. The combination of labour shortages and the impact of high mortgage rates will be influencing settlements until well into next year. Employers are less likely to respond by laying off redundancies than they did in the recession of the early 1980s. Not only is the pressure on

profit margins more gentle but the much publicised demographic reduction in the number of young workers is making them hold on to personnel. Thus the productivity offset to rising wages will be less in evidence.

The safest forecast is that underlying inflation will rise a good bit above 6 per cent before turning downwards, and by the next election in 1992 or 1993 be hovering around 5 per cent or a whisker under.

It is now getting too late for the short sharp shock, which might have been preferable to the present painfully gradualist path. The other possible route to lowering inflationary expectations - early full membership of the European Monetary System - has also been shelved, although for how long is far from clear.

My personal hunch is that developments may be a little better on the inflation front than the above rather safe projection. The dock strike is likely to muddy the trade figures for a few months to come. But at some stage the conventional view of an inevitable

early sterling depreciation could begin to be questioned, as has already occurred with the dollar. Sterling will then start to look very attractive at interest rates seven percentage points higher than those in Germany, and international financial sentiment will move in favour of the British currency. (There have even been signs of this happening in the past week, despite the collapse of British Rail in the face of strike pressure.)

The appropriate response will be to let sterling rise until it is somewhere near the top end of the DM 3 to DM 3.50 range in which it has fluctuated since it was uncapped in March 1988. This will not delight businessmen. Nor should it; for it will apply the serious pressure on profit margins and labour costs which has been the missing element in the present squeeze. The next step should be to intervene in the foreign exchange markets to recover some of the reserves lost defending sterling in the first half of this year. Then and only then should the Chancellor consider reducing base rates to prevent a sterling overshoot.

It will not have escaped readers that by then the main preconditions set by the Government for entering into the EMS will have begun to be met. If France has also taken serious steps to dismantle the remaining exchange controls, it will be time for the Chancellor to disappoint some of his more appeasing advisers and raise the EMS issue in Cabinet. For there will then be a once-only chance to lock Britain into the EMS at a relatively high exchange rate, which really will bring downward pressure on inflation.

There is a further reason why the UK economy will need an exchange rate safety catch. The medium-term trend is for domestic demand to rise faster than expected by the Treasury and other mainstream forecasting models. (The Chancellor's opponents are already looking forward to another year of over-optimistic forecasts for him to explain away.) Credit Suisse, for instance, estimates that non-durable consumption may have to rise by another 8 per cent before it reaches an equilibrium relationship to income and wealth in present degenerated markets.

But, although the medium-term risks lie in the direction of excess rather than deficient demand, short-term shocks are likely en route. I would expect, at some time within the next year or year and a half, 14 per cent base rates to start biting strongly. We will then see a shift from the present gradual slowdown of demand to one or two quarters of recessionary alarm in which shouts of "overkill" will resound through the land.

Some built-in mechanism to prevent policy relaxation from going so far as to undermine all the hard-won counter-inflationary gains will be required; and none of the suggested monetary aggregates would do the job. So far from being a painless cure-all, the EMS is the one available mechanism to prevent the British Government administering an excessive amount of artificial stimulus in the run-up to an election - an excess for which the country would have to pay dearly as it has always done in the past.

## BOOK REVIEW

## A grim vision of Israel

PALESTINE AND ISRAEL: The Uprising and Beyond  
By David McDowall  
L.B. Tauris, London, £14.95

It is January 1, 2001, and Israel is in more than its usual state of uproar. The Arab majority of northern Israel is staging another day of violent demonstrations against the Israeli Government. Armed Jewish activists are roaming Galilee mounting random attacks on Palestinians. Field Marshal Ariel Sharon, the hard-liner just elected Prime Minister at 72, is facing a rising tide of calls for Palestinian political parties to be banned and for Arabs to be transferred out of Israel.

This vision of a future breakdown of law, order and democracy in the Jewish state may not be as far-fetched as it seems. Although David McDowall is too sober a writer to spell it out directly, such a thing quite like it - is heavily signposted in his new book on the conflict between Arabs and Jews in Palestine. It makes timely, prescient and above all depressing reading.

McDowall, a British former relief worker who has written widely-praised volumes about the Palestinians and the Kurds for the Minority Rights Group, takes as point of departure in this part-historical, part-political work the 19-month revolt against Israeli occupation of the West Bank and Gaza Strip. With a logic that is relentless as it is disturbing, he describes how the *intifada* - an event he extravagantly describes as the most important political development in the history of the Palestinian people so far - has overturned conventional wisdom about Arab-Israeli peace-making. And he elaborates, in terms which both Israeli right-wingers and Palestinian leftists would understand, on the nature of the dilemmas facing the state of Israel as a result.

This is among the first of an expected stream of books on the uprising. It was begun before Palestinians started confronting Israeli troops in the streets and refugee camps of the occupied territories, and relies less on direct reportage than on thoughtful reading and statistical interpretation. But I suspect it will command more lasting attention than many more narrowly-focused works, by virtue of the power of its message and the clarity of its analysis.

The message, bluntly, is that if neat solutions to this conflict were imagined, they certainly do not exist any longer, and that if there ever was a Middle East "peace process" (McDowall doubts that this is what we should call the American damage limitation exercises of the last 20 years) it is likely to be all the more difficult to reconstruct. The old prescription - UN Security Council resolution 242 providing for an exchange of

territory for peace - was doomed to irrelevance, he says, by successive Israeli governments' refusal to contemplate a more or less full withdrawal to the pre-1967 border. It has become even less relevant today as a result of entrenched Jewish settlement in the occupied territories and growing radicalisation of Israel's own sizeable Palestinian minority.

Nor, given the known positions of both main Israeli parties on the central issues in an eventual negotiation, does McDowall put much faith in the emergence of a truly viable two-state solution. Achieving such a settlement would require genuine Israeli recognition of the Palestinians' security and economic needs, as well as *vice versa*. Even assuming a Palestinian entity were to emerge, the social and economic problems - resettling refugees, caring for a rapidly increasing population with limited land and water resources - could easily overwhelm it.

McDowall frankly admits that he has no idea whether there is a solution or what it might be. But "Palestine and Israel" is less a counsel of despair than a cry of alarm aimed at the idea that the conflict can be settled through half measures.

Perhaps the most troubling long-range issue it raises, for example, is one which even people on the Israeli left would sooner not think about for it raises the most sensitive questions about the nature of the Jewish state: the status of Israel's growing number of Arab citizens. Within Israel proper, the Palestinian population is already 17 per cent of the total. On present trends, it could be close to a quarter of the total by 2005, and northern Israel could be two thirds Palestinian by 2010. This trend runs against the grain of everything Israel's founding fathers were trying to achieve, namely a Jewish democracy with a guaranteed Jewish majority.

As their numbers grow, the Arabs of Israel are less and less likely to tolerate being treated as second class citizens with the right to vote but little influence on mainstream politics, and comparatively limited access to economic and budgetary resources. McDowall's conclusion is that without moves to partition Palestine and to improve the lot of its own Palestinian minority, Israel could eventually be facing intercommunal strife on both sides of the "green line," with ugly consequences for its own society.

Andrew Gowers

## Green and pleasant

Not only new towns; also new forests, which may prove more popular. The Countryside Commission, the British Government's advisory body on countryside matters, is pressing ahead with its plans to create a New Midlands Forest, as the project is tentatively called.

There are five potential sites, each of them covering about 150 square miles. None of them can be far from Robin Hood's old haunts in Sherwood. Apart from reducing the shortfall to one, the next task is to find a financial adviser, for whom the Countryside Commission is now advertising.

The sums of money involved are large. Pam Gilder, who looks after forests in the Commission's conservation branch, says that the project will probably cost about £150m, which works out conveniently at £1m per square mile.

Not all the area will be covered with trees; perhaps only about half, Gilder says. There will also be scope for leisure and recreation. So there could be a return on capital, either from investing in the forestry or in the surrounding activities.

Still, £150m is a lot to find and the Commission is looking for new ways of raising a mixture of private and public funds. Do not suggest anything obvious, as I did, like buy a tree. "That's been done before," said Gilder rather dismissively. "We're looking for something innovative from someone who really believes in the project."

## Wrong number

Reliance on computerised mailing lists can lead to embarrassing, as almost everyone must know by now. But here is a bigger blunder than usual. Roger Gill, Director of Strategic Planning at the Plessey Company, received a letter at

## OBSERVER

his office address from the Small Business Marketing Manager at British Telecom.

"Dear Mr Gill," it read in part, "we've put together a free business catalogue that lets you see at a glance what products and services we now have on offer for people running a business. It covers everything from modern phone systems that can divert your calls to another number to mobile phones," and so on. "Every small business is different," it concludes.

Most of the products involved are actually made by Plessey. Gill wonders if the message is coded and whether Lord Weinstock has anything to do with it.

## Bradyspeak

The term "structural rigidities" has been given new meaning by Nicholas Brady. Testifying yesterday morning before the Joint Economic Committee of Congress on last week's Paris summit, the US Treasury Secretary noted how a number of meetings had developed a stylised character. There was also the particular problem this year, he said, that it was "a little difficult to separate what was the celebration of France's Bastille Day from what was the summit." This was a structural rigidity.

## Sell by...

The London Gas Museum at Bromley by Bow has a new exhibit - a bar of chocolate that has been preserved since before the first world war and may be the oldest in existence. It is a relic of the centenary of the Gas Light & Coke Company in 1912 when all visitors to the company's exhibition at Crystal Palace were presented with a bar of Cadbury's Mexican special. One Horace Panting, an employee of the



company, never got round to eating his because of something to do with a tiff with his wife. But it was kept in the family and has now been presented to the Museum by his son, also called Horace.

According to Panting, around the turn of the century, it was common practice for builders and engineers to leave on-site notes in a tin about who they were and what they were doing. Many of them must still be preserved for posterity.

## Latin plot

Nestor Rapanelli, Argentina's Economy Minister since last weekend, is now wanted in Venezuela on charges involving over-invoicing of grain imported to Venezuela by a locally-based subsidiary of the multi-national, Bunge and Born. As we noted on Monday, Rapanelli was vice-president with Bunge and Born, which started life trading grain, until his political eleva-

tion. There appears to be nothing in the charges, but they reveal a lot about Argentine politics. The story came out in the Venezuelan daily, El Diario, which was founded by the Argentines, Rodolfo Terragno and Tomas Eloy Martinez. Besides writing novels, Martinez is a member of the Fundación Futuro, an Argentine research institute which worked for the recently departed Radical government; Terragno was Minister of Public Works in the same government.

## Bank facts

Facts from the Bank of England's new economic briefing sheets for 8-12-year-olds. If all the £5, £10, £20 and £50 Bank of England notes in use today were laid end to end, they would go around the world over four times. The total number of banknotes and coins in circulation in Great Britain adds up to about £16,000,000,000. This is £300 for every person in Great Britain. People today who are buying a house need to borrow, on average, £30,000. Today 7,000,000 people have mortgages to help them pay for their houses. Altogether, these people owe the building societies £150,000,000,000. Some 29,000,000 people put their savings in building society accounts.

One of the Bank's test questions is: Think of a reason for borrowing £50. Now write a letter to the bank manager explaining why you want the money and trying to persuade him/her to lend it to you.

## Cheap ride

Falling to find a taxi during the latest transport strike in London, a colleague noticed that he was standing next to the British School of Motoring. So he went in, asked for a driving lesson and was driven to the office for £12 - cheaper than any taxi.

"P... I KNOW WHERE YOU CAN GET 5 STAR FOR THE PRICE OF 3 STAR"

Right in the middle of the first act he started whispering. He'd take me to Athens or Amman, Paris or Vienna or any other Marriott hotel I chose. Apparently this was a once-in-a-lifetime offer. A 5 star luxury room for a 3 star price.

Ever since we got married he's promised me a holiday like this, but something's always cropped up.

Now we're going. The moment I said "Paris" he muttered something about 439 0281 and walked straight out of Hamlet.

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Haig Simonian reports on the renewed debate about the influence of West Germany's big banks

Step into a West German department store, peer at a big building site or climb into a Mercedes taxi and the chances are you will be coming into contact with one of Germany's big three banks.

The politics of power

While the new EC Directive may not be causing German bankers any sleepless nights, the growing domestic debate about their "power" has started to rankle. Dozens of politicians are taking aim at the big banks.

Some bankers claim relations with business and new laws infringe them in the past. The "Hausbank" relationship, which managed a corporation to one bank, has loosened as companies have become more liquid, diversified their borrowing and turned more to securities instruments.

Table with 2 columns: Bank Name and Share %

On the face of it, Deutsche Bank, which has the largest stake in quoted companies in which it had a 20 per cent share or more amounted to DM8.2bn at end-1988 - equivalent to about 40 per cent of its current share price.

unhappy to see the country's leading aerospace group falling into the hands of what is already its biggest industrial company. Others are concerned about potential political sensitivities, especially abroad, to raising the profile of the German arms business.

A glance at its boardroom representation underlines its apparent omnipotence. Two senior Deutsche Bankers chair the supervisory boards of Deutsche Texaco and the Volkswagen Group.

Some bankers brush off the latest attacks on the banks as party political posturing by an electorally threatened FDP. And they say the Christian Democrats, the FDP's bigger coalition partner, would long ago have stalled the issue down had not they themselves been electorally weakened this year.

The banks emphasize that many of their industrial stakes are either historical relics - as in the case of the department stores - or the legacy of earlier rescue packages, where debt has been converted into equity.



Alfred Herrhausen: important roles at Deutsche Bank and Daimler-Benz such stakes are particularly welcome - just look at AEG," he says.

For Mr Seitz, the issue of the "power" of German banks is like the Loch Ness Monster, widely rumoured, occasionally claimed to be spotted, but impossible to pin down when scientifically researched.

Many argue that it is Germany's high corporate tax rates, which can exceed 60 per cent in aggregate, which are the obstacle to a further sell off.

LOMBARD The best way to help Poland

By Peter Montagnon

THE REFUSAL of Western leaders at last week's summit to grant Poland much in the way of financial assistance was not as significant as it seemed.

By any objective yardstick Poland is an appalling credit risk. Its political future is uncertain; its economy is in tatters with widespread supply problems and rampant inflation.

With ratios like these, it is scarcely conceivable that Poland could ever repay its existing debt, let alone service additional loans. It would be even worse off, if, as some have suggested, money were borrowed to fill its shops with consumer goods.

Poland has long been unable to meet the interest payments due on its existing debt. In recent years it has been meeting only about half its obligations, or roughly \$2bn a year, most of which until this year went to commercial bank creditors, whose claims make up 35 per cent of its total debts.

Poland could be spared the grinding necessity of hoarding foreign exchange to meet interest payments, which it can never reasonably expect to afford.

LETTERS

Accountants' ethics

From the President, The Institute of Chartered Accountants in Wales.

Sir, Your report "Accountants unhelpful with ruling on corporate work" (July 14) gave a misleading impression of an important topic.

In April the council of this institute approved a statement of ethical guidance for members and member-firms involved in corporate finance advice and take-overs.

It is possible that your report about the status of this guidance could give rise to misunderstanding.

Inside the rules

From Mr Murray Arbib.

Sir, It appears that there is one rule for fund managers and private investors to avoid, and another for directors who build up a stake in a company in the knowledge that they are going to make a takeover bid.

In on the deals

From Mr J.A. Rowson.

Sir, You correctly report (July 13) that this firm acts for BAT Industries, has done for many years, and is acting for BAT in relation to its defence against Hoylake.

Options market listings

From Mr Duke Chapman.

The SEC studies were conducted in low volume classes and indicate no cost benefits to investors in multiple listed, high-volume options.

UK sovereignty lives

From Mr E.C. Guter.

Sir, Justification (July 3) concludes, for no good reason, that "sovereignty as a legal or constitutional concept is dead."

Treaty of Rome and to take

into its system of law and procedure measures agreed by the European Commission in concert with its partners in the Community.

UK sovereignty, whether of

the Crown or Parliament, thus plainly remains. It is also a vital feature of the relationship of one country with another or a group of others.

Advertisement for Lombard Bank, featuring the text 'Lombard Bank - Bank of Hope, Genuine Ocean Bank' and a large image of a ship.



Fermenta story ends in jail for Refaat El-Sayed

FOR Mr Refaat El-Sayed the wheel of fortune has turned full circle, writes Sara Webb in Stockholm.



El-Sayed: Irrepressible

prison will mean the end of the El-Sayed saga. He protests his innocence and hopes to appeal.

mon touch. He played football and lived unpretentiously despite being one of the richest men in Sweden.

as the key to building a pharmaceutical and biotechnology group. But a leak from a disgruntled environmentalist revealed that Refaat had faked his academic credentials.

Sorrow of an exiled Chinese executive

Katherine Forestier profiles Wan Runan who dared to support democratic reform

WHEN some of China's dissident leaders turned up in exile in France last week one man looked distinctly out of place among the students and academics.

Wan Runan, wearing a well-cut Western suit, was a rarity not just in the democracy movement but China as a whole.

change. The unit became one of Zhao Ziyang's think-tanks. When the student movement erupted in April, Wan gave it his support.

joint-venture with Unisys, the US computer company, and made a success of the product. The academy then claimed that the patent should be theirs because the scientist was working for them when he invented the system.

Mr Agnelli's position, as might be expected, is more complex. He appears to be paying only a modest amount of the purchase price in cash.

For the Stone philosophy to spread, Wan was convinced of the need for political reform. He set up a unit which became a Zhao Ziyang think-tank

Wan, 43, is on the list of seven prominent intellectuals named by the authorities as behind-the-scenes leaders of the student movement.

in China, the Stone People saw it as a philosophy that had to be spread throughout the industrialising economy.

ent of his human resources. To make the distinction between Stone and its state-owned rivals, where scientists have long felt stifled and undervalued, its company was named the only thing that it would not tolerate was the suppression of talent.

Stone being their first choice. The success of Stone had prompted an ideological debate long before the June crisis.

Bae/Arlington British Aerospace's purchase of Arlington Securities seems to slam the final door on a question of public policy.

US relaxes curbs on PC exports to West

THE US has relaxed curbs on the export of popular personal computers to Western destinations and is to press for the easing of multilateral restrictions on the sale of these items to the Soviet Union and Eastern Europe.

technology transfers by the industry countries. The US move involves desktop models such as the Apple Macintosh Plus, IBM PS2 and IBM AT-class compatibles.

Mr Robert Mosbacher, the US Commerce Secretary said, the liberalisation was justified because similar computers were available to Communist countries from suppliers in 11 countries, notably Brazil, Taiwan, Singapore and India.

concern that American companies be able to take advantage of the single, integrated EC market by 1992.

Agnelli and BSN buy into Italian cheese

Continued from Page 1 international distribution through Danone's distribution network.

UK told to clean up its water or face European court

BRITAIN'S WATER privatisation plans suffered another setback yesterday when the European Commission promised to take court action against the UK in two months unless it abides by EC drinking water purity standards.

agreement after months of acrimonious negotiations. Settlement of the row about water standards is essential if flotation of the 10 water authorities in England and Wales in November is to be a success.

of Justice for failing to adhere to its EC treaty obligation to observe European water standards, but deferred action to allow national and Commission officials to seek a solution to the long-running dispute.

to the billions of pounds it will already need to spend on improving water purity during the industry's privatisation.

WORLD WEATHER table with columns for location, temperature, and weather conditions.

Inflation slowdown lifts US markets

Continued from Page 1 Immediately after the figures were released but then slipped to stand about 1/4 higher at mid-session.

Analysts were especially encouraged because the figures showed the same low rate of inflation when the volatile food and energy components were eliminated.

tries to sustain earnings in a rapidly shrinking market. Prices rose 1.9 per cent in the month, to bring the annual increase to 14.3 per cent.

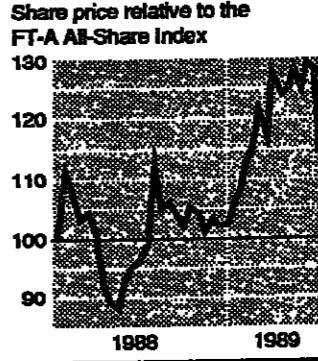
THE LEX COLUMN

Slicing up the Italian cheese

BSN/Agnelli

When it comes to feeding the Europe of 1992, the French group BSN is leaving the others standing.

Rolls-Royce



Share price relative to the FT-A All-Share Index

point of principle, Brussels has kept rather a powerful last card to itself. At the slightest evidence that foreigners are suffering as a result of the new limit, the whole question can simply be reopened.

FKI Babcock

is FKI Babcock a victim of the short-sightedness of City institutions or has its management's game plan been ruined? It is a question of more than passing interest given the current debate about the future of conglomerates.

Market

The London rally may be lasting longer than expected, but it is not looking any more durable.

Despite this impressive turnaround, FKI Babcock's shares remain stubbornly below the 180p rights issue price struck to help pay for Babcock, so a disillusioned management team has decided to break the group up.

Bae/Arlington

British Aerospace's purchase of Arlington Securities seems to slam the final door on a question of public policy.

Rolls-Royce

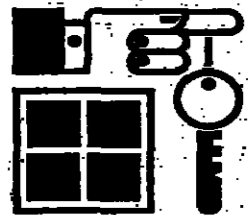
Brussels is happy, the UK Government is happy, Rolls-Royce and British Aerospace are happy.

There was never any obvious commercial benefit in sticking the two bits together, and FKI's past success depended largely on its ability to issue paper to pay for acquisitions.

Great Lakes Chemical Corporation advertisement including logo, company name, and Shearson Lehman Hutton International, Inc. contact information.



# FINANCIAL TIMES SURVEY



Rarely have architects been the focus of such heated public discussion.

Frequent Royal interventions have helped sustain the pressure for more socially responsible developments, but as Collin Amery writes, the results still leave much to be desired

## Cash versus aesthetics

NO ONE could possibly deny the fact that at the moment architecture is a hot subject. Public interest has grown to an amazing degree partly because of a growing interest in all things environmental and, it has to be admitted, to the high profile given to the subject by Prince Charles. His speeches and his television film seem to have touched a raw nerve with the architectural profession and evoked a sympathetic response with the majority of the general public.

His interest has recently extended beyond polemic. As a major landowner in his Duchy of Cornwall he has begun to adopt a new approach towards development that attempts to balance the social, aesthetic and economic interests in equal measure.

The plan for the expansion of the Dorset town of Dorchester drawn up for Prince Charles by architect Mr Leon Erier is an imaginative one that has received enthusiastic public support in a comprehensive community planning exercise. Will the Prince provide an exemplar for the nation that will bridge the gap between economics and aesthetics?

Architects have quite a task ahead of them if they are to improve their public image.

That they should be sufficiently worried as a profession to start 1989 with a "Campaign for Architecture" is in itself remarkable. It has been suggested that it is not so much the recent critical attacks that have shaken architects but the actual reorganisation of the profession itself that has caused problems of identity.

The Government's distrust and dislike of professional monopolies has forced the rather cosy world of the Royal Institute of British Architects into the market place. In the past the profession was not concerned with its public image. Architects lived their lives confined by codes and restrictive practices and, it has to be said, were not too worried what the public thought of them.

The object of the "Campaign for Architecture" is not just to improve the public's perception of the profession but also to help architects "feel good at what they do". Advertising may possibly help a beleaguered profession but it cannot do very much about quality of design. Only a well trained new generation of architects, planners and craftsmen can re-establish total respect.



IM Pei's pyramid in the courtyard of the Louvre. The structure contains acres of underground space with marble walls, a grand book shop and hydraulic lifts

# ARCHITECTURE

The values that glorify the mechanistic rather than the spiritual or the natural have been adopted by many architects and many schools of architecture as though they represent the architectural tradition. But there are many changes afoot, not least the revival of a sense of history and through that a gradual move away from abstraction.

There is good architecture in Britain, not always the work of internationally famous and much promoted architects, but none the less important. During the current building boom there have been a few developers who actively promote the idea that "good architecture is good business".

No one can doubt the scale of the boom; it may be on a temporary slide at the moment, but it is buildings of quality that will outlive it. The problem of the past decade of expansion has been to find a way of balancing aesthetic and

financial demands. Critics say that the balance has swung further towards economic success than towards environmental success.

Architects feel rather like a threatened species - under pressure from developers to build as fast as possible and to accept the new disciplines of imposed project management and design and build, from planners in spite of a government circular that urges local planning committees not to become involved in aesthetic matters; and, above all they are, as a profession, under public pressure to produce buildings that everyone will like.

There have been many opportunities for the profession to demonstrate its skills freed from some of these pressures in the areas covered by Urban Development Corporations, the new rules of Enterprise Zones. The London Docklands is a living demonstration of architectural achievement

under conditions that are as ideal as any architect is likely to find. The lifting of planning regulations and the advantages of rating and tax benefits have certainly achieved their prime objective of attracting development. The consequence, however, have been to date an unholy, unplanned architectural mess.

The influential Architects' Journal - the modernist mouthpiece of the profession - agrees that we are still suffering from "transformation of our cities by massive buildings with paper-thin facades designed by foreign architects who sold out to the developers decades ago."

The public could be forgiven their horror of architects when you look at parts of Docklands and see the failure of the design professionals. Here, of all places, the architects seem to have lost their role as leaders of the building team.

The architectural evidence of Docklands is a mass of second rate buildings and only a few schemes of quality. On what has been for years the largest building site in Europe the major monument will be Canary Wharf, an out of scale and out of date tower of rent collecting offices. As a monument to the building boom the scheme is a colossal disappointment.

The Architects' Journal has few kind words to say about saving the reputation of the profession by marketing and polishing up its image. "Marketing has its own public image and it is one of superficiality, insincerity, dishonesty, vested interests - everything that the professional practice of architecture ought to stand against. It is no way to command real respect."

The only way for the profession to command respect is for architects to accept the concrete fact that they have a huge public responsibility. It is

a responsibility to be shared with a public who do have an understanding of quality and who are not remotely afraid of new designs. Architects, the public and indeed Prince Charles are at one in the search for quality.

While a wide ranging public debate is to be welcomed, when it descends into an acrimonious argument between the profession and the public it becomes pointless. The argument is only about quality and there is good quality classical architecture as well as good quality vernacular and modern architecture. Polarising the architectural debate is dangerous and damaging.

Perhaps the key to a new future for architectural quality in Britain lies in a big improvement of the standards of architectural education.

Building bye-laws once gave a degree of aesthetic control but since they were superseded by the Town and Country Plan-

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ning Act of 1947 planning committees have been encouraged to believe that as long as an architect was involved, design was in safe hands. To carry this amount of responsibility is alarming and must demand the highest possible standards of education.

The teaching of architecture is carried out in some 36 schools. They share no particular curricular discipline. In fact they share only a desire for a liberally based environmental education and an old fashioned belief in undisciplined self-expression.

Students suffer from an almost total lack of historical knowledge and a difficulty in understanding rules of proportion, materials as well as basic principles of construction. The long training period does not seem to equip architects for the world of business.

A key area where more education is clearly needed is in the relationship between architects and the construction industry. There is no doubt that there is a lack of understanding on the part of many architects of the principles of prefabrication and the opportunities it offers.

It is a curious fact that it is perfectly possible to buy a highly engineered car on-the-peg and yet impossible to buy a well designed kitchen or bathroom that can easily be fitted into an existing house. The relationship between those who design and those who carry out the work of construction is at best a remote one.

The "professionalisation" of architects has taken them further and further away from the builders. Great architects of the past knew in detail about building construction and could themselves have built a building. Even as recently as the 1940s architects like Lutyens were close to the craftsmen.

As life has become more mechanised there is all the more reason for an end to the separation of the architects from the builders. Only in a union between the makers and the designers will basic quality return to architecture at all levels and this process will have to begin in the schools.



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ARCHITECTURE 2

# The case for a more caring approach

THERE are encouraging signs that during the next 40 years we might be able to produce buildings which will offer a little more pleasure to our children than those we have inherited over the past 40 years.

There does seem to be an increasing awareness of the inherent value in creating buildings of character; buildings which do not reject the inspiration of our own, and other, architectural traditions. More important, perhaps, developers are beginning to acknowledge some of their responsibilities to the communities in which they build.

Yet despite all these potential changes for the better, there is a disturbing tendency apparent in some of our newer city centre constructions which may, if it goes unchecked, prevent us from obtaining buildings of real delight, and which in the long run may jeopardise the whole philosophy which lies behind these changes. I am referring to the manner in which we build the public faces of our buildings.

The trouble is that if you take a closer look at a new building which initially may catch the eye in passing, or in the pages of a book or magazine, you will often find that there is nothing on the exterior of the building to reward closer attention.

Those things you admire initially turn out to be only skin deep, and a very thin skin at that. What seemed like brickwork is in fact pasted on in panels; the stone-work looks fit to crack at a touch. Everything of interest about the building can be seen at a glance; closer attention only diminishes it.

I fear that in 30 years' time our children will cover as they pass these insubstantial hulks, afraid of being struck down by pieces of falling facade, and they will point to them as an indictment of 'traditional' forms and materials in architecture.

Good builders do still exist. Mr Keith Critchlow, an imaginative architect, told me about an old builder whom he



Prince Charles: a plea for better quality

unwisely asked to select his materials from a display panel consisting of slices of various bricks mounted on board. The builder pushed them away impatiently. "What's the use o' them?" he demanded. "I can't feel the backs o' 'em."

Some builders would, I fear, have been content to mount the whole display panel on a steel frame as cladding. That feeling for materials which used to characterise the builder seems to be in danger of disappearing.

Nowadays building is increasingly regarded as a grand management exercise, speed of construction being the *prime* objective.

This is an approach which seems to be becoming dominant among a certain type of developer and it is one which is having a devastating effect upon the durability of the construction of new buildings.

When builders and developers regard themselves merely as organising managers, and building itself is regarded almost solely as the process through which they can achieve the fastest possible financial return, quality easily gets mislaid. Surely we should be concerned with producing lasting buildings, as well as with the speed of progress on site, and how soon we can get the tenants in.

The tragedy is that developers are often happy to spend a great deal on expensive, durable materials such as stone, marble and granite, but they regard construction in the traditional sense with such horror that they end up with buildings that are no better in quality nor more durable than a tin shed.

Large factory-made panels of stone and brick are brought to the site and clipped on to a steel or concrete frame, the joints being sealed with mastic, a material which at best has a lifetime of between 15 and 20 years.

Just because commercial clients are demanding greater flexibility in the interiors of their buildings is no reason for making the exteriors equally dispensable.

The short-term approach is coming to be regarded as normal building practice. Funding institutions and building owners are beginning to assume that certain buildings will have a short life, and they calculate their returns accordingly. Only the more enlightened are prepared to distinguish between a building that will only require refurbishment, and one that will

need rebuilding, every 20 years.

Tenants, too, are beginning to recognise the shortcomings of short-termism, and in some cases are refusing to take on full repairing leases on new buildings. The danger in all this is that a 20-year life span for buildings will become institutionalised as bankers, building owners, and their tenants protect their interests.

Developers, builders, and those in the building industry know that a significant proportion of what is being constructed today will not last, and that problems are being laid out for the next 10 or 20 years. But they see this as neither wrong nor immoral.

They blame land prices, particularly those of city centre sites such as Paternoster

somebody owns land, or a building, no matter for how short a time, then it is their right to do with it as they please, within the limits of the planning regulations, regardless of where it is and who or what may be affected, today or in the future.

The result is that buildings are becoming like cars, or any other personal goods or chattels. They become disposable, and are quickly passed on. In such circumstances the short-term approach must, I suppose, appear to be the only cost-effective one.

The saddest thing is that even landowners and funding institutions which have a long-term interest in a site are carried along by these attitudes, presumably on the advice of their professionals, and are

persuaded to act against their own best interests.

Architects seem quite willing to provide buildings which appear to be 'traditional' but which otherwise conform to current building practices with all its associated ills and defects.

The danger is that by the end of the century 'traditional' architecture could become affected with all the same problems that we associate with the worst 'modern' architecture.

The answer is, perhaps, to go to the heart of the problem, and for landowners and pension funds in whose best interests it must be to apply a longer-term approach

## HRH The Prince of Wales reflects on falling standards, profits over aesthetics and an architectural malaise which may, he says, prevent us from creating buildings of real delight

ter Square in London, where they have become so high that building costs pale into insignificance compared with the interest on the price of the land.

There is clearly an incentive to shorten development time, but I do not believe that this can be the whole reason. These kinds of pressures are the sort that developers have always had to deal with through the centuries. I believe attitudes also have something to do with it, which seem to stem from a changed approach to land ownership.

Instead of the traditional concept of ownership where land is deemed to be held in trust, the belief now is that if

the surrounding houses make this an exceptionally sensitive addition to Truro.

It has an intricacy about its walled spaces and gardens that is delightful. Inside the courts themselves the architects have achieved a cool dignity which is impressive but not frightening. The Law has been well served and so has the town.

The commented schemes were all of very high quality indeed, representative of a new level of achievement by a few outstanding members of the architectural profession who have concentrated on design and not polemics.

Colin Amery

## The 1989 Financial Times Architecture at Work Awards

# Justice for an old town project

THE winner of the 1989 Financial Times Architecture at Work Award is the Courts of Justice in Truro, Cornwall. The architects are Mr Eldred Evans and Mr David Shalev.

There are three commendations: Princes Square Shopping Centre in Glasgow architects Hugh Martin and Partners; Stockley Park Business Park near Heathrow Airport, architects Arup Associates and others; and The David Mellor Factory in Hathersage, West Derbyshire, architects Michael Hopkins and Partners.

The 1989 entry for the now biennial Architecture at Work Award was an impressive one. Some 70 entries were submitted and the jury visited a lengthy short list. This year's jury consisted of two architects, Mr David Allford of YRM

Architects and Mr John Outram; the layman's interest was represented by Lord Gibson.

The range of entries was wide and highly representative

**The growth of the retail sector had quite an impact on the competition, bringing a variety of buildings that showed a range of architectural quality**

of changes in the economy and areas of growth. The business park is now an established feature and an area where there are encouraging signs of good

new designs for buildings and impressive landscaping. Crown Courts, police buildings and an increasing number of health service buildings show that public sector spending does continue on quite a substantial scale.

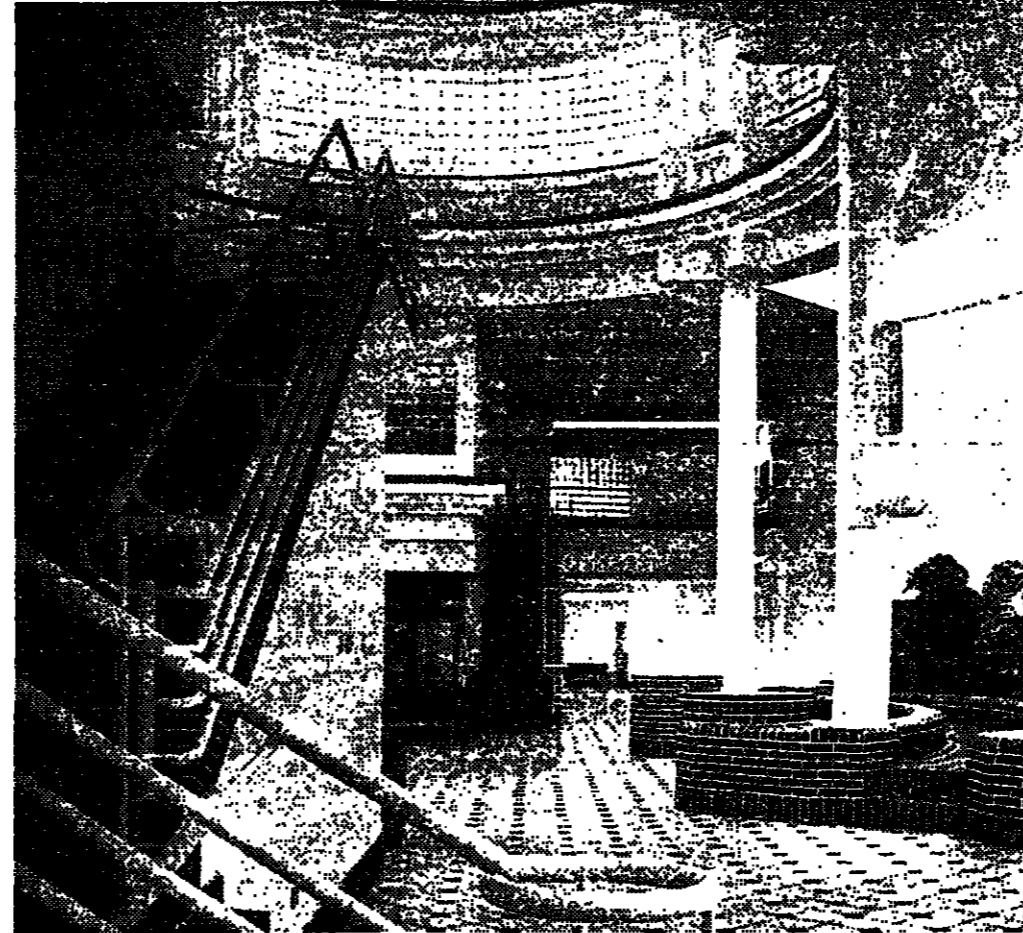
The approach of the Property Services Agency to architectural competitions, particularly in the important field of law courts is encouraging. The roaring growth of the retail sector had quite an impact on the competition bringing a variety of buildings showing a wide range of architectural quality.

The out of town supermarket still leaves much to be desired in design terms although there are some considerable improvements. Shopping centres are now playing their part in the

reinvigoration of the inner cities. The commended scheme in Glasgow is a particularly good example.

The innovation centre is a

new animal and it is often built in association with the business park, particularly if the park is associated with a local university or research establish-



ment.

There is a noticeable movement of clerical and computer activities associated with the insurance and unit trust businesses into the countryside. The growth areas are often on the edge of agreeable county towns and within the new curtilages defined by by-passes and orbital routes.

The jury of the competition considered the winner, the law

courts in Truro to be outstanding. They were particularly impressed by the effect of the new building upon an old town.

It should by now be well known that the delicate fabric of old towns can be so easily damaged by the insensitive addition of out of scale new buildings. The circular form of the roof, the clear white materials and the very subtle scale

The Courts of Justice in Truro, Cornwall: a sensitive addition to an old town in an era when the fabric of towns can be so easily damaged by the addition of out of scale new buildings. Both the Law and Truro have benefited

of the building in relation to the surrounding houses make this an exceptionally sensitive addition to Truro.

It has an intricacy about its walled spaces and gardens that is delightful. Inside the courts themselves the architects have achieved a cool dignity which is impressive but not frightening. The Law has been well served and so has the town.

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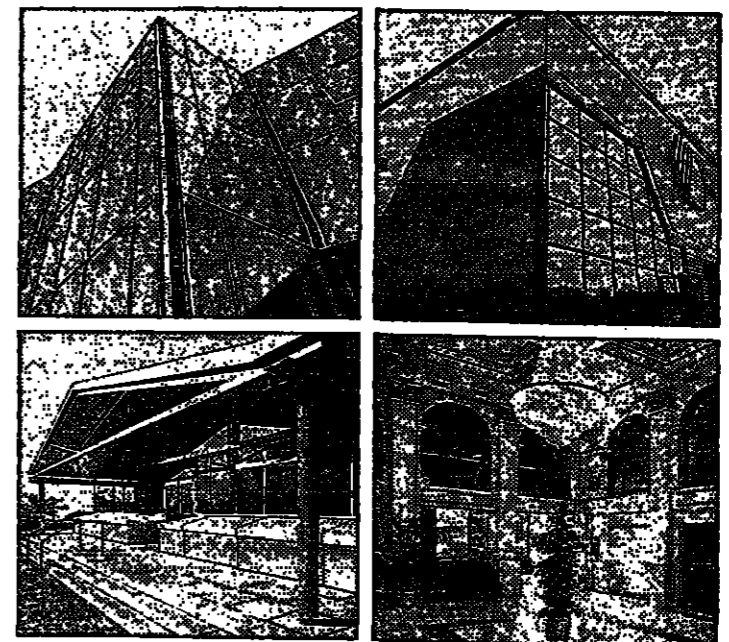
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ARCHITECTURE 3

EUROPE

Paris sets the pace

AS THE fireworks die away in Paris after the celebrations of the anniversary of the French Revolution many more substantial reminders will remain of an architectural kind.

France wears the architectural victor's crown in Europe. The decision to commission what are known as the Grands Projets in Paris was a bold one by the French Government and demonstrates a commitment to the building of important public monuments that is practically unknown in other European countries.

The new Opera de la Bastille was the setting for the opening concert of the celebrations. Designed by Carlos Ott, a French-Canadian architect, it is intended to be the setting for more popular musical entertainments than those that are performed in Garnier's great Paris Opera. It is in the "white architecture" style, very square and grid-like and ingeniously occupying a difficult corner site.

Le Grande Arche at La Defense is in effect another Arc de Triomphe but this one is at the opposite end of the Champs-Élysées. This is an open cube of offices in grey and white marble designed by the late J O Von Spreckelsen. It is a powerful object on a huge scale, apparently weightless but in fact colossal.

Le Grand Louvre is famous because of the pyramid designed by I M Pei in the courtyard of the Louvre. But less well known are the acres of underground space with marble walls, a grand book shop, intriguing hydraulic lifts and a superb sense of a fine detailed and well designed building.

The completion of the giant Finance Ministry in the Twelfth arrondissement at Bercy on the Seine, has enabled the space once occupied by the treasury civil servants in the Louvre to be returned to museum use.

The large new ministry designed by P Chermusov and E Huidobro is like a massive white duct of white stone jutting into the river. A heliport on the roof enables ministers to land at great expense and there is a lavish ministerial apartment and ministerial offices angled to ensure a perfect view of Notre-Dame.

Perhaps the most impressive achievement of the Grands Projets was the conversion of the old grand railway station of the Quai D'Orsay into the Musée d'Orsay. This new setting for a great display of 19th century art was designed by the Italian architect Gio Ponti.

No country can replicate the quantity of buildings that France has erected to mark the bicentenary

Musée d'Orsay. This new setting for a great display of 19th century art was designed by the Italian architect Gio Ponti.

Further east along the Seine is a new museum and cultural centre - the Institut du Monde Arabe on the Quai St Bernard. This is a remarkable piece of high-tech architecture by Jean Nouvel, the star of French high-tech design. It has a staggering wall of opening and closing louvers, like lenses, that adjust to the intensity of the sunlight. Like some updated version of an Islamic screen it has become a site of Paris. The Parc de la Villette is an open space filled with futuristic sculptures as a prelude to the large Science Centre.

All aspects of culture have been considered to commemorate the Revolution and all of them have resulted in important new buildings. Paris is the capital of Europe this year and in architectural terms looks likely to retain its pre-eminence for a considerable time to come.

While no other country can hope to replicate the enormous quantity of new buildings that France has erected to mark its revolutionary anniversary, there are notable achievements in other parts of Europe.

Spain is likely to be the next focus of architectural attention, particularly Barcelona as the home of the next Olympic Games. The Amn Stadium is to be designed by the distinguished Japanese architect Arata Isozaki. His brilliant construction will unite the design skills of East and West. There will be many projects in Barcelona and there seems to be an architectural renaissance in Spain that parallels its political growth as a democracy.

West Germany, recently in the forefront in the building of museums and regional opera houses has opened an opera house that is a monument to a great old master of modernism. Alvar Aalto designed an opera house for Essen some 30 years ago. The entirely postmodern design was built from 1983 to 1988 although in spirit it predates the more famous Finlandia Hall in Helsinki.

It is highly unusual to build the work of deceased architects, however distinguished, but West German critics are full of praise for the quality of the construction.

In Stuttgart, stands one of the most popular of the country's new museums. The Staatsgalerie was designed by the British architect James Stirling and it remains one of the most intriguing and original contemporary buildings in Europe.

The opening up of European markets in 1992 is bound to increase the demand for more advanced infrastructure and for more new buildings. The talent is there and it is European.

Colin Amery

Michael Marray finds the Hong Kong skyline is one that people love to hate

Receptive mood for bold designs

WHEN Mr Norman Foster's headquarters for the Hong Kong and Shanghai Bank had its grand opening in 1986 it established itself as the building people in Hong Kong either love or hate, a high-tech extravaganza standing out on a skyline made up of rather conservative concrete and glass boxes of the international style.

But love it or hate it the Hongkong Bank can be credited with having stirred up public interest in architecture locally, and more important made the developers more receptive to new ideas in design.

There has been a tendency not to indulge in architecture, but to build, said Mr Anthony Hackett, who originally went to the British colony to work on the Hongkong Bank project, but stayed on to found Hackett and Griffiths with his partner Mr Keith Griffiths.

Mr Hackett believes local architecture is in a period of transition, with clients becoming aware that good design and sound business sense can go hand in hand, and are willing to pay a premium for a famous address.

This point is underlined by Mr Brian Courtenay, a director of Palmer and Turner, which has been active in Hong Kong for well over a century, and in the 1920s designed the Hongkong and Shanghai Bank building in Shanghai, still a landmark on the famous bund waterfront.

Mr Courtenay said that until five or so years ago developers were highly conservative and asked a "let it up and rent it out quick" attitude.

"Now they are realising that the image of a building is a great selling factor," he said. Palmer and Turner designed Hong Kong Land's Exchange Square complex, which with the bank ushered in a new generation of buildings in Hong Kong, and has become the most sought after address in the colony's financial district.

A 10 minute walk away is the Bond Centre, designed by American architect Mr Paul Goldberger. It has quickly established itself as one of the best known buildings in Hong Kong.

The latest landmark for the territory is the Bank of China building, designed by Canton-born I M Pei, which soars skywards in geometric sections, and is the sixth tallest building in the world.

All these examples are modern in style, with high-tech influences, and although rather late, a post-modernist influence is now to be seen locally.

"Unfortunately Hong Kong is always following in other people's footsteps," said Mr Rocco Yim, founder of Rocco Design Partners. He argues Hong Kong is now emerging with designs which are "half-baked post modern," and many years behind Europe and the US.

"I don't think we yet have a Hong Kong style," Mr Yim said. Instead, the character of local buildings was determined by the need to build in confined spaces, squeezing the maximum useable space for the client within the planning regulations. Construction costs are often only a third of the cost of the land itself.

Within Asia Mr Yim sees only Japan as having succeeded in asserting itself with its own style, combining its traditional obsession with good design with its new found economic power to create powerful architecture.

Elsewhere in the region many rather faceless office

blocks are to be found in most business districts, generally reflecting the conservative tastes of the big corporate, and often multi-national, clients.

Local cultural influences are beginning to assert themselves in cities such as Taipei and Bangkok, but Mr Yim sees little evidence of any individual style emerging. None the less he is encouraged by the fact that developers, many of whom still turn up armed with a magazine and point to what they want as if choosing from a catalogue, are becoming more receptive to ideas put forward by their architects.

Plans by Palmer and Turner for buildings in Taiwan, Hong Kong and nearby Macao exhibit a move away from the curtain walled box towards post modernism, such as the extension to the Macao Hyatt Hotel, with its pitched roof, pediments and terraces.

Two of Hong Kong's most aggressive entrepreneurs, Mr Thomas Lau and Mr Joseph Lau, have commissioned Hackett and Griffiths to build a 30-storey office and retail tower which Mr Hackett describes as "an extension of the art deco language," paying homage to the early skyscrapers of North America.

Hong Kong Land, the colony's biggest landlord, has joined in with a design by a large local practice, Wong Tung and Partners, for a complex at Ice House Street in central Hong Kong which includes many classical features such as a pyramid shaped roof and decorated arched entrances.

Local architects expect modern, high-tech and post modern styles to proceed together in Hong Kong, bound only by the common constraint that the only way it is up as land prices continue to soar and space runs out. Several buildings are on the way which will be taller than the Bank of China.

Internationally, the endless debate over styles and movements will continue, with precise labels pinned on each and every new building.

However architects in Asia have a golden opportunity to translate new ideas from the drawing boards into reality, in the midst of a construction boom reflecting the new found wealth and confidence of the region.



The old and new (left) Bank of China building in Hong Kong

UNITED STATES

Flamboyant mood wanes

AMERICAN architecture has entered a period of transition. The wave of flamboyant and expensive buildings which followed decades of unadorned glass boxes is now ebbing as the US economy starts to soften.

There seems to be a trend towards variety. The so-called post-modern buildings, with their historic references, are becoming more refined as the same time as glass buildings regain some of their lost popularity.

According to Mr John Burgee, a partner at John Burgee Architects, the post-modern movement has forced architects to return to the basics of what makes good architecture. This includes proportion, clarity of use and the harmony of the whole. "People are becoming more individualistic where before all companies wanted to look like IBM," he said.

According to Mr Tony Lumsden, vice-president and principal for design at Daniel, Mann, Johnson & Mendenhall in Los Angeles, one of the most beneficial aspects of post-modern architecture is that it has moved away from the bland uniformity of modernism to the variety of good taste.

Mr Lumsden said that many post-modern buildings are not very good interpretations of the great buildings of the past. "The old buildings have very strong geometry. This can be done in a modern way and with new technologies but you must know the fundamental way forms and patterns respond to light. Nature is consistent in scale and order. The scale of our cities is wrong. Look at Williamsburg or Florence. You need some structure for a sane life."

"There is hardly any modern architecture people would travel to see in the way they would travel to Venice," Mr Michael Rotondi, a principal at the more avant-garde company Morphosis, believes that the growing popularity of the Los Angeles-based company lies in the fact that clients are increasingly willing to invest in the unique. "We are always looking at the possibility of saying something that hasn't been said before, of pushing the state of the art to its limits," he says.

In spite of the experimental nature of Morphosis's buildings, Mr Rotondi believes that artistic freedom and responsibility to the community are not mutually exclusive. However, he stressed the need to exercise the myth of the architect as artist and hero, confining society.

A sign of the changing times is seen in the reaction to New York's AT&T building, which was completed in 1984. According to Mr Burgee, whose company designed the building, initially it was "such a deviation it was seen as a deviation. We even had hate mail. Now it's seen as too tame and we're often asked why we didn't do something stronger."

However, Mr Eugene Kohn, a partner at Kohn Pedersen Fox (the New York company which is working on London's Goldman Sachs headquarters in the former Daily Telegraph building in Fleet Street) said the shape of US architecture in the next decade would be determined by economic and social considerations, rather than artistic.

In the glory days of the early 1980s, occupying an expensive

and beautiful building became part of the corporate ego. Developers were happy to invest in these costlier structures, believing they would attract better tenants paying higher rents. However, according to Mr Kohn, the new buildings of the post-boom age will have to be less detailed in order to be affordable.

Indeed, an important emerging theme in US architecture is the social responsibility of architects. According to Mr Kohn, social problems are going to be more troublesome than a weakening in the economy to US architects in the coming years.

As the number of homeless people in US cities grows, corporations will shy away from building plazas and atriums which often become homes to the itinerant. "We must solve the problem of homelessness or a fear mentality will set in, leading to fortress cities and a mass exodus with building assets eventually becoming liabilities," he said.

Local community groups have been extremely successful in putting pressure on developers and architects to produce better buildings.

"We now have more than one client - the city planning department, local citizens and the regular client. Unfortunately they do not necessarily work together," said Mr Burgee.

An example of the clout of some local community groups is seen in the planning of a skyscraper at New York's Columbus Circle on the corner of Central Park. The original plans, put forward in 1965, have been modified and the proposed building now includes such community amenities as 4,000 sq ft of public space in the skyscraper for community use.

Karen Zagor

There seems to be a trend towards variety as so-called post-modern buildings become more refined

nity are not mutually exclusive. However, he stressed the need to exercise the myth of the architect as artist and hero, confining society.

Chapman Taylor Partners, Architects and Planning Consultants, are celebrating their thirtieth anniversary with an exhibition at the Royal Institute of British Architects, 66 Portland Place, London W1, from 25th July to 4th August 1989. 10 a.m. to 6 p.m.

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ARCHITECTURE 4

Peter Bill on the options facing developers for speedy completion

# Costly 'fast track' tickets

THERE are almost as many routes to "fast track" a building project as there are platforms at Waterloo station. But which gate does the nervous developer choose? At each is a different consultant offering a tour to the nirvana of an "on-time, on-budget" building.

The choice is further complicated by the growing feeling that the price of a fast track ticket can be very high. Namely, that those who have the time for the slower, more traditional route will end up with a cheaper and more enjoyable ride.

But for those determined by outside factors to stick with inter-city there is good news. An influential document, not yet published, by Reading University's Department of Construction Management concludes that the number of routes to speedy completion should be cut.

Ten years ago it was simple. The client appointed an architect who marshalled the other consultants. The building was designed in detail. Then the architect selected a builder and supervised the work. Its traditions - the design was rarely completed and the client always changed his mind - meant that the method has all but died on projects over £5m.

The now debased word "fast track" simply means overlapping design and construction. But it is also a code which allows the client to break up all the old traditional relationships. Now the architect's position of power can be occupied by almost anyone else.

If cost is of overriding importance the quantity surveyor can be put in charge. If it is speed that counts, then it might be one of the new breed

of construction managers. Or if the project is highly complex, a big contractor might well be appointed as a lead consultant.

Beneath the team leader, the various consultants and their responsibilities can be interchanged in an almost infinite number of ways.

But in whatever order the consultants' carriages are linked, there are still only two out of the many fast track arrangements worth considering: construction management and management contracting.

The former means much greater involvement for the client. The construction manager is only an adviser, taking a place alongside - and perhaps supervising - the other consultants. There is no "builder" as such. Organised by the construction manager, the work is carried out by trade contractors - one for the foundations, another for the frame, another for the curtain walling and so on.

Management contracting still allows the client to shunt his consultants into the required order. The work is still done by a series of trade contractors. But this time there is a builder on site - the management contractor. Not that they actually build. The management contractor's role is to act as a cut out between client and trade contractor - to hire, pay and occasionally fire the specialists.

Either method costs more than the old way, according to two leading firms of quantity surveyors. "We would tentatively put this premium at something between 5 per cent and 10 per cent," says Mr Paul Morrell, a partner with Davis Langdon & Everest.

Mr Martin Thorp, head of research at quantity surveyors Gardiner & Theobald, says there is another hidden cost.

He says this is because there is no competitive pressure on whoever is managing the job to control their own costs, and that trade contractors reluctant to work for a builder representing "the other side" hike up their prices to cover increased risk. On top of this, the healthier pace erodes productivity and increases abortive costs.

Mr John Spanswick, director of Bovis says: "We are probably getting down to the limits of improving on-site performance - we are now limited by the designers' ability to do their job. The real pressure now is to produce design information to a cost and on time."

Last month a seminar in London attended by a group of high level industry figures concluded that construction management was here to stay - and that it should be the preferred method of fast track building.

A blueprint that enshrines construction management and delineates the relationships between all parties was presented at the seminar, which was organised by Reading University.

Direct contact between the client and the trade contractors is vital, says an influential study

Trade contractors for major packages (such as the structure) add into their tenders supervision and fixed costs that the management contractor should have included.

So for a proportion of the project at least we are seeing the "double preliminaries" syndrome. This means the client might well be paying twice for site supervision and other facilities such as huts and catering, Mr Thorp says.

He calculates that on a £50m project the bricks and mortar cost between 70 and 75 per cent of the total. The remaining £12.5m to £15m are the more insubstantial costs. Half go towards paying for the site organisation. The other £2m to £7m goes in consultants' fees.

So if Mr Morrell is correct, it could cost an extra £5m on this imaginary £50m contract for the fast track ride. Assume

that the bricks and mortar cost the same, whichever way the job is organised, say £35m. That means the fast track overheads, at £15m, are at least 50m - or 33 per cent higher than under the traditional method.

That is perhaps why some of the leading exponents are now concentrating on improving performance in the design and supervision of projects.

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Direct contact between the client and the trade contractors is vital, is the conclusion of the university's study. In other words, if the building is going to be done by groups of specialist companies rather than by the builder it better be involved directly in the design. That means construction management, which, the university states, "contains no greater risks for the client."

If the report's recommendations are widely accepted it will mean an end to the current multi-track confusion. There will still be the argument about the price of fast track, but at least there will be the comfort of knowing that someone has worked out the best route.

SOME architects find it galling that the UK's development boom has been accompanied by a stream of American practices looking for work in Britain. It's hardly fair, they say, that the commercially-minded incomers should attract so many of the plum projects in London with their slick corporate-style designs.

But there is rather more to it than that. In recent years the building process for many of the largest projects has changed dramatically, as have some of the clients and their expectations. The impact of the American architects has been largely due to the way in which they have understood these changes and tailored the services to the new world of building.

Major clients these days do not just look for an architect whose designing style they like. What they want is a company that can match the company's needs to the building process with an efficiency that will deliver the right product at the lowest cost and in the shortest time. That may be a matter, not just of providing a suitable building, but of analysing how the company operates and looking for ways of improving it.

Many such clients are American or multi-national corporations, and they find that American architects are on the same wavelength.

The architects understand the ways of business, they are happier wrestling with problems of development finance than posing as artists, and they are used to designers being just one part of a multi-disciplinary professional team. They assure their clients that the building will contribute to presenting the corporate image and that no rigid aesthetic demands will take precedence over functional criteria.

The first American practice to set up an office in London was Heery, 10 years ago. At first it concentrated on project management, and its early clients were American or multi-national corporations and banks. Now it provides multi-disciplinary services to major UK developers.

## THE AMERICAN CONNECTION



US link: the American designed Broadgate complex in London

# US designers capture the plum projects

Skidmore, Owings and Merrill (SOM), the US's largest architectural practice, is also well-established in London. Its projects include the Broadgate development and as master-planner, Canary Wharf. SOM was originally on track to be master-planner at the giant Kings Cross goods yard development as well, until it was outmanoeuvred by the home-grown (Norman) Foster Associates.

Architects at Canary Wharf include the American Mr Cesar Pelli. Among his credentials is his experience of designing similar high office towers in the US, including four at the World Financial Centre in New York for Canary Wharf developer Olympia and York.

Several prospective developers of leading London sites have hired star American architects. Mr Philip Johnson and Mr John Burgee designed a scheme for the second phase

of London Bridge that some critics were quick to damn as a cynical American attempt to disguise an office development as the Palace of Westminster. It now faces competition from two alternative schemes for the same site, of which UK architect Mr John Simpson's classical evocation of Venice's Piazza San Marco seems currently to be in critical favour as the most suitable scheme to be viewed from the Tower of London.

Upstream at Vauxhall Bridge, Mr I M Pei, best known for his pyramid at the Louvre in Paris, has designed his first UK project: the proposed £500m Thamesgate development.

Mr Robert Venturi and his practice Venturi, Rauch and Scott Brown were given the job of designing the extension to the National Gallery in Trafalgar Square after the Prince of Wales' "carbuncle" interven-

tion had sunk the previously selected design by a British company of architects. Unlike the big American newcomers, Mr Venturi's attraction was not a commercial bent, but his experience of museum design and his skill as a designer.

The American architectural invasion has come as a shock to the British profession, which might have expected to have been protected by its own superior knowledge of planning procedures and building regulations. But the Americans have bought in whatever local expertise they need.

Mr Venturi runs the National Gallery project from his office in Philadelphia. With British architects Sheppard Robson responsible for day-to-day matters in London as the building progresses, there is no need for him to make more than occasional site visits.

Both Mr I M Pei at Vauxhall Bridge and Mr Johnson and Mr Burgee at London Bridge City use the British practice D Y Davies Associates as associate architect. The American practice Tribble Harris Li gave weight to its own assault on the market by buying a leading British company of architects, Covell Matthews Wheatley.

American architects are currently under the spotlight at the Spitalfields Market site in London, where the Spitalfields Development Group (SDG) has brought in US architects Swanke Hayden Connell Associates to design a redevelopment scheme. The SDG already had a team of five well-respected British practices working on the project, led by Mr Richard MacCormac as master-planner and urban designer.

The SDG had hoped that the British and Americans would work side by side, but all the British architects have withdrawn on the grounds that they are being denied a role in which they could ensure a high quality of design. Swanke Hayden Connell now have to show that substituting American architects need not mean sacrificing architectural quality on the altar of commerce.

Robert Cowan

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The protective wall built by architectural companies around the harvest of client patronage is not easily breached by fledgling practices struggling to get off the ground.

John Taylor & Associates have proved a significant exception creating in six years a growth orientated business with a turnover in excess of £5 million.

In achieving this phenomenal level of growth, Taylor's were up against some of the biggest and best organised architectural practices in the game, notably Leslie Jones, Fitch Benoy, D.Y. Davies, BDP, Percy Thomas Partnership and of course Chapman Taylor who's reputation in retail design is now many years old. In addition, the last five years has seen the establishment here of some of America's largest architectural companies, most of whom are skilled in John Taylor's field.

Taylor's answer to this formidable array of corporate expertise has been to aim his service directly at the clients' most fundamental requirements. His view is that clients in all spheres require from the architect a mixture of commercial realism and innovative design talent directed at their particular needs, so that the client as an individual can be seen to be a successful commissioner of work and a project manager within his own corporate structure. He believes that this service, backed up by experienced contract managers understanding the need for fine buildings within finite budgets is

a formula which if adhered to will lead to success. Results so far show this to be true, with the practice now a limited company and in the top 20 of UK architectural firms in terms of size and turnover.

This pursuit of growth has not been at the expense of high quality design. In common with most entrepreneurs, John Taylor has an intuitive skill in his choice of senior staff with complementary skills to his own. This team has created a portfolio of sensitive but commercial designs that have found favour with planners and clients alike (a rare combination). The Queens West shopping centre in Cardiff recently completed for Dixons is an excellent example of their skill in creating a commercially advantageous design on a difficult site by the use of architectural forms and the manipulation of pedestrian flows.

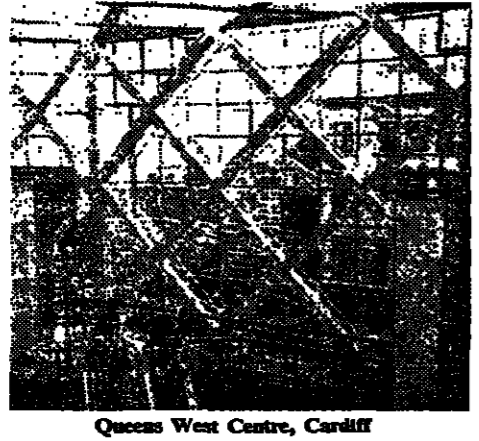
John Taylor is not resting on his laurels, the establishment of an international division based upon clients in Spain, Belgium and Germany has raised the awareness of the company to the possibilities of future work coming from a newly liberalised eastern Europe and from American business using Britain as a stepping stone to the Continent. Equally, those same American links could well open up possibilities of bringing their design talents to "Pacific rim" locations.

At home, the recent absorption of another practice, Shingler Risdon, is to be followed by other acquisitions in an attempt to broaden further the skills, particularly in project management, where the American competition will be felt more seriously.

There can be no doubt that the skill and energy required to compete effectively with the major national and international architectural practices is encapsulated in John Taylor & Associates and a client list which includes Arlington, LET and The Heron corporation shows that the harvesting is in full swing.



John Taylor, R.I.B.A. Managing Director



Queens West Centre, Cardiff

## THE CHANGING PROFESSION

# Problems of identity

THE most important change to have affected the architectural profession in recent years is the perception of the architect, by his peers and by his clients.

It was traditional to see the architect as the prime artist/leader of the building team. He represented architecture as the mother of the arts. Very few architects suit this elevated view of themselves and very few have the talent to live up to it.

There are such powerful forces lined up against this view of architects that the profession is forced, however reluctantly, to reconsider its view of itself.

The building team is such a complicated beast that architects are going to have to offer more specialised services. Architects should be involved in the earliest possible formulation of the brief. Clients need a great deal of guidance at this stage. It is often mismanaged by the largest organisations and architects have often failed to grasp the nettle of the brief early enough.

The formulation of a brief is only the beginning. Its development depends upon the architect's sensitive involvement throughout the project. Construction management, facilities management are both specialised fields that would benefit from the involvement of architects at an early stage.

The advent of the European Single Market after 1992 is an unparalleled opportunity for Britain's 25,000 architects - but they will have to specialise

and offer particular expertise in all fields of building design.

More than one third of practices now offer property development services. Changes in the Codes of Practice have made it possible for architects to diversify and so it is natural that some 35 per cent of the profession have become developers. More than 45 per cent offer a full interior design service. It is now possible to have offices planned or space needs analysed by some 30 per cent of practices. And it is also possible to find a surveyor in an architectural practice.

The tendency for the profession now is towards larger practices that incorporate many diverse disciplines. There are 5,300 practices with the growth highest in Scotland, followed by the south-east. In 1984 a census showed that some 50 per cent of all practices were one or two person offices. Today the figure is about 40 per cent and there are some 80 companies employing more than 50 qualified architectural staff.

In the larger practices, and this represents an enormous change, specialist staff are now dealing with urban planning, energy saving surveys, conservation, property management, landscaping, interior design and space planning, construction management and surveying. It is no longer enough just to be an architect.

One area of great concern to the profession is the question of legal liability. Court decisions confirming the liability of partners and even family members of architects have led to large increases in insurance premiums and the spread of limited liability companies.

Accompanying this desire for cover to indemnify a practice against liability losses is an increasing concern about the need to ensure "quality of design". This is a subject that raises difficulties among professionals. Quality Assurance

(QA) is the subject of a Royal Institute of British Architects (RIBA) Indemnity Research Group which is urging a co-ordinated approach to QA. RIBA proposes a common assessment schedule for the three QA certification groups - Lloyd's, BSI, and Yarsley.

This common route will ensure that the quality "kite-mark" will be available for architectural practices.

Looking ahead the research group sees the architects in the future working under a tripartite system of guarantees for the client.

Architects in the 1990s may well have to adopt compulsory QA, work under a Code of Practice and undergo compulsory professional development. It is difficult to settle on a standard that assesses the quality of architectural design work and architectural services. Whether the RIBA itself should be the body to act as an honest broker for practices seeking certification of quality is itself open to question.

One other area of big change is the decision of some practices to become public companies quoted on the stock market. Over the past three years six of the UK largest practices have initiated such moves.

Market analysts do not see the architectural sector as fully consolidated yet and predict the ultimate establishment of some 10 or so "super design companies" that will be listed and provide the fullest possible range of architectural and design services.

This looks a likely future scenario for the leaders of the profession but it is one that is so far removed from internal RIBA squabbles and from the current state of architectural education that it represents a significant "growing up" process for a profession that has to decide how to balance creativity and business acumen.

Colin Amery

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Gillian Darley on building for the new property-owning democracy

Dismal decade for housing

THE Thatcher decade has not been a happy one for housing. It would be improper to discuss the architectural form of the housing currently being built without decrying the situation in which those in greatest need are being ignored in pursuit of a dogmatic policy which agencies involved in housing unambiguously condemn.

The 1988 Housing Act has done nothing to improve matters - far from it. The local authority house-building programme has virtually ground to a halt, apart from a trickle of "special needs" accommodation. Now the burden, the weight of making ends meet, as well as the responsibility of

ing the external detailing, so, too, have their housing association successors.

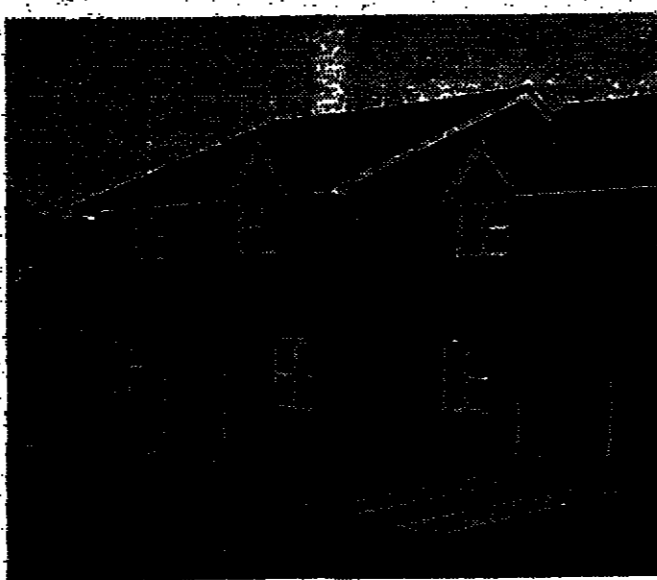
A large new-build scheme which exemplifies this is the old Liverpool Road Hospital site in Islington. Here, two housing associations, Circle 33 and New Islington and Hackney, have joined forces, employing architects Levitt Bernstein and Pollard Thomas Edwards - both old hands in housing association work.

On a site large enough to allow for an interesting plan, focused on a central courtyard garden square and with the handsome and Pollard Thomas Edwards - both old hands in housing association work.

Elsewhere, housing associations are building on small infill sites - carrying out a worthwhile obligation to feed housing back into the city in a more intimate and manageable form than in the past.

Beyond the confines of housing provided at least in part by Housing Corporation funds, things become less certain in architectural terms. Private house-building is a "market-led industry" and developers are fond of hiding behind the skirts of the house-buyer. The phrase "it's what the public wants" is used to cover a multitude of sins. By building cheap they all too often produce cheap looking results - often so poorly detailed that it seems unlikely that they will be easily resalable.

The old days of Parker Morris space standards are gone, and are being increasingly lamented. It was surely naive to think that without guide-



Private house-building is a "market-led industry". The phrase "it's what the public wants" is used to cover a multitude of sins

lines, or any kind of regulation, many builders would rather to rise above a lowest common denominator. With houses crammed together, and rooms too small to swing a hammer, many estates are being designed with a cynical disregard for privacy and decent living space.

Up a degree or two, or a few tens of thousand pounds, are the more desirable new estates in which the customer is served what he or she asks for. Since customers tend to ask for what they know is available there is precious little architectural interest to be found on the new estates, whether they are village extensions in East Anglia or dockland infill sites. There is an outbreak of neo-

classicism and in a salubrious area of London such as Chiswick incongruous crescents and terraces have appeared amid the comfortable Edwardian villas. If there is one feature which seems to draw the buyer, it is a bit of trim; now that cars no longer are streamlined with chrome, attention has turned to the house, where there must either be a touch of timber framing on the gables or else some fancy brickwork. It is not so far from the preferred domestic design of the 1980s - Osbert Lancaster's Bypass Modern - updated to accommodate the two-car and four-bedroom family.

To meet good architectural design in the housing marketplace is always a moment for celebration. It can be found, here and there, in Milton Keynes, even more so in Docklands - as, for example, in Mr Ian Ritchie's Roy Square in Wapping - and there are a few promising schemes on the drawing-board. Some of them are "new villages" in which the overall plan and a unified design are part of the selling package.

The most talked about is the scheme on the Duchy of Cornwall estate at Dorchester, in which the architectural choices bear the imprimatur of the Prince of Wales, or at least his architectural advisers, Mr Leon Krier, a planning and architectural theorist with very few buildings standing to his name, is in charge. But the scheme has still to confront the exigencies of highway by-laws and the rest.

Self-build or co-operative ventures, even the best known such as Cain Street, Watford, or the Eldonian Co-operative in Liverpool, are rarely architecturally imaginative. Cottage estates in inner city sites they are scarcely adapted to the realities of their locations; if one compares such examples with their continental counterparts, such as the new housing of the IBA in Berlin - every bit as humane, attractive and responsive to residents' needs - the conventions seem to stand in the way of any fresh approach.

Financial institutions will rarely lend to anything that is not safely conventional in design terms. Between the popular taste for the predictable and "traditional" and the government induced free for all, without standards or a guiding policy, housing in this country is in a pretty sorry state.

CASE STUDY: MILTON KEYNES

A mirror of the times

ALL EYES are on Dorchester, where the Prince of Wales and the Duchy of Cornwall are hoping to set new standards for urban development. The town's proposed extension has been planned with such matters in mind as the distance a person can walk in 10 minutes and the population of medieval Siena.

In 1989 the planners of Milton Keynes had very different concerns. Their thoughts were not on how to recreate the character of York or the sociability of rural Ambridge, but how to design a new sort of city for the age of the car and the telephone.

Milton Keynes pays the price of looking unlike most people's idea of a city. Comedians revile it, and others - some of whom have neither been there nor know where it is - hold it in contempt. To be building a city based on the suburban, car-borne lifestyle that so many people choose is taken as an affront. "Auschwitz, Nuremberg, and Milton Keynes," declared Mr Leon Krier, now planner to the Prince of Wales at Dorchester, "are all children of the same parents."

Despite unprecedented pressure from the building industry to allow new towns to be built in the south-east, the Government has decided that official new towns such as Milton Keynes are part of the unacceptable face of public enterprise. The development corporation which created the city is to be wound up prematurely in 1992, and future expansion will be in the hands of the private sector.

Since an uncertain future, local residents have formed the Milton Keynes Forum to campaign to make the city a better place in which to live and work. "We consider that the objectives of the Master Plan for Milton Keynes are as relevant today as they were in 1967," the Forum says. How many planners of the late 1960s get that sort of accolade nowadays? But the Forum continues: "Milton Keynes is at a turning point. There is a danger that many of its qualities which we hold dear are at risk."

The Forum points to the shortage of low-cost housing, the need for more social, recreational and cultural facilities, and - a familiar refrain in this car city - the need for better public transport.

Development pressures, the Forum claims, are making it increasingly difficult to create a balanced community. And it fears that the development corporation's rush to commit a large amount of expansion before it is wound up will threaten the city's reputation for quality and innovation.

Two years ago many of the development corporation's architects and planners floated off into a specially formed company, Planning Design and Development (PDD). The company provides planning services to the development corporation on contract, but it has to compete with other practices for architectural jobs, and it also works for other clients. The competition is tough, but at least the staff know that their jobs are likely to outlast the development corporation. PDD offers the chance for the development corporation to - in a favourite phrase - "keep the momentum going till we hit the buffers," without having to worry about whether the necessary professionals will still be available at the end of

the line. Film-makers chose the Central Business Exchange in the rapidly growing Central Milton Keynes as the location for filming Superman 4. The building's architects, formerly with the development corporation and now with PDD, took it as a compliment. They watched as the cleaning gantries were used to film flying scenes in

architects mourned, "but they've just thrown things in with no style or reference to the structure. Modern design is less forgiving than traditional brick and tile, and adapting it needs more care."

The Food Centre, another new project designed by the development corporation and PDD, also shows how much the success of a building can depend on the occupant's response. Waitrose and Sainsbury both have large supermarkets there. Waitrose exploited the quality of the elegant, arched building by imaginatively creating a pleasant place to shop. Sainsbury turned a similar space into a dull, standard box.

Work is due to start soon on what will be the tallest building in Central Milton Keynes, the ornamental city church. PDD's design shows a modern building with a dome that will be, the architects say, "recognisable as a church".

Architects in Milton Keynes have produced an enormous variety of solutions in their attempts to find appropriate forms for a new city of the 20th century. The next test is whether the development industry is capable of maintaining the quality in the rush to get sites committed before the demise of the development corporation.

As ever, Milton Keynes is a mirror of the age. Future histo-



Milton Keynes city centre has attracted its share of criticism

rians will no doubt ponder the social significance of the new estate at Stanley Church End by Bovis Country Homes, where large thatched half-timbered houses and brick mansions are clustered in a strange parody of a traditional village. And in the adjacent neighbourhood of Crownhill, the residents of new housing associations will wonder whatever possessed the development corporation to name the streets near the crematorium after dead rock stars.

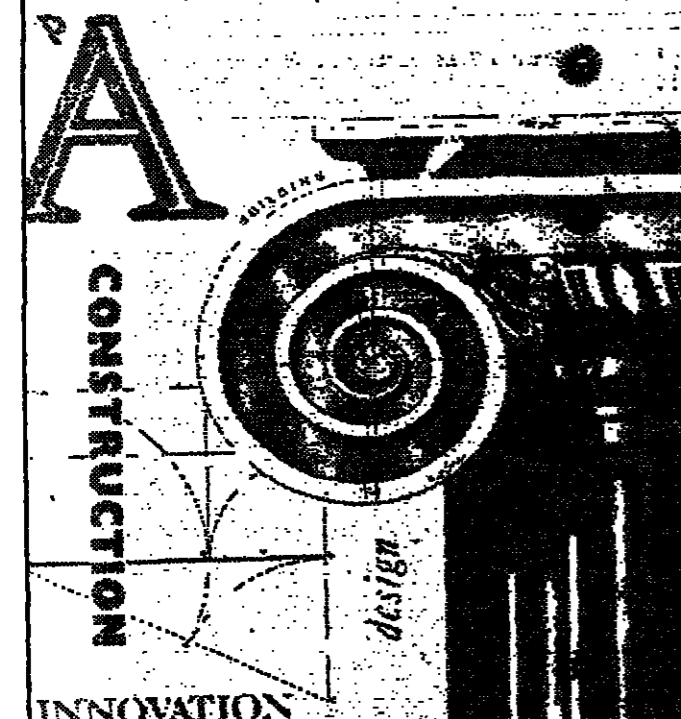
Robert Cowan

Those in greatest need are being ignored in pursuit of a dogmatic policy which agencies involved in housing condemn

producing decently designed housing, has passed to the housing associations. What kind of job are they doing at a time when they are being pressured into finding finance in the marketplace, often for projects which are in no way financially remunerative?

Some housing associations employ architects departments of their own but the general pattern is to use larger practices with a particular, well-developed expertise in the field. Often they are in very capable hands. As, latterly, local authorities' architects departments have acquired skill in manipulating internal spaces to different end results or vary-

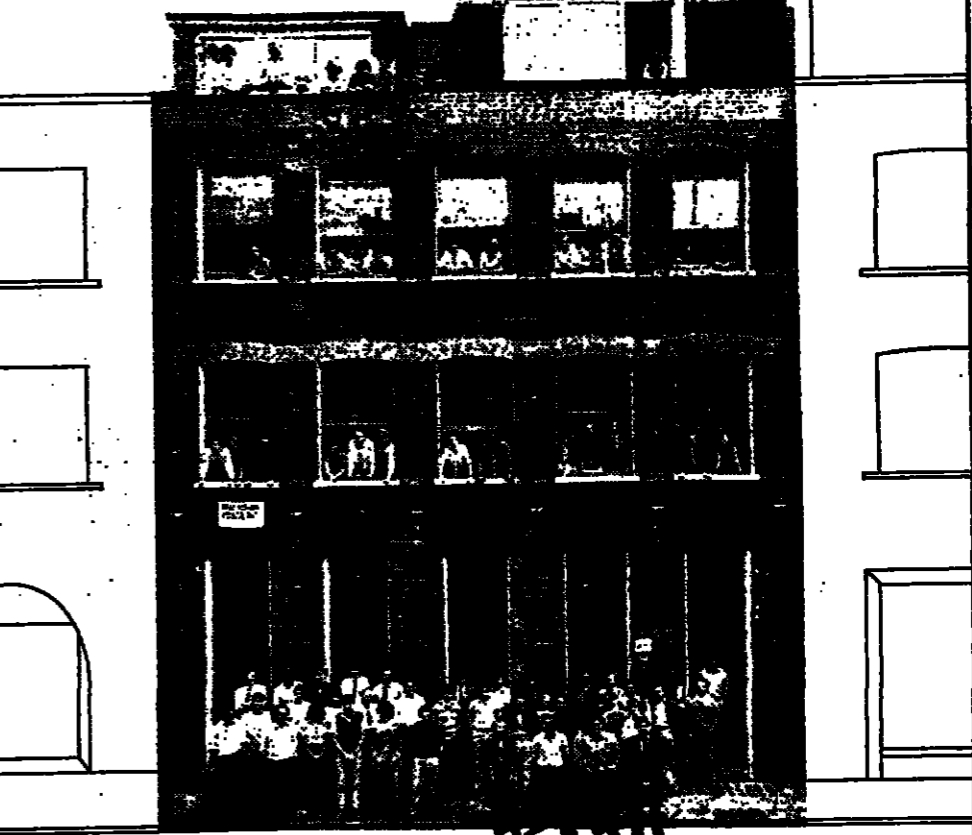
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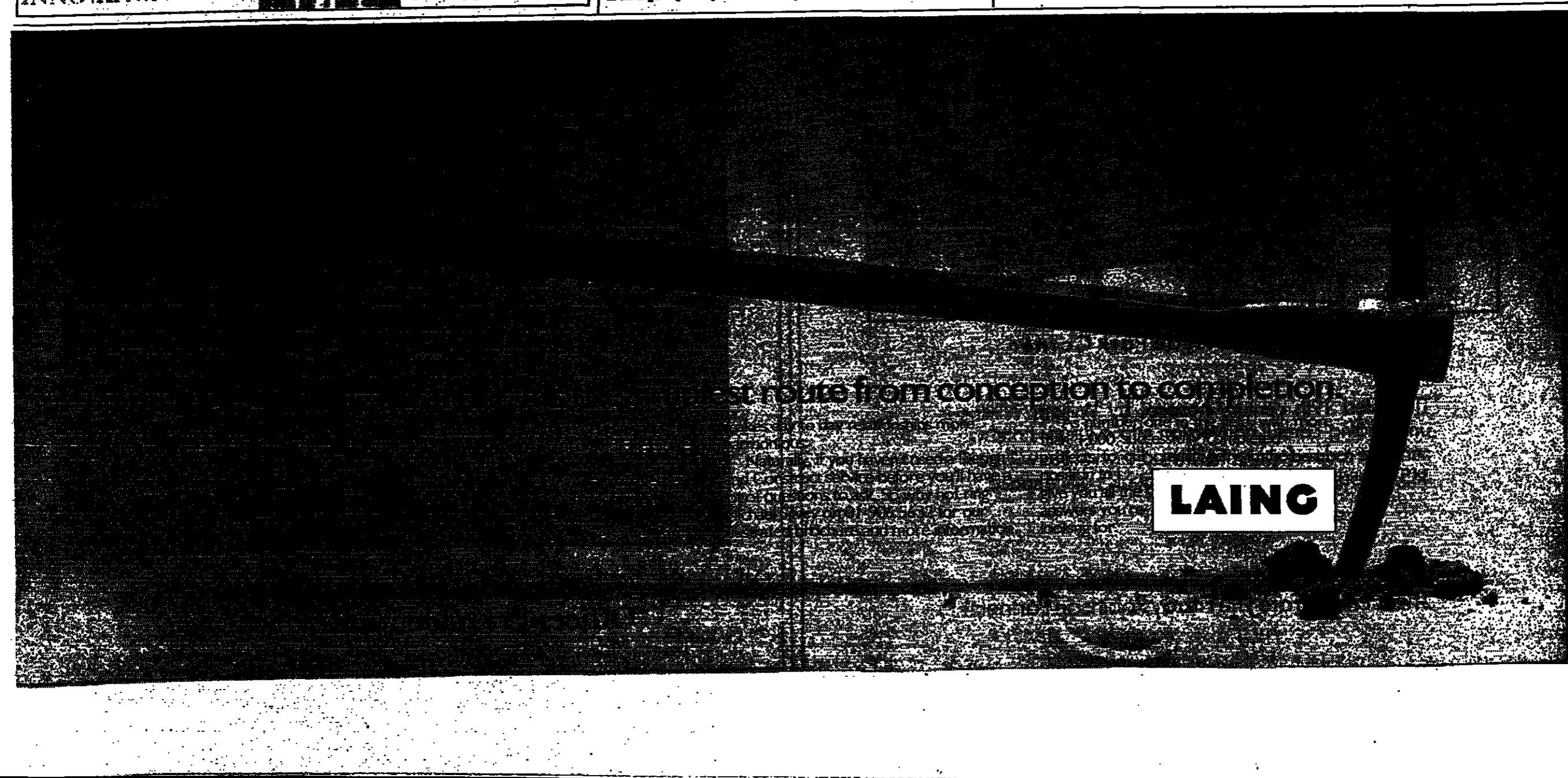
Build designers and contractors enjoy a world-wide reputation for their innovative approach to bringing to constructive projects. As part of its commitment to encourage innovation, the Project Management division of P.A. Consulting Group has set up a special award scheme designed to promote the use of innovative techniques in the construction sector. Entrants are invited to their category in private or public. Entrants should write to a word project by the end of the project, used by the work completed between 1 January 1988 and 31 December 1988. The closing date for entries will be Friday, 1 September 1989 and the judging panel will be chaired by Professor John Bull, former Professor of Design Management at the Royal College of Art. Winners in each category will receive a trophy specially commissioned from Ceramic. For an entry form and for the details, please contact John Bull, P.A. Consulting Group, Rowan House East, 68 Kingsbridge, London SW19 1TL. Telephone: 01-889 7020.

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## ARCHITECTURE 6

## MUSEUM BUILDINGS

## Prize exhibits

EVERY age has its building type but the mid-to-late 20th century has made the museum its own. Around the world the desire to display the artefacts of the past and the icons of the present has been a driving force. It has had repercussions both upon contemporary architecture and on attitudes to the conversion and re-use of existing buildings.

The successful city has confident, exciting museums; its antithesis has dusty, unhappy mausolea. It would be invidious to list the latter but think, for example, of three positive examples - Paris, Frankfurt and Glasgow.

For anyone who has not visited Paris within the past three years or so, the range of new museums and improvements to the old ones is immensely impressive - the outward and visible signs of a proud city authority, spending public money where necessary and recouping it in tourism, public relations and many other areas.

There is the Gare d'Orsay - a railway station turned into a splendid showcase for the 19th century arts, especially the more neglected aspects. There is the Musée Picasso, housed in an hotel in the Marais, an intricate and successful conversion. There is the new Louvre courtyard, crowned by I M Pei's pyramid and landscaped in immaculate fashion. For the recent bicentenary celebrations of the French Revolution, the Musée Carnavalet had been comprehensively remodelled.

In Frankfurt the museums are envisaged as a linked cultural circuit. Both new and converted premises house a range of exemplary displays.

In Glasgow the Burrell Collection has been a central plank in the revival of the city and has contributed to the designation of the city as a European cultural centre. Museums are political statements. The decision to establish the Tate in north-west England was not a decision taken on aesthetic or practical grounds but almost entirely on the grounds of drawing a different kind of attention to that benighted city, Liverpool. It also gave a future to one of the Jesse Hartley warehouses at the Albert Docks.

It is no accident that the names of a number of distinguished American architects

crop up in these European examples - for it was in America that the museum explosion began, back in the 1960s. A state such as Texas started from scratch and from the Kimbell Museum in Fort Worth onwards (the work of the most mastery of all gallery designers, the late Louis Kahn) it gave every city a museum (or two).

Things are quieter in the US now; the New York museums have been busier developing their commercial potential, whether in the shape of air rights or shops which are closer to department stores, than in increasing their square footage.

**It is ironic that the architectural solution to a museum devoted to the subject of architecture itself has proved the knottiest problem of all**

Nevertheless, both the Guggenheim Museum and the Whitney in New York are proposing extensions. In the former case a spirited campaign against tampering with Frank Lloyd Wright's idiosyncratic design has been mounted.

The leading current building project in the US museum world is the Getty Collection in Malibu where Mr Richard Meier is designing a complex of buildings in the form of pavilions scattered over the site, rather than as a single, monolithic structure.

There are always more prized commissions to be won for museums. A new Acropolis Museum is being considered in Athens, with the first stages organised as an international ideas competition. A short list will then be asked to prepare a second stage project.

One wonders whether Mr Robert Venturi will risk his neck here: his final choice as architect for the National Gallery extension in London is shortly to be exonerated, or bewailed, as the building rises on its awkward site on the corner of Trafalgar Square. The planning exigencies of the Athenian site could hardly be tighter than those for the London one.

London's newest museum is not just a new museum (albeit in a refurbished building) but an almost new museum type. The closest relation to the Design Museum at Butler's Wharf in Docklands, east London, is the Museum of Modern Art in New York, but the latter functions as a department within a wider art gallery remit.

The Design Museum, the adult version of the Boilerhouse, a small-scale but generally successful venture housed under the wing of the V & A, will deal exclusively with the matters of design in the widest sense. It is a private enterprise venture - the child of the Conran Foundation.

In Montreal, the world's first architectural museum opened this spring. Despite administrative problems, such as the absence of a director, it is a pristine showcase - although conceived in a conventional mould.

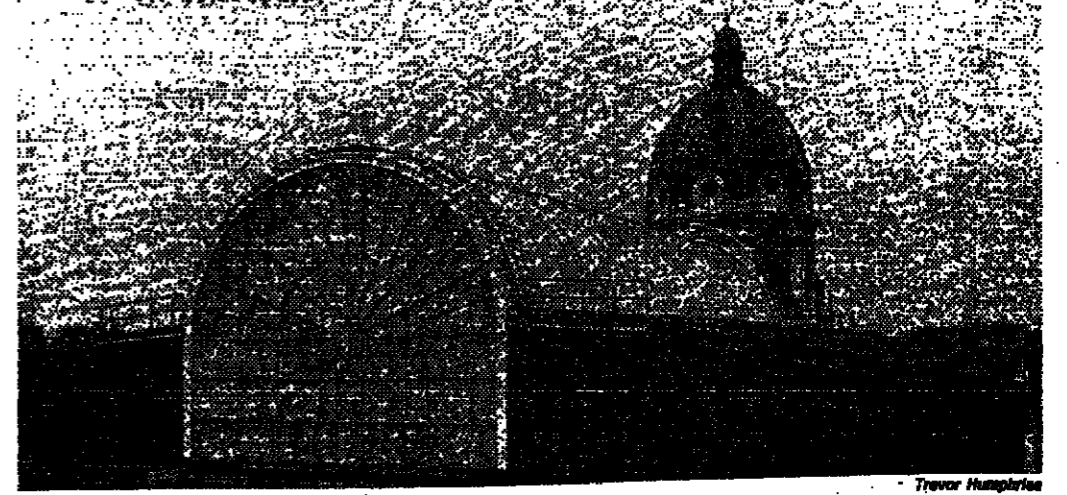
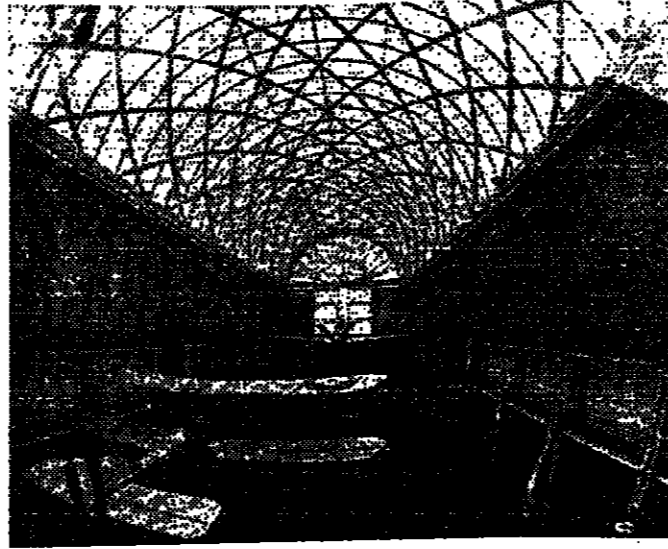
In contrast, the small display devoted to architecture at the Musée d'Orsay is a remarkably imaginative and effective way of displaying architectural detail, in the shape of a kind of totem pole of reduced scale models. The problem of how to display architecture within a museum setting has not yet been tackled with entire success.

It requires a path somewhere between the rather exhausting multi-media attempts mounted from time to time by the CCI (Centre du Creation Industrielle) at the Centre Pompidou and the dry, didactic architectural drawings exhibitions aimed at the aficionado only.

It is rather ironic amid all this activity that the architectural solution to a museum devoted to the subject of architecture itself has proved the knottiest problem of all, although Mr O M Ungers' oddball reconstructed Frankfurt villa goes a good part of the way while the Washington Building housed in the old Pension Building close to the Capitol provides a wider ranging picture, dealing with planning, engineering - in short, all that goes with buildings.

It surely will not be long before someone turns their attention to a museum of museums.

Gillian Darley



Two views of the recently completed roof gallery of the Imperial War Museum, London

Gillian Darley examines changing attitudes towards the preservation of buildings

## Uphill struggle for quality conservation

IN THE 1960s the battle for architectural conservation began in earnest. The spur to action was given by the explosion in redevelopment, often of atrocious insensitivity.

The objective became the promotion of a sympathetic climate of opinion towards the lesser buildings which make up most of our towns, cities and countryside. Legislation, in particular that giving statutory protection to designated conservation areas, emerged to give teeth to the new impulse.

There have been major changes in attitude since then. Tellingly, the concern has affected many people's approach towards their own homes, persuading them to look carefully at a house, whether it be Victorian or Tudor, and consider how most fittingly it can be adapted to modern life, without the sacrifice of its historic features.

The wide range of magazines that has sprung up to offer guidance, or sell products, is proof of the new interest. In principle, at least, a more discerning public has developed in the past few years.

But for all that, certain matters have been brushed under the carpet. In the high street or city centre you will see plenty of older buildings, scaffolded and screened, which, once the wraps are off, turn out to be no more than a single facade.

The practice of "conserving" buildings by retaining a skin and building behind is an insidious business. No longer representing anything more than a mere "photograph" of

the earlier building, this facadeism makes a nonsense of the philosophical basis of conserving buildings.

As a compromise it serves the planner who feels that conservation should be seen to be done and the modern architect who does not have the courage of his or her convictions. It is no accident that in confident architectural eras it worked the other way round; a fashionable front was attached to the original building.

The other central concern is the quality of workmanship on old buildings. The situation at any given time is governed by

the state of the building trade. The workload that the industry has been carrying out in preceding years builds up (or destroys) old skills and expertise.

One identifiable bonus of the conservation "boom" has been the emphasis on skilled craftsmanship, the re-establishment of cathedral masons' yards, the return to forgotten skills and learning to deal with long-redundant building materials (such as cob or chalk) in the interests of repair.

The general atmosphere of encouragement leads to young

people being attracted into the specialist building trade. The job satisfaction of putting an old building back together is undeniable - whether it is a Victorian school or a medieval barn. Talk to anyone on that kind of project and you are likely to find interest and pride in the job. Few modern construction sites can claim such commitment.

It is bound to be a long journey from the amnesia of the 1960s and 70s to the widespread establishment of skilled specialists in large building companies. Sometimes in the process of absorbing small, long established building businesses such companies may find themselves in the fortunate position of having such tradesmen, but generally the picture has been very bleak. It is partly a question of generation, for many foremen or clerks of works are too young to remember the old turn-of-the-century skills, too old to benefit from the winds of change.

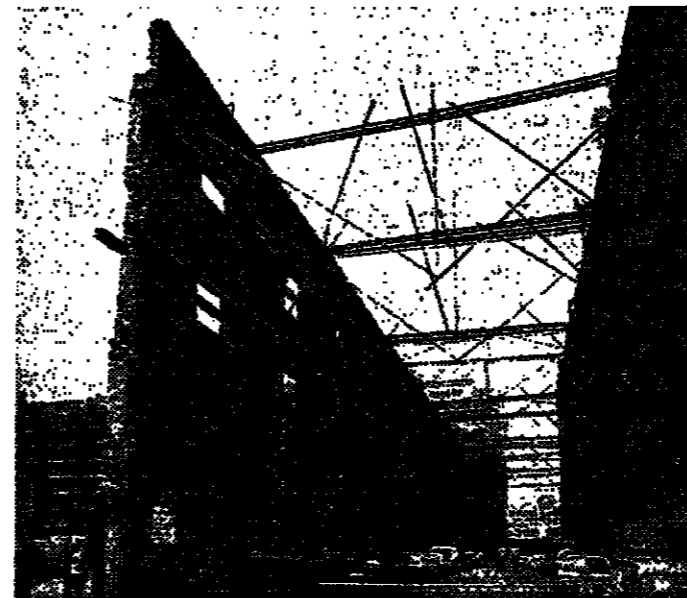
One venture which aims to maximise this change is the William Morris Craft Fellowship, set up in 1986 to "broaden the skills and experience of key craftsmen involved in historic buildings repairs". Supported by bodies such as the National Trust and English Heritage, the fellowships are administered by the Society for Protection of Ancient Buildings. That group's concern about the quality and approach to the repair of historic buildings dates from its foundation in 1877, in reaction to the drastic over-restoration of Tewkesbury

Abbey. The fellowships offer craftsmen and women the chance to have a period of further training, ranging across the gamut of traditional building skills. It also encourages them to travel, meet practitioners in comparable trades, as well as professionals.

Yet all too many architects and surveyors are lamentably ignorant when faced with old buildings, and, while the RICS has risen to the challenge where surveyors are concerned, the RIBA is slower off the mark - always juggling its notion of the image of architect as modernist with its responsibilities to the real world. Architectural schools are no better; given the proportion of workload dealing with conservation, it is extraordinary to find just a handful of schools address the subject at all.

The recent exhibition held at the Royal Academy, Conservation Today, was a disappointment. It carefully avoided a point of view, steered clear of questions of philosophy or technique, but merely showed a selection of major buildings converted to new uses over the past 10 years or so. It is a shame that a more opinionated, less complacent exhibition was not prepared for its extensive world tour.

Good quality conservation is a struggle; everyone has to argue the case for the existing building with compromise as the last resort rather than the first. The premise has been established but the practice lags far behind.



Facadeism: preserving the historic front and adding a new rear

'GOOD ARCHITECTURE FROM ANY AGE EMBODIES THE LIVING SPIRIT OF A GREAT CITY.'

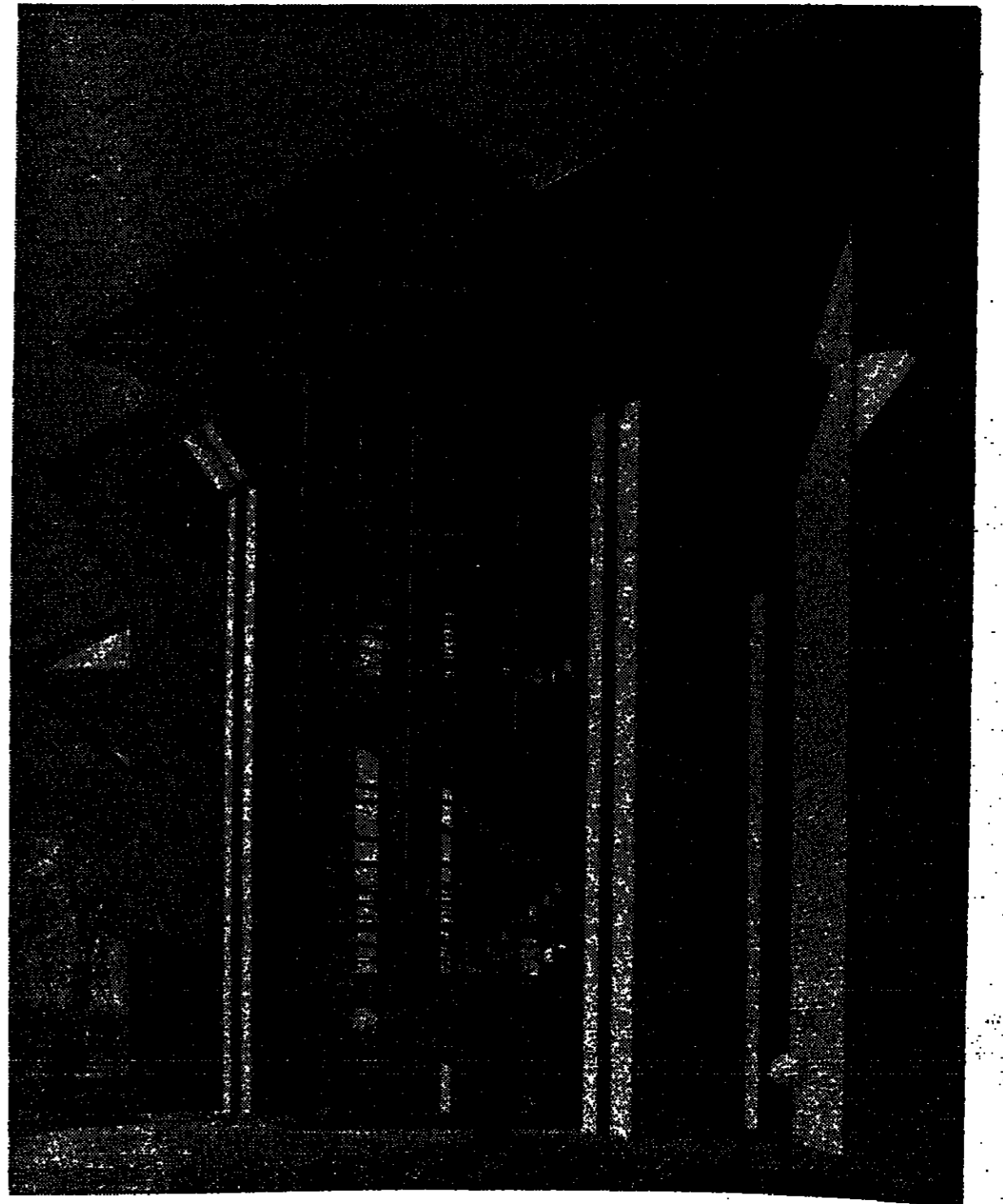


St George's, Hyde Park Corner

The listed 19th century hospital by William Wilkins is undergoing careful conversion into a luxury hotel while sensitive redevelopment of the adjoining sites will provide 145,000 square feet of new high quality office space.

The architects are The Fitzroy Robinson Partnership

GMW Partnership  
Chartered Architects & Interior Designers



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ACCOUNTANCY COLUMN

The same, only different, after mega-mergers

By David Waller

ACCOUNTANCY firms are notoriously coy when it comes to providing information about themselves. It is thus welcome and timely, in the light of the proposed mega-mergers...

Table: BIG FIVE'S % SHARE OF WORLD AUDIT MARKET BY INDUSTRIAL SECTOR. Columns: Consumer goods, Capital goods, Basic industries, Financials, Utilities, Other, Total. Rows: DRT, APW, KPMG, EY, CL.

Table: BIG FIVE'S % SHARE OF US AUDIT MARKET BY INDUSTRIAL SECTOR. Columns: Consumer goods, Capital goods, Basic industries, Financials, Utilities, Other, Total. Rows: APW, DRT, EY, KPMG, CL.

Table: BIG FIVE'S % SHARE OF EC AUDIT MARKET BY INDUSTRIAL SECTOR. Columns: Consumer goods, Capital goods, Basic industries, Financials, Utilities, Other, Total. Rows: KPMG, DRT, APW, EY, CL.

The results of this four-year exercise are summarised in the giant, two-volume International Auditing and Accounting Trends. The 1,300-page document contains a plethora of tables on every subject from audit fees to variations in accounting standards...

These figures have been compiled on the assumption that the merger between Price Waterhouse and Arthur Andersen and Deloitte Haskins & Sells and Touche Ross go through, and if they do, that no clients are lost in the resulting shake-out.

percentage of the sales or assets of the client company. The report was published just before the mega-mergers were announced. Professor Vinod Banishi, the man in charge of the project, then observed that the audit market worldwide was really a number of sub-markets. He made the point that each of the Big Eight - as the firms then were

had developed concentrations in one industry or another. But, he argued, the industry strengths of the leading firms did not extend across national boundaries - leaving plenty of scope for competition. Has that changed in the wake of the mega-mergers? The answer would seem to be, no: the Big Four - Price Andersen, Deloitte-Ross-Tou-

chase (as the Deloitte/Touche firm will be called), Ernst & Young and KPMG are bunched together with between 17 and 18 per cent of the world market apiece. CL is left with under 11 per cent. The only obvious industry domination across the world is in financial services - where KPMG retains a narrow leadership, with 18.51 per cent of the market. But,

Prof Vanishi's analysis, KPMG has only 18.9 per cent of the market against 25.08 per cent in the hands of APW. Moreover, APW has a commanding position across the capital goods, "basic" industries and utilities and transportation sectors - and financial services. In the EC, APW has 25.08 per cent of the market in total against KPMG's 18.9 per cent share. In the US, the Andersen combination is again dominant - with 25.9 per cent against the 21.25 per cent in the hands of the runner-up, which is KPMG as in Europe. By sector, APW comes out dramatically ahead in the "basic" industries, utilities and "other" categories. Anti-trust authorities in both the US and the EC must be looking at numbers very like these at the moment. In aggregate, it appears that the mega-mergers increase the oligopolistic nature of the audit market, without giving any one player a significant overall lead. Sector by sector, country by country, APW looks formidably strong in a business sense: whether this firm's market share is enough to concern the authorities as much as it will upset the competitors, is a different matter. International Accounting and Audit Trends is available from the Publications Department, CIFA, 601 East 54th Street, New York, NY 10022 USA. Phone: (212) 512 0910.

HIGH FLIER

c£30,000 + Car + Mortgage. Our client, a major international force in financial services, has an impeccable pedigree and an enviable record of achievement. In maintaining this profile it wishes to recruit an ambitious recently qualified accountant who can demonstrate imagination and flair...

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To £27,000 + Car + Share options. This young, £50m turnover music company is actively involved in a variety of new areas, including video products, and is pursuing an acquisitive programme of growth. A Financial Controller is now required to join the management team and to develop the 20 strong finance department...

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£25,000 + Car. As Chief Accountant for this exciting group you will work closely with the Managing Director in controlling the growth and development of their specialist projects division. Probably qualified, a background in property or a similar industry would be useful but is not essential...

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ACCOUNTANCY APPOINTMENTS

Chief Financial Officer

c£25 - £30,000 tax free. free housing, car and living expenses. Lagos, Nigeria

This company is one of the leading construction companies in Nigeria with more than 5,000 employees and an annual turnover of more than US\$250m. It is profitable and expanding with excellent prospects. A senior financial executive is required to manage the company's finance function of some 200 staff...

expatriate environment. You will need to have managed large teams of people and to be familiar with computerised accounting systems. A knowledge of international tax, Nigerian accounting standards and the construction industry would be advantageous. You will probably be aged between 40 and 50. Honesty and integrity are of particular importance and full reference checking will be undertaken. This is an excellent opportunity to work in a challenging environment for one of Nigeria's foremost industrialists. The Group has more

than 80 expatriates employed in the country who enjoy benefits which are second to none including first class accommodation, car and chauffeur, servants, furniture, free flights home and school fees. Applications will be discussed with our client and initial interviews will be held in Lagos. Please apply with a full CV quoting reference MCS/7019 to Miles Holford Executive Selection Division Price Waterhouse Management Consultants No. 1 London Bridge London SE1 9QL

Price Waterhouse

UK Tax Manager

Major U.S. Bank c£40,000+car+benefits

Our client is a leading member of a large progressive multinational group of companies supplying a wide range of financial services to individual and corporate clients. It has an impressive performance record and is growing quickly. Based in London and reporting to the Chief Financial Officer of the UK bank, the UK Tax Manager will direct and advise Bank management in the UK on how business objectives can be achieved in the most tax efficient manner...

Candidates should be qualified accountants in their late 20s to early 30s with a strong knowledge of all aspects of UK tax legislation. A working knowledge of the principles of US corporate taxation and familiarity with the taxation of banks would prove useful. Emphasis is being placed on developing the tax service ensuring excellent opportunities for candidates with well rounded technical and interpersonal skills and the desire to succeed through contributing with a practical style. The role would best suit those seeking their first move from the profession. Please reply in confidence quoting Ref ER183 giving concise career, personal and salary details to Michael Fahey, adviser to our client at Arthur Young Corporate Resourcing, 21 Conduit Street, London W1R 9TB.

Arthur Young Corporate Resourcing. A MEMBER OF ARTHUR YOUNG INTERNATIONAL

Financial Controller Sports Administration

ACAs 28-35 London to £32,000 + car + benefits

Our client is the Governing Body of a major sport, seeking to recruit a Financial Controller to take responsibility for the financial management and control of the organisation. Reporting to the Executive Director, the Financial Controller will take responsibility for setting up and developing a range of tailored management accounting systems to control and report on a wide range of trading activities and regular local and national sporting events throughout the year, generating income in excess of £10 Million. Key duties will comprise financial budgets / control, financial strategy, cash flow projections, financial liaison regarding joint ventures, liaison with Treasury and Finance Committees, treasurer responsibilities, contracts and legal matters and responsibility for the existing finance department.

Candidates (male or female) should ideally have an interest in sport in general, have an outgoing personality, be computer aware and able to use and develop spreadsheet models, have commercial or industrial experience post qualification and have a diplomatic but independent management style. For more information please contact George Ormrod B.A. (Oxon) on 01-836 9501 or write with a copy of your cv. to Douglas Llamblas Associates Limited, 410 Strand, London WC2R 0NS quoting reference No. 3282.

DOUGLAS LLAMBLAS

As a successful UK manufacturing subsidiary of a substantial multi national Group, this company is continuing to enjoy a pattern of rapid growth. Operating through two UK based plants the Company has doubled turnover within the last three years to its current level of about £35m - and further expansion is anticipated. Internal promotion gives rise to this vacancy.

FINANCIAL ANALYSIS MANAGER

East Midlands c£21,000 + Car

QMS Recruitment

Reporting to the Finance Director the main thrust of the role will be the provision of wide ranging performance related, and commercially based information, particularly in the area of strategic planning/forecasting. Operating as a key member of the management team - and working alongside the more traditional accounting functions - there is ample scope for influencing the company's profitability. As demanding and influential as this position undoubtedly is, the ideal candidates will be those manufacturing orientated CIMAs aged 30 who will see it not as their ultimate career goal but as an invaluable vehicle to even greater responsibility. Interested candidates should write with career details to date and current remuneration to: Paul Blake, CIMA, quoting ref number 0601/FT to: QMS Recruitment, The Crescent, King Street, Leicester, LE1 6RX.

EUROPEAN FINANCIAL CONTROLLER

MAI Brokers (Europe) Ltd is responsible for money and securities broking in Continental Europe for MAI plc - the international financial, media and information services group. The company needs to upgrade the finance function. Joining a small and highly professional team you will be responsible for all aspects of financial planning and control, particularly assessing performance and evaluating new products and potential acquisitions. You will be responsible for developing accounting at operational unit level and will work closely with directors and other senior executives. Promotion opportunities are excellent - either within the division or within the Group. Candidates (aged late 20's to early 30's) will be qualified Accountants (probably ACA) with experience including corporate finance or investigations work. Languages are essential (German, Spanish, French), as is a readiness to travel. Please apply directly to Greg Ripley at Robert Half, Freeport, Walter House, Bedford Street, 418 The Strand, London WC2R 0BR. Telephone: 01-836 3545, or evenings on 01-485 1356. Alternatively, fax your details on 01-836 4942. Financial Recruitment Specialists London - Birmingham - Windsor - Manchester - Bristol - Leeds

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Charterhouse is the merchant and investment banking arm of The Royal Bank of Scotland Group and is a leading provider of corporate banking services, notably: Corporate Finance, Venture and Development Capital, Structured Debt and Risk Management and Stockbroking. Charterhouse has continued to increase its profile and market share in these key sectors and consequent expansion has resulted in the need to recruit an additional Management Accountant to perform an important role within the central finance function. As part of a small, close-knit, professional team, positioned between the Divisional Financial Controllers and the Group Board, your wide ranging brief will cover the following: Profitability and Operational Analysis, Coordination/monthly reporting on Divisional performance, Preparation of annual forecasts, Systems enhancement. For the recently qualified Accountant this represents an outstanding opportunity to gain a broad overview within a prestigious organisation committed to personal development. Benefits include mortgage subsidy, bonus and profit share. To apply please contact our Advising Consultant, Andrew Fisher on 01-404 3155. Alternatively, write to him at Alderwick Peachell & Partners Ltd, Accountancy & Financial Recruitment, 125 High Holborn, London WC1V 6QA



## CONTROLLER - ITALY

Milan

Aged 28-35

£40,000 + Relocation + Bonus

With the objective of maintaining its dominant international position, this US manufacturing corporation is continuing to increase its presence in the European market. As a result of internal re-organisation there is a requirement for a key individual to join the European management team.

Based in Milan, and reporting to the European Finance Director, the Italian Controller will participate in and contribute to the development of the Italian operation. This will involve the monitoring and control of the finance functions of two subsidiaries, and development of management information systems, accounting policies and reporting procedures.

The ideal candidate will be a qualified accountant, a fluent Italian speaker and will have at least two years' experience of working in Italy. Knowledge of Italian accounting procedures is essential.

The package will consist of a high base salary, substantial bonus, car and relocation package.

Interested applicants should telephone Giles Daubney on 01-437 0464 or write to him, enclosing a detailed CV, at the address below.

**ROBERT WALTERS ASSOCIATES**

RECRUITMENT CONSULTANTS  
Queens House 1 Leicester Place London WC2H 7BP  
Telephone: 01-437 0464

## Challenging Roles in a Fast Moving Environment

West End

£25-29,000 + Car

A recent reorganisation has created two key opportunities within a division of this major media/publishing group. The creation of an autonomous finance function, affords the opportunity to be involved in the establishment and development of the function, as well as having extensive liaison with operational management.

### Finance Manager

This role is pivotal in the establishment of the whole finance function, involving liaison with all senior financial and non-financial management and external bodies. Specific areas covered will include:

- Managing the day to day operations of the finance department.
- Providing accurate management information (in conjunction with the Management Accountant).
- Assisting with the detailed specification of new accounting systems (including liaison with external consultants).
- Developing internal controls and accounting policies.
- Recruitment, training and development of staff.

### Management Accountant

Responsible for the development of the management accounting function including:

- Budgeting and forecasting.
- Investigation of costs/optimisation exercises.
- Monthly management reporting.
- Profitability studies and other ad hoc projects.

Both roles report to the Finance Director, and require highly motivated, pro-active, qualified accountants with excellent interpersonal skills as well as technical competence. Outstanding ACMA/ACCA student finalists would also be considered for the Management Accountant role.

If you are interested in either (or both) positions please contact Shirley Knight, BA, MBA, ACMA, on 01-491 3431 or write to her at FMS, 14 Cork Street, London W1X 1PF enclosing a recent CV and a note of current salary.

**FMS**

Search and Selection Specialists  
for  
Financial Management

## Chief Internal Auditor

c £40,000 + Car  
+ substantial banking benefits

This client is a successful financial services organisation comprising a number of businesses in a substantial long term growth sector. It is the Board's intention to increase market share by maintaining organic growth and continuing a successful acquisition programme.

In order to strengthen control within the group, it is now intended to appoint a Chief Internal Auditor whose comprehensive role will include development of audit strategy, standards and procedures. There is a particular emphasis on computer audit, with substantial computing changes in the offing.

In addition to being a qualified accountant and an experienced audit professional, the successful applicant must combine personal authority with the tact to work effectively during a sustained period of major change. Age guideline 35-45. Location - City.

Please apply in confidence quoting Ref L417 to:

Brian H Mason  
Mason & Nurse Associates  
1 Lancaster Place, Strand  
London WC2E 7EB  
Tel: 01-240 7805

**Mason & Nurse**  
Selection & Search

## ACCOUNTANCY EXPERT BRUSSELS

A European federation of leasing company associations, which has its headquarters in Brussels, is urgently seeking someone with an expert knowledge of accountancy to undertake research work in the field of international accountancy practices.

Candidates should be qualified accountants with 3 to 5 years business experience, preferably with some auditing experience, fluent in English, with a good knowledge of German and French. They should be familiar with company law and used to working in an international environment.

Salary in Belgian Francs - negotiable.

Interested candidates should apply in writing, enclosing a comprehensive CV to:  
Mr. M. Baert, Secretary General  
LEASEUROPE, avenue de Tervuren, 267  
B - 1150 BRUSSELS

Interviews will commence as from 21st August 1989

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This unique opportunity is to work with the Executive Directors of this multi-million pound financial services organisation, market leaders in their field, renowned for the innovative development of tax effective investment products.

Business growth opportunities are immense and the Executive Directors are seeking a Chartered Accountant to provide advice and support services to Senior Advisors in Accountancy firms and Directors of companies.

The successful candidate will probably be 26-30 either from practice or with commercial experience. Excellent levels of communication skills, personal presentation and intelligence are also sought, along with the confidence to work independently in handling the national scope of the role.

The rewards include a negotiable salary in the £30,000 vicinity, plus a substantial bonus and a company car.

For further information in strict confidence please telephone Raj Munde ACA, on (01) 240 1040. If you prefer, forward a brief résumé to our London office quoting reference number 1/589.

**Morgan & Banks**

Search and Selection P.L.C., 114 St. Martin's Lane, London WC2N 4AZ.  
Tel: (01) 240 1040. Fax: (01) 240 1052. Offices also in: U.S.A., Australia and New Zealand.

## GROUP FINANCE

### Commercial Role

Acquisitive, growth-oriented plc with interests in the distribution and retail fields in the UK and Europe has the opportunity for a young qualified Accountant to join its Head Office, working directly with the Finance Director and other Board members. Current turnover is c£250 million and further rapid growth is planned, both organic and through acquisition, particularly in Europe.

Responsibilities in this newly created role will embrace a broad-based and balanced mixture of routine and project work. Routine responsibilities will involve the production of monthly management accounts and annual statutory accounts for the Head Office and Group. Ad-hoc responsibilities will include substantial acquisition involvement and developing close working relationships with subsidiary company managers. Some European travel will be required.

The ideal candidate will be a confident, qualified ACA (aged 25-29) from either a major accounting practice or currently in their first position outside of the profession. Working knowledge of a second European language, particularly Spanish, would be advantageous.

Please apply directly to Richard Carter at Robert Half, Freepost, Walter House, Bedford Street, 418 The Strand, London WC2R 0BR. Telephone: 01-836 3545, or evenings on 0344 885911. Alternatively, fax your details on 01-836 4942.

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The growth in financial services will expand your professional potential

## Newly/Recently Qualified ACAs CIMAs CACAs

£23,000 - £35,000 Plus Mortgage Subsidy

As the financial services marketplace becomes increasingly competitive, success will depend on an organisation's ability to understand and meet the needs of its customers. Today, Midland Group is recognising and reacting to this challenge, leading the market with a whole spectrum of products and services.

The continued growth in financial services has created a number of exciting opportunities in the areas outlined below:

### Business Support

Midland Montagu is the international and investment banking arm of Midland Group. In order to maintain and improve consistency in reporting and control, a number of finance teams exist - each dedicated to providing specialist support and advice to the individual business units comprising the Sector. The roles within these teams provide challenging opportunities for individuals of high intellect, who have a significant degree of business awareness.

### Group Operations

Group Operations is the internal service sector which provides operational processing, card services and information technology support to Midland Group. Due to the breadth of its activities, there are a number of exciting opportunities available within the finance function. These roles centre around financial planning and analysis, management reporting and product costing. The "green field" approach, adopted in all areas, offers individuals the opportunity to implement their own ideas in an environment which is both new and fast moving.

### Financial Operations

The UK Banking Sector comprises the domestic activities of Midland Group. Within this area there are a variety of opportunities in the finance function which offer an exceptionally broad overview of banking activities. Accounting and reporting systems are being developed using the latest state-of-the-art technology - an area in which Midland Group is constantly striving to break new ground.

For ambitious, commercially astute, accountants who wish to realise the limits of their potential - and receive the rewards to match - please contact Charles Austin or Simon Hewitt quoting ref: A335 at Mervyn Hughes International Limited, Management Recruitment Consultants, 63 Mansell Street, London E1 8AN. Telephone: 01-488 4114.



MIDLAND GROUP



# European Financial Controller

c £38,000 + Car

This multi-divisional, high-tech US Electronics Group requires an accountant with the international experience and management skills to organise, develop and manage their finance management resources across Europe as the divisions expand into an increasing number of European national markets.

The requirement is to provide, on a Pan-European scale, timely and accurate management reporting, financial analysis and financial planning into the field and to Corporate US Headquarters, the development of PC based systems and extension of worldwide accounting and reporting packages; timely compliance with SEC and local statutory requirements and management of the international tax situation.

American corporate exposure and experience of applying creative, practical solutions to ongoing and developing issues in a multi-country situation are essential. The position will be based in the M4 corridor and will involve some international travel of short stay duration. Age guideline 30-40.

Please apply in confidence quoting reference L418 to:

Brian H. Mason  
Mason & Nurse Associates  
1 Lancaster Place, Strand  
London WC2E 7EB  
Tel: 01-240 7805

**Mason & Nurse**  
Selection & Search

## Appointments Advertising

call 01-873 3000

Deirdre McCarthy ext 4177

Paul Maravaglia ext 4676

Elizabeth Rowan ext 3456

Patrick Williams ext 3694

Candida Raymond ext 3351

**GROUP ACCOUNTANT** An existing group of Companies in London E1, wish to appoint a group accountant. The position offers responsibility and opportunity for relative to an experienced candidate aged between 30 and 50. Package c.£20,000 p.a. negotiable. Please write Box A1286, Financial Times, One Southwark Bridge, London SE1 8NL.

## APPOINTMENTS WANTED

### MBA

MBA (Finance) 1988 with substantial commercial background. The major qualifications for the role are, however, the personal qualities of maturity, credibility and the flexibility to adopt a 'shut-eaves' approach or take an overview as required. Good interpersonal skills are likewise essential, as is a desire to travel up to 30 per cent. Previous international experience is, however, not crucial.

In addition to the highly competitive salary, there is a comprehensive range of benefits including a full relocation package, where appropriate. In complete confidence please write or telephone:

**ACCOUNTANCY PERSONNEL, Ashton Hse, 469 Silbury Blvd, Milton Keynes MK9 2AH. Telephone: 0908 661707. Fax: 0908 676729.**

# Management Accountant

Operational Management - Fast Moving Environment  
Central London to £30,000 + car & benefits

This is an exciting opportunity with a leading British leisure company which has ambitious growth plans and a reputation for entrepreneurial management.

will be comfortable with all aspects of regular and ad-hoc reporting. You will be involved in the further development of controls and systems, including EPOS.

As a fully integrated member of the management team, the task is to financially plan and monitor overall business performance, and to participate in the development of the operation. This will involve regular visits to retail outlets and the centralised production and distribution facility.

Applications, which will be treated in strict confidence, should contain relevant details of career and salary progression, age, education and qualifications. Please write to Alison Hawley, quoting reference 5285/FT on both envelope and letter.

**Deloitte Haskins + Sells**  
Management Consultancy Division  
P.O. Box 198, Hillgate House, 26 Old Bailey, London EC4M 7PL

# Senior Management Roles in Finance

Top Public Relations Company  
c£30,000 + car  
London

Burson-Marsteller is the third largest PR company in the UK and is wholly owned by Young & Rubicam. Market growth and an organisational review have highlighted the need for two senior financial roles.

**Assistant Controller Europe**  
To establish efficient and effective financial and management controls throughout Europe. Assisting line management to meet their corporate objectives and U.S. reporting requirements. Responsible for three markets, some travel will be involved.

**Accountant Treasury Analyst**  
An accounting and analysis role, dealing with Capex, budgetary control, intercompany accounting, cash management and consolidations. Some tax and legal matters add interest to the position.

Qualified accountants are preferred for these demanding roles, and all applicants must be pro-active achievers who are capable of self management. Reporting to the Controller/Business Manager Europe, the working arrangements are flexible and informal. The benefits are first rate, the prospects very bright.

If you feel confident of meeting the challenge please send a full CV, indicating your current salary and quoting ref. MCS/5137 to Barrie Whitaker at Executive Selection Division Price Waterhouse Management Consultants No. 1 London Bridge London SE1 9QL.

Price Waterhouse

# COMMERCIAL DIRECTOR

Buckinghamshire To £32,000+ Car + Bonus

Our client is the major operating division of a £130m turnover international precision engineering plc. In recognition of the need for a strong commercial and financial function to control and direct the division's activities, the company wishes to appoint a Commercial Director.

meet group timetables; prepare the division's statutory and management accounts and monitor performance against budget.

This is a challenging opportunity for a manufacturing orientated qualified accountant who wishes to be involved in the commercial decision-making of a major plc.

Reporting to the Chief Executive of this complex, competitive business unit your input into product costing and profitability, pricing, arranging export finance, credit and insurance cover will be crucial to the achievement and security of orders booked.

In your financial capacity you will ensure adequate controls and systems are in place to

## Accountancy Personnel

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### Broad Exposure - Commercial Responsibility

## CONTROLLER

West London Age 27-30 c £30,000 pa + Car & Profit Share

An excellent career opportunity, resulting from the significant expansion of the present incumbent, has arisen for a young Accountant looking for a Controlling role with a strong commercial emphasis.

Reporting to the Finance Director, with three direct reports, the Controller will lead a department of 14 staff. The immediate responsibilities of the three reports will include full financial and management accounting and analysis for the worldwide Export Business, control of Divisional Head Office costs including Central Marketing and the analysis of European Trading Activity including new Business Development. The Controller will oversee all these areas, but will concentrate on the development of a key business area. This will necessitate establishing good working relationships with the relevant Managing Directors.

The successful candidate will have a strong commercial background. The major qualifications for the role are, however, the personal qualities of maturity, credibility and the flexibility to adopt a 'shut-eaves' approach or take an overview as required. Good interpersonal skills are likewise essential, as is a desire to travel up to 30 per cent. Previous international experience is, however, not crucial.

The client, a well-respected international brand leader in its field, is based in West London. The Finance Department is a young, highly motivated team with a good track record of promotion both within the Company and the wider Group.

Individuals interested in discussing this challenging position should telephone Karen Wilson BA, ACMA on 01-491 5431 or write to her at FMS, 14 Cork Street, London W1X 1PF enclosing a recent CV and a note of current salary.

FMS

Search and Selection Specialists for Financial Management

### Rapidly growing £100m service group

## Finance Director

c.£40,000 + performance bonus

This highly successful group employs 14,000 people in contracted service businesses: Communications, Security Cleaning and Maintenance, and Personnel. The stable senior management team plans continuing acquisition-led growth plus organic expansion (30% p.a.).

As UK Finance Director you will have an autonomous role to support the Group Managing Director to analyse and act on reported results from the four divisions. Your key responsibilities will include setting and implementing reporting policies, incorporating acquisitions, and reviewing computer and other systems needs. The position calls for an ACA, probably 30-38, with proven experience managing financial and accounts preferably for a group head office. A service industry background and a strategic approach are essential. In a sales and growth led culture you will be tough-minded enough to put into place structures to support the businesses.

The excellent remuneration package includes a performance related bonus, car and pension. You will be entrepreneurial, and ambitious to take up a general managerial or, possibly, overseas financial role after proving your contribution.

Please reply in confidence, giving full career and salary details, and a daytime telephone number and quoting reference 1592 to Barbara Robertson, or call her on 01-583 3303.

BDO BINDER HAMLIN

BDO Binder Hamlyn Management Consultants  
8 St. Bride Street, London EC4A 4DA

# Glaxo Nigeria Ltd General Manager (Finance)

An appropriately qualified professional accountant is sought to become Head of Finance of Glaxo Nigeria Ltd. This Lagos based, N multi-million quoted company is a household name in the Nigerian pharmaceutical industry and part of the international Glaxo Group. The position will appeal strongly to those who have held top-level financial management positions in similar companies and there are career prospects to match the highest aspirations of ambitious candidates.

the company's computer systems. Candidates will be African Nationals and with a minimum of 10 years' post-qualification experience, will probably be in the 38-45 age group.

The salary will be such as to attract the high-calibre senior professional that the role demands and a comprehensive range of fringe benefits will be offered, including a company car and furnished accommodation.

The person appointed must be prepared to go into detail and take the lead in raising the standard of accounting throughout the company. This will require a thorough understanding of data processing procedures and an enthusiastic commitment to improving

Please write with full personal and career details to: John Poulson, Personnel Manager, International Assignments, Glaxo Holdings plc., Clarges House, 6-12 Clarges Street, London W1Y 8DH.

GH

Glaxo Holdings p.l.c.

Clarges House, 6-12 Clarges Street, London W1Y 8DH.

# Finance Director Designate

ESSEX, c.£30,000 + CAR + PARTICIPATION OPPORTUNITY

For a long-established distributor of packaging paper and polythene which is a leader in its field and has experienced consistent growth in recent years. With a staff of 70 and a turnover of \$12m, it purchases materials worldwide and sells to over 700 customers throughout the UK. It now seeks a commercially oriented financial manager to lead the finance team and to provide the company secretarial function.

Information and support the on-going development and implementation of computer systems. You will be expected to play a full part in the financial planning and management of the business and handle the liaison with the company's bankers and other advisors.

proved and the opportunity exists to acquire shares in the Company.

Resumes please, including a daytime telephone number to Robin Atcock, Reference RA579, Coopers & Lybrand Executive Resourcing Limited, Shelley House, 3 Noble Street, London EC2V 7DQ.

Reporting to the Board and a key member of the management team, you will have total responsibility for the finance function and company secretariat. Early priorities will include to strengthen financial and management accounting, improve management

A qualified accountant with at least five years' commercial experience, preferably in industry, you will have experience of managing staff and of systems implementation. You should be comfortable in a hands-on role in a small organisation where there is no technical guidance from above and the style is informal.

For the right person, a Board appointment is envisaged as soon as

Executive Resourcing

Coopers & Lybrand



## Group Taxation Manager

**Berkshire c£45,000 + Exec Car + Share Options**

Our client is a diverse international manufacturing company with significant operations in the UK and overseas. Recent group reorganisations, the injection of new personnel and a number of strategic acquisitions and disposals has created a group which is focused on the future and quick to adapt to change.

Reporting to the Finance Director and forming part of a small head office finance function, they are now seeking to recruit an experienced Group Taxation Manager. Together with a Taxation Assistant, the Group Tax Manager will co-ordinate the tax compliance for the group but the thrust of the work will be in the following areas:

- \* Providing a complete tax advisory service to all levels of senior management.
- \* Ensuring that the tax implications of business decisions are taken into consideration.

- \* Providing advice on group acquisitions and disposals worldwide.

Suitable candidates must be able to demonstrate an in-depth knowledge and experience of the tax affairs of a diversified international company, coupled with the necessary commitment and enthusiasm to proactively contribute to future organic growth.

A first class remuneration package is offered to candidates who meet these exacting criteria.

If you feel you have the technical strength and practical flair to make a success of this important role, please contact in the first instance Graham King on 01-831 2000 or evenings/weekends on 01-785 6545 (24 hour answerphone) or write to him at Michael Page Taxation, 39-41 Parker Street, London WC2B 5LR.



**Michael Page Taxation**

International Recruitment Consultants  
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham  
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

## "Leadership is our goal . . . ... Innovation is our strategy." Marketing Accountant

**W. London**

**£25K + Bonus + FX Car**

Our client, a US owned company, is a leading force in the highly competitive hair care product market, with distribution networks in over 100 countries worldwide. With a strong commitment to product development and an aggressive marketing strategy, it has experienced unprecedented growth with record sales this fiscal year exceeding \$600m.

Since its launch within the UK in June, 1988 the Company has already achieved a substantial share of the UK hair care product market, with a projected turnover this year approaching \$10m.

To sustain this level of growth, our client is now looking to recruit this key position of Marketing Accountant. Reporting to the Commercial Director, areas of responsibility will include:

- \* Brand cash flow and balance sheet reporting and forecasting.
  - \* Product profitability, new product appraisal, advertising and promotional expenditure analysis.
  - \* Internal management and external US reporting.
- The successful candidate will be a qualified accountant aged 25-30 years with a strong commercial/marketing background. Excellent interpersonal skills together with an innovative, proactive approach are essential qualities to succeed within this high-growth, marketing led company. Interested applicants should send their CV to

Teresa Stimpson, Michael Page Finance,  
Windsor Bridge House, 1 Brocas Street,  
Eton, Berkshire SL4 6BW.  
Tel: (0753) 856151.



**Michael Page Finance**

International Recruitment Consultants  
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham  
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

### MANAGING DIRECTOR GIBRALTAR

WE ARE a major financial group with a network of trust/company management offices in various offshore centres.

WE NEED a Managing Director to take overall control of our Gibraltar operation.

IF YOU ARE aged 28 or over, with drive and ambition, presently employed in a senior position relating to trust/company management operations and have considerable experience of all aspects of offshore trust/company management preferably including a relevant professional qualification.

IF YOU WANT the challenge of managing a trust company with an established and developing client base and anticipating a considerable corporate expansion over the next few days. Your duties will involve the management of our existing business including supervision of our office in Gibraltar which benefits from advanced computerised accounting and administration systems together with the continued marketing of our services in the Iberian peninsula.

WE OFFER an extremely attractive remuneration package which will take the form of a three year contract and will include:

COMPETITIVE SALARY, WITH TERMINAL PAYMENT GEARED TO BUSINESS GROWTH FREE HOUSING  
NON CONTRIBUTORY PENSION, PERMANENT HEALTH SCHEME FLIGHTS TO THE U.K.  
COMPANY CAR

INTERESTED?

Please reply to Box A1296, Financial Times,  
One Southwark Bridge, London SE1 9HL

Appointments advertising appears every  
Monday, Wednesday and Thursday

## Tomorrow's World - Financial Opportunities in Advanced Technology M3/M4 location

A subsidiary of a major international group, our client operates at the leading edge of advanced computer technology on both military and civil applications. Turnover is in excess of £300m. They are seeking high calibre Qualified Accountants for two key positions.

### Head of Operational Audit

c £30,000 + car

This is a new appointment. Reporting to the Finance Director your brief will be to set up a small team primarily to identify profit improvement opportunities and assisting on acquisitions and disposals. You will also be involved in counselling divisions on financial and operational matters and will institute policies and guidelines to ensure optimum financial and operational efficiency.

Applicants will be chartered accountants aged 30+ with several years audit and investigations experience. It calls for a high level of initiative, innovation and analytical ability, together with a shrewd business brain (Ref F2033).

The attractive remuneration package includes a car, pension, life assurance, medical insurance and other benefits and there are excellent prospects within the group for those who can demonstrate high promotion potential.

Please send your curriculum vitae, including current salary and daytime telephone number, quoting the appropriate reference number, to W.S. Gilliland, Grant Thornton Management Consultants, Grant Thornton House, Melton Street, Euston Square, London NW1 2EP.

### Divisional Management Accountant

to £27,000 + car

This is a lynchpin role critical to the success of the business. Supported by a team of project accountants your prime responsibility will be the costing and monitoring of a diversity of contracts to maximise profitability. It will involve liaising closely with operational management and advising on financial implications. You will also be heavily involved in the preparation of bids and development of new products and new markets.

This is a first-class opportunity for a profit orientated ACMA aged 30-35, to play a key role in tomorrow's technology today. We will be looking for in-depth projects control experience, coupled with strong management ability and a keen commercial mind (Ref F2034).

**Grant Thornton**  
MANAGEMENT CONSULTANTS  
The UK member firm of Grant Thornton International

### FINANCIAL CONTROLLER

**CITY £60,000 + BANK BENEFITS**

Chartered accountant, aged 32-40, is sought by a first class international merchant bank to control and develop their finance function in response to business needs and expanding global operations.  
Ref: 125662/hkm

### MANAGEMENT CONSULTANT

**CITY to £40,000 + CAR**

Qualified accountants (ACA/ACMA) with excellent analytical and inter-personal skills are offered the opportunity to join a rapidly expanding management consultancy department. Ideal candidates will have 5 years PQE in industry.  
Ref: 106211/sml

To be considered for these or other similar opportunities please write to or telephone

MANAGEMENT PERSONNEL  
25 CITY ROAD, LONDON EC1Y 1AA  
TEL: 01 256 5041 (24 HRS)  
FAX: 01 374 8848

**Management Personnel**  
RECRUITMENT SOLUTIONS  
LONDON • GUILDFORD • ST. ALBANS • WINDSOR  
NEWBURY • BRISTOL • CAMBRIDGE

### CORPORATE ACCOUNTANT

**WEST END c£30,000 + BENEFITS**

International consumer goods producer seeks ACA from Big Eight firm, ideally aged 25 to 30. You will be involved in UK and US corporate reporting, ad hoc projects including acquisition appraisal and pension fund management.  
Ref: 124143/sma

### DIVISIONAL ACCOUNTANT

**CITY to £27,000 + CAR**

International broking group seeks a self-motivated qualified accountant to take charge of the production of management information and to improve divisional profitability. This position reports to the MD and includes Board membership.  
Ref: 126972/csm

## Financial Controller

**c£35,000  
+ car + benefits  
London**

This successful medium-sized high value commodity company has a long established market presence and is now poised for further expansion. Buying and selling in worldwide markets, global operations are co-ordinated and monitored from the London head office.

Reporting to the Chairman and Managing Director, and providing financial expertise to the management team, the position carries responsibility for management and statutory reporting and the

development and maintenance of systems to maximise financial control in the company, including its overseas operations. The role will involve some, but not excessive, travel.

Candidates should be qualified accountants with at least five years' financial management experience including stock and cash flow control in a medium-sized to small company using computerised systems. Previous international exposure is desirable, though not essential. In particular we are seeking a

'hands-on', versatile and flexible approach, a strong communicator, and a personal style that will harmonise well within a small head office environment.

Please write in confidence enclosing a full CV and salary details, quoting reference MCS/3022 to Janet Stockton Executive Selection Division Price Waterhouse Management Consultants No. 1 London Bridge London SE1 9QL

**Price Waterhouse**

## Finance Manager

Expanding high-tech market leader  
SW London to £30,000 + Car

Our client is the UK subsidiary of a world leader in high technology specialist equipment. The market for their products is expanding rapidly in this country and the organisation has established a strong market share based on the quality and flexibility of its equipment. The company has grown at the rate of 40% a year for the last two years and it is expected to maintain this level of expansion. It is profitable and has about 50 staff.

In order to manage its continued development effectively, the company wishes to recruit a Finance Manager to take full responsibility for financial matters. Reporting to the Managing Director, the role will involve all aspects of financial planning and control, budgeting, systems development, cash and foreign exchange management. The scope of the role will develop as the company grows.

You should be a qualified accountant, with commercial experience of financial control, preferably gained in a company with international clients or connections. You must be computer literate and have an interest in systems development.

As part of a committed management team you will need a pro-active approach and excellent interpersonal skills. Previous staff management experience would be an advantage but is not essential.

Success in this role could open up the prospect of a directorship.

Please write, enclosing full career details, to Jane Woodward at the address below, quoting reference SHA 1255.



**Stoy Hayward Associates**

MANAGEMENT CONSULTANTS, EXECUTIVE SELECTION DIVISION, 8 BAKER STREET, LONDON W1M 10A  
FAX: 01-487 3585

A member of Horwath & Horwath International

## A Sense of Financial Direction

*London, Birmingham  
Manchester*

When it comes to career objectives, the average Accountant has the role of FD in mind.

But you're above-average. Rather more broad-minded. And ready to talk to Deloitte Haskins & Sells.

As a Financial Management Consultant you'll find all the breadth of involvement you can handle, great career prospects, as well as expert training and support. Plus a real sense of achievement in developing client relationships.

You'll deal with a range of financial issues, taking on special projects for the senior management of diverse blue-chip organisations. Often working with experts in other disciplines.

You won't just initiate new ideas, you'll go on to implement them.

Aged 25-35 and a fully qualified Accountant, you must have experience of successfully managing change in a large-company environment.

In return you'll receive unrivalled technical and interpersonal skills training and the prospect of excellent career progression. Plus the highly competitive salary and benefits package you'd expect from one of the world's leading firms of management consultants.

So to take your career in a more rewarding direction, please write with full personal and career details (including a daytime telephone number) to Stephen Mitchell, quoting ref. 3157/FT on both envelope and letter. Please also state your preferred location.

**Deloitte  
Haskins + Sells**

Management Consultancy Division  
PO. Box 198, Hillgate House, 28 Old Bailey, London EC4M 7PL



## Finance Director

**£120,000** **Hong Kong**

Our client is a major, Far East based, multi-national group.

The new Finance Director must be a mature, qualified Accountant, who has worked in a senior financial and management position, and has skills in corporate finance with previous working experience in the Far East.

Our clients are offering a three year contract, with an excellent salary, housing and expatriate benefits.

Please reply in writing, enclosing full cv, Reference H9914, 54 Jermyn Street, London SW1Y 6LX.

**N-B SELECTION LTD**

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# FINANCE MANAGER

A crucial role within the first division fmcg market

Board potential

**to £45k**

**BONUS • CAR • BENEFITS**

**CLIENT PROFILE:**  
A premier £multi-million force in blue-chip fast moving consumer goods. Already leading their market sector they are poised for significant further expansion within the UK.

**CANDIDATE PROFILE:**  
Must be ACA or ACMA qualified, probably aged between 35 and 42, and of Graduate calibre. With a record of achievement in a dynamic and commercial fmog environment, you must have a sharp intellect combined with a tough-minded manner and a resilient and assertive character.

Ability to win co-operation of colleagues and to take a firm stand when required, you will need to be both persuasive and highly articulate. The successful applicant most likely already holds a senior financial management position and is openly ambitious to progress that much further with a company where excellence is the norm.

**POSITION PROFILE:**  
Reporting directly to the Financial Director, you will be in charge of the team responsible for the management and control of a key division of the business. You will undertake the management of important strategic projects, provide tactical and strategic decision support, while continuously reviewing and enhancing their sophisticated financial systems.

This is a most critical appointment within our Client's succession plan and should lead to a Board appointment within a reasonable time-span.

**REMUNERATION:**  
The package reflects the importance of this position and the calibre of person required. Salary is up to £45,000 pa plus a substantial bonus, 2-litre executive car and benefits including free medical insurance and generous assistance with relocation to Southern England if necessary.

**ACTION:**  
Telephone James Willis weekdays until 6.30pm on 01-436 9307. Alternatively, send your CV to him at Integrated Selection, Tennyson House, 159-165 Great Portland Street, London W1N 5FD.

**I N T E G R A T E D S E L E C T I O N**



## Finance Manager

c. £25,000 + car + benefits

Few retailers offer as much scope for growth as Toys "R" Us. We're Britain's fastest growing retailer, opening 23 superstores in under 4 years, with another 5 planned to open this Autumn.

A professionally qualified accountant you will have a wide range of responsibilities including monthly and annual reports, budgeting and forecasting - you will also need to manage and motivate a team of seven committed individuals.

We operate in a highly computerised environment, using leading edge products, and therefore an important part of your brief will be the development and enhancement of our financial computer systems.

To succeed, you should have two years' post qualification experience ideally in a retail environment, plus proven supervisory skills.

The finance department works closely with the operating business and so excellent communication skills and a sharp commercial approach are crucial to the success of the team.

A highly competitive salary is available plus a wide range of benefits including a 2 litre car, share options, pension scheme and private medical insurance. Career prospects in such a fast moving environment are naturally excellent.

Please send your current cv to the Director of Finance and Administration, Toys "R" Us Limited, Rose Kiln Lane, Reading RG2 0JW.

**TOYS 'R' US**  
MORE THAN JUST FUN AND GAMES

**REED... accountancy**

**SURREY c.£45,000 + car**

**Financial Controller**  
Major service company offers a high-profile role within a large Accounts Department. Unlimited job satisfaction is guaranteed and the excellent benefits include a prestigious car. Ref 67280

**CITY to £40,000**

**Controller**  
Top City Trader seeks a progressive Accountant who can deal with trading and settlement accounting on a grand scale. You will also be required to lead a demanding team. Ref 9815-1

For further details contact:  
The Manager, Reed Accountancy,  
21 George Street, Richmond  
01-940 4483 Fax 01-940 1627

For further details contact:  
The Manager, Reed Accountancy,  
47 Brompton Road, Knightsbridge  
01-584 6677 Fax 01-823 9430

Phone or send your CV to the appropriate manager, or request an application form. Out of office hours, call 01-770 7780 or 0483 740401  
Reed actively promotes Equal Opportunities

## PLANNING AND ANALYSIS MANAGER



Cellnet is one of the most dynamic and innovative companies in Europe with a compound growth rate of 100% per annum. It operates one of the world's most sophisticated mobile communications networks and through further technological advances, it is developing enhanced and added value services. Already a market leader in the UK in the high growth mobile communications sector, it is strategically poised to be a key player in the burgeoning European market.

The new position of Planning and Analysis Manager resides in Sales and Marketing to provide a fully integrated financial service to the department. Supported by a central general accounting system, the person appointed will be totally involved in the business management processes, specifically

**London**  
**To £35,000 + bonus + car**

through performance measurement and by contributing the financial implications of strategic and tactical decisions.

The successful candidate will be a commercially orientated qualified accountant probably in his or her early thirties. You should be familiar with the demands of a large, market driven business. To command the respect of your marketing colleagues you will need to be a fast thinking, effective communicator with commercial judgement.

Please reply in confidence, giving concise career, personal and salary details to Alan Goodenough, quoting reference L440.

EGOR  
EXECUTIVE SELECTION

United Kingdom • Belgium • Denmark • France • Germany • Italy • Netherlands • Portugal • Spain

## Hands on Role in Manufacturing Management

# FINANCIAL DIRECTOR

**c.£35K + Car** **Suffolk**

Part of a £208M turnover publicly quoted British group of diverse industrial companies, our client is a highly profitable autonomous subsidiary currently turning over c.£50M. Their head office and manufacturing installation, based on the Suffolk/Essex borders, supplies high quality office furniture systems directly to the end user via large distribution points throughout the UK.

Reporting to the Managing Director, the Financial Director will play a crucial development role within the company, becoming involved in all aspects of operational and commercial management, whilst assuming direct responsibility for the organisation's financial affairs.

Ideally aged late 30s/early 40s and professionally qualified (ACA, CACA or CIMA), a strong man-manager is sought with a background of experience in a multi-site manufacturing and distributive environment. A good knowledge of the development of operational and management information systems is essential.

This position offers an attractive salary package which includes a profit related bonus scheme and a fully expensed company car.

Please write enclosing CV, quoting reference: A332, to Jenny Tucker at Mervyn Hughes International Limited, Management Recruitment Consultants, 63 Mansell Street, London E1 8AN. Telephone: 01-488 4114

M E R V Y N H U G H E S

## Long term prospects in leading retail group

# Financial Accountant

**£30,000 - £33,000 + bonus** **(Operations)**  
**Central London**

This highly successful retail group, a household name, owns and operates over 100 stores throughout the UK. Major systems are now being enhanced with state-of-the-art software.

You will be based at Head Office in W1. As part of a small senior management team you will have a creative challenge: timely production of financial accounts while developing accounting policies, systems and staff (over 30 people) to meet future needs. Key areas include Property (a substantial portfolio); Accounts Payable; Fixed Assets and Banking plus input to highly confidential reports, budgets and controls.

You will be a graduate accountant (ACA, ACCA, ACMA), age 28-33, technically inquisitive and a team player with strong managerial skills. You will be experienced with computerised accounting systems in an audit, retail or property background. You seek a long term career in a highly profitable yet caring company which develops its own Managers.

In addition to an attractive basic salary, the Company provides a generous range of benefits.

Please write, in confidence, giving full career and salary details, quoting reference 1691, to Barbara Robertson, or call her on 01-583 3303.

**BDO BINDER HAMLYN**  
BDO Binder Hamlyn Management Consultants  
8 St. Bride Street, London EC4A 4DA

## Financial Controller

**Major British Group** **M4 Corridor** **to £32,500 package + car**

Our client, a highly successful British Plc, is now seeking a high calibre Financial Controller for one of their major growth orientated subsidiaries engaged in aviation transport and distribution.

Reporting directly to the Managing Director, the Financial Controller will lead a small head office team responsible for the accounting and financial control functions of the company. Key tasks will include the timely production of the financial and management information, budgeting, systems development and acquisition appraisal.

You must be a qualified Chartered Accountant, ideally with a degree, probably aged between 28 and 32 with a strong commercial awareness. Good computer skills and an ability to take a "hands-on" approach are further requirements for this position. In addition you must be highly motivated with strong leadership and intellectual qualities and be able to demonstrate first-class technical and interpersonal skills.

This key appointment offers the opportunity to join an organisation, involved in an industry exhibiting prime growth potential, at a strategic stage in its development. Career progression prospects and related rewards are also substantial.

Please reply in confidence, sending a full CV to Adamson & Partners Ltd, 10 Lisbon Square, Leeds LS1 4LY quoting reference number 670, or telephone Stuart Adamson FCA on 0532 451212.

**ADAMSON & PARTNERS LTD**  
Executive Search and Selection



## Outstanding European Opportunities in Financial Planning and Analysis

Frankfurt

UK Equivalent c.£28,000

With the commercial emphasis shifting to the wider European market, the age of the International Finance Manager has arrived.

Our client is a major US Corporation with substantial operations in several European centres. They are enormously successful, highly profitable and committed to strengthening their position as market leaders.

More than ever before, the provision of high quality financial control is seen by our client as integral to their future plans.

We therefore invite applications from ambitious Chartered Accountants, probably aged 25-28 seeking to develop their careers within the International arena.

The successful applicants will assume responsibility for a wide range of assignments specifically geared to improving profitability and achieving operating objectives.

These will include:

- \* Significant involvement in the planning and budgeting process
- \* The review and analysis of financial data from several European companies

- \* The development and implementation of improved cost accounting procedures for the German manufacturing operations
- \* The management review of operating company performances measured against revenue and profitability targets.

These positions offer top level management exposure coupled with tremendous career prospects within an International Group. Therefore applicants should be able to demonstrate not only sound technical ability, but also a desire to be really involved in commercial decision making which will affect our client's long term growth prospects both in Germany and elsewhere.

A working knowledge of German would obviously be advantageous, but extensive language tuition may be made available if deemed appropriate.

Initial contact may be established by writing, enclosing a curriculum vitae to Terry Benson, Michael Page International, 39-41 Parker Street, London WC2B 5LH.

Alternatively telephone him on 01-831 0431.



**Michael Page International**

Financial Recruitment Specialists

London Amsterdam Eindhoven Brussels Antwerp Paris Lyon Sydney Melbourne

## Chief Accountant

West End

c.£30,000 + company car  
and other benefits

This is a challenging appointment in a retail based division of a multi-million pound Group which operates throughout the United Kingdom.

The task is to control and further develop the central accounting functions of the division, reporting directly to the Financial Controller and supervising over 40 staff. The financial and management information produced will permit tight control of over 50 trading branches. The Chief Accountant will work with the Controller in financial accounting and reporting. Cash flow management will be particularly important.

The need is for a qualified Accountant who has at least two years experience in a management role. Familiarity with PC

and mainframe systems is essential; you must be comfortable working to tight deadlines in a dynamic environment.

Good benefits include a car, and if necessary, relocation expenses.

Please reply to Paula Hamratty in strict confidence with details of age, career and salary progression, education and qualifications, quoting reference 5299/FT on both envelope and letter.

**Deloitte  
Haskins + Sells**

Management Consultancy Division

P.O. Box 198, Hillgate House, 26 Old Bailey, London EC4M 7PL

## FINANCIAL MANAGER

c.£30,000 + executive bonus + car Location: London

If you're highly capable, ambitious and commercially aware, you'll be amongst like-minded people at National Telecom. In just five years we've become a £multi-million plc with a large, enthusiastic UK client base and a thriving export business to over 40 countries.

Now, to fuel still further our ambitious expansion plans, we're seeking an accomplished manager to head up the Finance Department of 10 people within National Telephone Systems Ltd. - the design, manufacturing, marketing and sales division of this rapidly growing, international business. One that's fast establishing itself as the leading alternative supplier of quality telecomms products.

In addition to the day-to-day running of the department, you will be expected to add strength to the senior management team and be responsible for implementing improved management control and reporting systems.

Ideally a graduate and preferably FCA or FCMA-qualified, you should have experi-

ence gained in a manufacturing/engineering environment and good communication skills. However, the ability to produce cost information and product/market profitability statements are the key requirements. Advanced computer literacy is similarly essential, as you will also play a significant role within the group responsible for new systems installations.

For the right candidate - a heavyweight professional, probably aged 30-40 with the potential to progress to director level - we offer a highly attractive salary package with benefits which include a car, BUPA cover, 23 days' leave and senior management bonus of up to 30%. Relocation will be provided if appropriate.

In the first instance, please write - enclosing full CV - to Luise Oppenberg, Personnel Manager, National Telephone Systems Limited, Great Eastern Enterprise, 3 Millharbour, London E14 9XP. Telephone: 01-538 2211.

**National  
Telecom**  
Business Communications

## Senior Tax Manager (Tax Partner Designate)

c.£27500 + car

Suffolk

Our client, the Bury St Edmunds partnership of BDO Binder Hamlyn wishes to recruit a Senior Tax Manager, (Tax Partner Designate). The task carries responsibility for both corporate and personal tax matters on behalf of an extensive, growing and varied client base. The main emphasis will be on personal tax. The successful candidate will report to the tax partners and work closely with other partners and colleagues.

This is a new position and provides an ideal opportunity for a qualified accountant, aged 30-35, (preferably ACA) with at least five years relevant experience. ATIL membership would be an advantage. Candidates must be able to demonstrate strong interpersonal skills as the position will involve significant contact with clients, partners, colleagues and other third parties. Candidates must be computer literate. It is envisaged that the successful applicant will be admitted to the Partnership within two years.

In addition to a competitive salary and car, benefits include life assurance, permanent health insurance and access to a contributory pension scheme.

Please send full CV, including details of current salary and a day-time telephone number, quoting Ref No L1889 to Charles Kneil.

**BDO  
BINDER  
HAMLYN**  
BDO Binder Hamlyn Management Consultants,  
21 Queen Street, Leeds LS1 2TW.

## Assistant Treasurer

C. London

Substantial package

A unique opportunity has arisen for a highly talented Treasury professional to join the Corporate Treasury team of one of the UK's most exciting, diverse and innovative international financial services groups.

The Central Treasury function has an extremely high profile within the Group and the Assistant Treasurer will be involved across the whole range of treasury activities. The Group is constantly seeking innovative solutions to complex financing and cash management issues, consequently there is a significant project orientation to this role. In addition, there will be close involvement with the treasuries of each operating division, overseeing their funding requirements and ensuring efficient policies and procedures are in operation.

Aged 28-35 you will be a qualified accountant of high intellect and numeracy together with a background of several years' treasury experience ideally gained within

an international organisation. Strong interpersonal and technical skills are essential in order to quickly establish authority and credibility throughout the Group.

The highly competitive salary package is negotiable depending on experience and qualifications. Performance will be rewarded.

Interested applicants should write enclosing a comprehensive CV with daytime telephone number quoting Ref: 349 to Barry Ollier, Whitehead Rice, 43 Welbeck Street, London W1M 7PG. Tel. 01-637 8736.

*Whitehead Rice*

MANAGEMENT SELECTION

## MANAGEMENT ACCOUNTANT

c.£35000 + car + benefits + career prospects

This is an unusual and exciting opportunity to influence business strategy and financial policy in a progressive and internationally renowned company in the drinks industry.

Based in London SW1 our client is a private family-owned company with a turnover of £46 million, and as part of its continuing expansion plans it has decided to appoint a Management Accountant to strengthen the management team. Reporting to the Finance Director, the person appointed will be expected to provide financial information for Board decisions, to analyse the economic and financial implications of company policies, and to assist with the management of funds.

Candidates, ideally 28-35, should possess 3-4 years' relevant experience in a strong management accounting environment where they will have contributed to the development and use of computer-based financial and management information systems. A professional qualification (FCA, FCMA or equivalent), the capacity to assume increased responsibility, good interpersonal skills and an entrepreneurial approach are mandatory.

All applications will be treated in complete confidence and should be addressed to Richard Stokes at: Gorham & Partners Ltd., 190 Strand, London WC2R 1JN

**Gorham &  
Partners Ltd.**

## MANNESMANN DEMAG

Mannesmann Demag Limited, located in Banbury, is a member of the Mannesmann Group. We are the UK's leading manufacturer of material handling equipment ranging from lifting equipment to complete warehousing systems. We also act as a Holding Company for a number of other Mannesmann companies operating in this country.

Due to expansion in business we are looking for an

## ASSISTANT TO THE CHIEF ACCOUNTANT

The successful candidate will deal with routine activities of the Department and will in particular be responsible for Insurance and Legal matters as well as Commercial Project Management.

The ideal candidate is a qualified accountant between the ages of 25-35 with some experience in computerised accounting, commercial legislation and insurances. An understanding and sound working knowledge of the German language is required.

We would, however, consider applications from recently qualified accountants if they are prepared to undergo the necessary training to fulfil the job specification, although we cannot relax the German language requirement.

We offer a generous salary and all other benefits you expect from a well established company. For candidates with personality and enthusiasm this could prove to be the start of a commercial career in a Multinational Group.

Interested? Then write enclosing a current CV to our Consultants, CARTER KNIGHT, Martins Bank Chambers, High Street, Banbury, Oxon. OX16 8EG. Telephone: (0295) 272007.

**CarterKnight**  
Management Consultants

## Financial Analyst

Kent

c.£24,000 + Car and Bonus

Recognised as a market leader in the building and allied products sector, our client is well-established in the UK and overseas. The Group is pursuing a policy of expansion, particularly by acquisition in overseas markets.

Based at Group headquarters and reporting to the Group Financial Controller, you will assist him in carrying out his responsibilities.

You will play a key role in establishing, monitoring and reviewing the budgetary and financial criteria to ensure optimum performance in the Group's subsidiaries.

Recently qualified ACA, aged about 24, you will be seeking to build your initial career experience outside the audit function. Experience of computerised management information systems and financial spreadsheets is essential.

Career advancement, possibly via a manufacturing subsidiary role, can be expected within two years.

An excellent remuneration and benefits package is offered to include a performance related bonus scheme.

Please write, in strict confidence, enclosing all information relevant to your application including salary details, to Colin J. Hooker FCA, quoting ref. 464 DBA Associates Limited, Clerk's Well House, 19 Britton Street, London EC1M 5NQ. Tel: (01) 250 0003.

**DBA**  
SEARCH &  
SELECTION



# Investment Controllers

for a critical £100 million programme

Guildford

£40,000 + benefits

Our client has assets of £5 billion and is now entering a period of exciting and challenging commercial development. Critical to the company's business success, the investment programme exceeds £500 million and 100 projects with £200 million plus of new projects annually. Two Investment Controllers are required to ensure the sound financial and commercial control of this programme.

Probably in your thirties, you will be a qualified accountant with sound analytical skills. You will have experience of appraising large projects, probably acquired in a capital-intensive business such as heavy engineering. A self-motivated, confident approach and good interpersonal skills are essential, as is considerable commercial awareness.

Working with Senior Management and directing a small team, you will provide rigorous commercial and financial advice to one of two General Managers, Construction Project Group. You will critically review budgets and forecasts together with project progress, and agree corrective action where necessary. Contributing to project development, you will also assess the financial implications of major investment proposals.

Please reply to Christopher Evans in strict confidence with details of career and salary progression, education, qualifications and age, quoting reference 5293/FT on both envelope and letter.

**Deloitte Haskins + Sells**

Management Consultancy Division

P.O. Box 198, Hillgate House, 28 Old Bailey, London EC4M 7PL

# Deputy Chief Accountant

The City c.£35,000 + Car & Benefits

The City of London District is the flagship of British Telecom's 28 UK Communications Districts. We are at the forefront of technological change to meet the increasingly sophisticated telecommunication and information technology needs of the world's foremost financial centre.

Due to promotion, we now seek a qualified and experienced accountant to join a progressive and fast-moving finance management and accounting environment employing in excess of 150 staff, including professional accountants, dealing with forecasting, monitoring and control of income and expenditure.

Candidates should be ambitious and proactive self-starters capable of advising senior managers in business planning, financial appraisals of bids and accounting developments.

A salary of c. £35,000 p.a. is offered together with car and benefits normally associated with a company of our international standing.

A full c.v., indicating current salary and daytime telephone number (which will be used with discretion) should be sent to Amanda Harris, British Telecom, City of London District, St. Giles House, 1 Drury Lane, London WC2B 5RA.

CITY OF LONDON DISTRICT

British TELECOM

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# FINANCIAL ANALYST

## A PAN-EUROPEAN CHALLENGE

Negotiable salary + car

Based in Hampshire

Amdahl is an innovative international company at the forefront of mainframe computer systems development. We have earned a reputation for excellence and continually strive to reach new heights in the quality and capability of our products and services. Now, we have an opportunity for a Financial Analyst who shares our philosophy to join the finance team based at our European headquarters in rural Hampshire.

You will be responsible for internal performance reporting and the provision of financial management information relating to all our operating companies throughout continental Europe and Scandinavia. Supporting the smooth operation of the budget process, you will also act as financial consultant - providing policy guidance, technical support and back-up to the country organisations.

A graduate and fully qualified accountant (ideally ACA), you will require at least 3-5 years' post-qualifying experience. Excellent communication skills are essential and, as some travel is involved, a knowledge of European languages would be an asset.

The highly competitive remuneration package is negotiable according to the breadth of your experience and attractive benefits include a company car, a non-contributory pension scheme and medical insurance. Generous relocation assistance will be given, where appropriate.

If you are ready to meet new challenges in a successful and growing company please write with full personal and career details to, or telephone: Martyn Hawkins, Manager Human Resources, Amdahl International Management Services Limited, Dogmersfield Park, Hartley Wintney, Hampshire RG27 8TE. Telephone 0252 346204.

**amdahl**

### Financial Directors

InterExec SMI are the pre-eminent providers of Career Management Services for Executives and Employees. These include the only confidential Career Development Service specifically designed to assist the most senior and busy executives.

If you are seeking to advance your career at Board level or are being offered Outplacement, please phone us first to arrange an exploratory meeting without obligation to establish whether Career Development could enhance your prospects.

InterExec SMI Plc.  
Lauder House, 19 Charing Cross Road,  
LONDON WC2H 0ES. Telephone: 01-930 5041

Senior Financial Managers

### GROUP FINANCIAL CONTROLLER

MARKETING SERVICES

£28,000 + car + bonus

Our client is a quoted plc, based in London W1, with a dynamic record of growth. With a strong, expanding client base, it is one of the leading forces in its sector.

The need now is for a young (preferably 27-30) ACA to come in as No. 2 to the Director of Group Finance. Key responsibilities include financial and management accounting, budgets, cash management and commercial advice to business units. Initially, however, the major challenge will be a complete systems enhancement.

Candidates - bright and enthusiastic achievers - should have service industry experience. Strength in systems is vital.

Please write with full c.v. and details of current remuneration to John Little (Ref. 3607) at Bull Thompson & Associates Limited, 68 St. Martin's Lane, London, WC2N 4JX, who is advising on this appointment.

**Bull Thompson**

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# Hoggett Bowers

## Group Financial Controller

International Responsibilities

Thames Valley

c.£45,000, Car

The client is a highly profitable billion pound plus UK public company with manufacturing and engineering interests throughout the world. The responsibilities of the job encompass profit and loss analysis, detailed evaluation of working capital and capital spending proposals for a group of companies worldwide. A full appreciation of these operations and their markets is essential before undertaking the task. Reporting to the group finance director, the position represents a senior management post with supervisory responsibility and a good deal of overseas travel. As a graduate F.C.A. qualified, you should possess extensive post qualification experience in a manufacturing or industrial environment. Probably aged 35-50, with proven experience in financial analysis, forecasting and planning, you would also be expected to play an influential part in assessing the viability of acquisitions. The position calls for a highly motivated individual with well developed communication skills and astute commercial awareness. The ability to converse in another European language would also assist in taking full advantage of this challenging position.

J.W. Conchie, Hoggett Bowers plc, George V Place, 4 Thames Avenue, WINDSOR, SL4 1QP, 0753-856831, Fax: 0753-858339. Ref: W20014/FT.

## Young Financial Controller

Board Level

Service Industry Operation

London

To £35,000, Car

This two year old £19m turnover autonomous UK division of one of the world's largest high value manufactured products companies, now seeks a qualified chartered accountant to take responsibility for all accountancy and company secretarial matters. A proactive role, the incumbent will be expected to participate fully in strategic decision making in addition to providing advice and guidance to senior operating management. Ideally aged 28-35 and working in either industry or private C.A. practice your experience to date will have provided you with all the necessary skills to maintain the company's computerised accounting system and you will now be seeking a role at the highest level upon which to build your future. The parent company is French and whilst an understanding of the French language is desirable, a willingness to learn is the only pre-requisite. A. Ingleson, Hoggett Bowers plc, 7 Lisbon Square, BRISTOL, LS1 4LZ, 0832-448861, Fax: 0832-444401. Ref: L21010/FT.

## Business Analyst

Packaging

Bristol

c.£20,000, Car, Benefits

With recent acquisitions increasing its turnover internationally above £200m, Cypriote Packaging offers an excellent opportunity for career progression in one of its UK based operating companies which has recently benefited from a £12 million investment programme. Reporting to the financial controller you will perform the dual role of assisting in the preparation and analysis of information on mainstream activities plus the provision of separate management data on new products being introduced into the portfolio. A flair for developing PC-based information systems and the interpersonal skills to make an effective contribution as a member of a multi-discipline project management team would be major assets. Probably a graduate in your mid twenties and a qualified/ finalist (CIMA) accountant you will receive a competitive salary, car and other large company benefits. D. Foster, Hoggett Bowers plc, 30 Queen Square, BRISTOL, BS1 4ND, 0272-296433, Fax: 0272-270714. Ref: D16015/FT.

These postings are made on a confidential basis. Please do not contact the advertiser directly from the above office, quoting the reference number.

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, SHEFFIELD, WINDSOR  
A Member of Blue Arrow plc

## OIL AND GAS EXPLORATION

CHIEF OPERATIONS ACCOUNTANT

c.£26,000 + CAR

Central London

Ranger Oil is a successful independent whose activities have been concentrated in the UK North Sea since the discovery of the Ninian Field in 1974. It now operates 10 exploration licenses in the UK and France and is on the threshold of operating its first North Sea development project. Ranger has interests in 70 blocks, including eight awarded in the UK Eleventh Round.

As part of its current expansion, Ranger is seeking an enthusiastic and commercially minded accountant to take charge of day to day operations accounting. Leading a team of four, the Chief Operations Accountant will be responsible for all the Company's operated and non-operated joint venture accounting records, billings, audits and management reports, together with the associated controls and procedures.

The ideal candidate will already be working for a North Sea Operator and will have in-depth experience of Joint Venture Accounting. Maturity, an organised hands-on approach, willingness to accept responsibility and well developed interpersonal skills are required for this position.

We believe the Company offers its staff a stimulating and challenging environment, together with genuine opportunities for personal growth and achievement. In addition to salary, a first-class benefits package is included.

In complete confidence, please write with CV to:-

The Administration Manager  
Ranger Oil (U.K.) Limited  
Ranger House,  
71, Great Peter Street,  
London SW1P 2BN

# FINANCE DIRECTOR DESIGNATE

Waltham Cross  
from £40,000 + stock options + car

This is an exciting opportunity to join a medium sized company, well established in the international leisure industry.

As well as managing the day-to-day accounting function the finance director will assume responsibility for controlling the company's cashflow resources. This is likely to involve identifying and assessing alternative sources of funding as and when required. The finance director will also play an active role in identifying new opportunities for the company.

Candidates are likely to be aged 30-35 and will be qualified accountants. Experience gained in a heavily sales and marketing oriented environment will be a decided advantage.

Please send brief personal and career details, quoting reference F/729/F to Frances A Bell

**Ernst & Whinney**

Executive Recruitment Services  
Becket House, 1 Lambeth Palace Road, London SE1 7EU

## Can your financial skills create a forest?

The Countryside Commission needs the assistance of an experienced financial adviser to help develop the idea of creating a major new forest.

We are looking for someone with considerable experience in - raising private and public capital for project development - public sector administration - modelling and projecting cash flows - developing robust institutional frameworks He/She will work on a contractual basis for a total of approximately 4 months during late 1989 and early 1990, based in Cheltenham.

If you think you have the skills to help, write to us at the address below by 26th July. Your c.v., present or proposed monthly salary and other details should occupy no more than 4 pages.

Pam Gilder, Countryside Commission,  
John Dower House, Crescent Place,  
Cheltenham, Glos. GL50 3RA.

**Countryside**  
COMMISSION

### FINANCE DIRECTOR - DESIGNATE

£28K + BONUS + CAR

An exciting opportunity exists in a Computer Service Company for an ambitious, qualified accountant with 2-3 years commercial experience to work closely with the Managing Director to assist in:

- successful integration of recently acquired business
- implementation of company computer systems
- review of staff incentive schemes

Apply in strict confidence to:

Robin Adda FCA,  
Managing Director,  
C/WP Computers,  
235 Southwark Bridge Road,  
London SE1 6NN

**C/WP**  
COMPUTERS  
AFFILIATED COMPANY SYSTEMS

### APPOINTMENTS WANTED

### ACCOUNTING CONSULTANT AVAILABLE

Just completed last project of over 12 months and is now ready for short or long term accounting assignments, top class accountant with over twenty five years experience. Excellent recommendations as a successful achiever and motivator up to the highest level.

Please Contact: Mr. David Paton, 2nd Floor, Wells House,  
77-79 Wells Street, London, W1. Tel: 01 580 5522.



# Chief Financial Accountant

High Wycombe c. £34,000 + bonus + car

The G. D. Searle UK Group, a subsidiary of the US multinational G. D. Searle & Company, generates a UK turnover of some £40m from the sales of ethical pharmaceutical and consumer products. Ambitious growth plans are based on exciting new product launches and new European joint ventures. Reporting to the Finance Director, you will manage the financial accounting function for diverse operating divisions and prepare financial and tax reports against exacting time-tables set by the US head office. There is also a major systems review in prospect.

You will be a qualified accountant, probably Chartered or Certified, with at least five years' post-qualification experience, preferably with a US multinational. Good managerial skills are essential, as is personal graft and initiative. The excellent benefits package includes performance-related bonus, fully expensed car, contributory pension scheme and medical insurance. Please write - in confidence - with career and salary details to Peter Evans, Ref. B.49404, MSL International (UK) Ltd, 32 Aybrook Street, London W1M 3JL.

**MSL International**

# Business Development Executive Service Industry

Sevenoaks, Kent c£30,000

Our client is a £250m. plus turnover company which has grown rapidly over the past 6 years both at home and abroad. The main area of activity is office equipment sales and servicing. The person to be appointed will report to the Business Development Manager, but will be involved in working closely with the Group Chief Executive and Group Finance Director. This is a wide-ranging role, including profit improvement studies, budget reviews and the investigation and appraisal of acquisition targets. Candidates, ideally in their late 20's, should

be graduates with a post-graduate MBA. A minimum of 3 years' previous relevant experience in a successful industrial company, consultancy or investment organisation is required. They will need to demonstrate an ability to effectively communicate with senior Group and Divisional management. There is an attractive salary and benefits package including car. This is an excellent opportunity to play a central role in the further growth of this exceptional company. Please write - in confidence - stating how the requirements are met to Tim Neame, quoting reference FT. 8048, at MSL International (UK) Ltd., 32 Aybrook Street, London W1M 3JL.

**MSL International**

# FINANCIAL CONTROLLER INSURANCE

READING

The Insurance Marketing Services Division (IMS) of Hogg Robinson & Gardner Mountain Insurance Brokers Limited is seeking to appoint a Financial Controller by September 1989. This rapidly developing Division specialises in the creation and administration of affinity Group insurance programmes.

The successful candidate would be responsible for a wide range of accounting functions. He/she will also be responsible for high volume entries onto a digital computer system, liaising with in-house specialists over systems requirements, hardware and PC's.

Working in tandem with the Managing Director (IMS) and reporting to the Group Finance Director, the Financial Controller heads up a four-strong team providing information and advice on all related financial concerns.

Applicants for the position should be qualified Accountants with proven commercial and computing experience. Technical ability, commitment and motivation are as essential as a "hands on" operating style.

You would expect a benefits package including:

- Salary up to £25k depending on age and experience
- Performance related bonus
- Company Car
- Other excellent benefits associated with a major British financial services organisation.

Apply in confidence, including a comprehensive CV and salary history to: Cleo Bowen (Mrs), Recruitment Officer, Hogg Robinson & Gardner Mountain Insurance Brokers Limited, Lloyd's Chambers, 1 Portsoken Street, London E1 8DF



# FINANCE DIRECTOR (DESIGNATE)

Telford

£35-40K + car

Blockleys Public Limited Company, a highly successful and very profitable £18M turnover company, manufactures high quality building products for an impressive range of customers. The company has developed through major expansion over the past few years, and is currently developing new investment potential which may lead to acquisitions, and they now seek a Chartered Accountant with senior management experience, preferably in the building or allied industries to assist the current Financial Director prior to taking over the Finance function at Board level. Knowledge of acquisitions and corporate finance is desirable. The ideal appointee will be aged 35-40 and possess the drive and enthusiasm to work with a committed and strong management team.

Benefits include an executive car, a contributory pension scheme, BUPA, life assurances and executive share options. Relocation expenses are available if required. For further details and an application form, please write to Brian Hayden, Senior Consultant, 3i Consultants Ltd., 34 Park Cross Street, Leeds LS1 2QH, or telephone 0532 459469 (24 hours) quoting ref. no. BH/883

3i Consultants Ltd  
Human Resources

**3i** A WEALTH OF EXPERIENCE

# Ambitious Young Accountant £25,000 + Car Kensington Education and Publishing Group

BPP Holdings plc is expanding rapidly, both organically and by acquisition. The strength of the group's stockmarket rating reflects both the current buoyancy and the future growth potential of its area of operations. An opportunity now arises for an ambitious, qualified accountant to join the group. As part of a team of energetic professionals, the successful applicant will be responsible for establishing targets and controlling the financial performance of several operating companies. BPP's policy is to recruit the brightest and most energetic young people. A first class academic background and demonstrable communication skills are regarded as essentials. The remuneration, benefits and future prospects offered fully reflect these requirements. Applications, with CV, in confidence to Helen Martin, at the address shown below.



BPP Holdings plc, Aldine Place, London W12 8AA. Telephone 01-740 1111.

# Financial Director

S.E. Wales

c£40,000+car+bonus

Established private manufacturing and distribution company in accelerated growth programme, organically and by acquisition, needs exceptional accountant to help company keep pace with all this. Job interest and rewards will both be exceptional. Relocation expenses, of course. Candidates must be qualified accountants aged over 30 with good experience of acquisitions, control systems, treasury and IT of high intelligence, communicative, with considerable negotiating skills and a modern management approach. For fuller details write in confidence to John Courtis at JC&P, 104 Marylebone Lane, London W1M 5PU, demonstrating your relevance clearly and quoting 7217.

**John Courtis & Partners**  
Search and Selection

# FINANCE MANAGER

c.£25,000  
Benefits

As one of the most respected names in the financial services sector our Client, a major securities house, seeks to recruit an ACA (aged 25-29). The position has arisen as a result of a recent expansion programme in all areas of business.

Working as part of a young central team in a fully computerised environment responsibilities will embrace TSA, Bank of England and Group reporting. Exposure to the core areas of business together with staff supervision make this the ideal first move from the profession.

Candidates will be newly qualified graduates from a large professional practice. Experience of financial services is not necessary. An out-going and confident personality together with previous exposure to computer systems is essential. Promotion prospects are outstanding either within the Group function or out to a product area.

Please apply directly to Richard Carter at Robert Half, Freepost, Walter House, Bedford Street, 418 The Strand, London WC2R 0BR. Telephone: 01-836 3545, or evenings on 0344 885911. Alternatively, fax your details on 01-836 4942.

Financial Recruitment Specialists  
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# Financial Controller c.£30k + Car Epsom Surrey

The UIS Group of Companies, is a unique contributor to DEC hardware users through its extensive range of facilities management software. Following recent acquisitions we are consolidating our operations in the U.K., Europe and the U.S.A. This gives us the opportunity to recruit an experienced, qualified accountant (FCA, CA) to play a key role in our continuing growth, based at our Epsom, Surrey location.

You will be responsible for a small highly effective accounts department which controls all UK and European accounting and cash flow records. Accordingly you should have spent at least 5 years in a similar environment where you will have been concerned with the identification and production of

timely management information. You will also be responsible for the consolidation of information for the Holdings Board and the effective utilisation of the Group's cash resources.

If you combine a talent for problem-solving and thinking creatively, have good interpersonal and communication skills to enable you to grow within our fast moving environment, we will offer you an attractive remuneration package including Company Car, Pension Scheme, Life Assurances, etc.

To apply please send your CV to: Helen Gardiner, Group Personnel Director, UIS Limited, Apex House, 4A-10 West Street, Epsom, Surrey KT18 7BG. Alternatively, call Personnel Department for your application form on Epsom (0372) 729655.



# OPPORTUNITIES IN FINANCE

Cheltenham

£ Negotiable + Banking Benefits

Based in prestigious premises in Cheltenham, the RoyScot Finance Group represents the Royal Bank of Scotland's instalment credit, leasing and credit card interests. The Group's assets currently exceed £1700 million and further growth is a key management objective. We are able to offer top quality accountants a superb career with our expanding and prestigious environment. Our emphasis is on quality and we are well placed within a highly competitive marketplace. Talk to Accountancy Personnel to find out more.

For further information contact:  
Accountancy Personnel  
Grand Place  
37 St Georges Rd.  
Cheltenham GL50 3DU  
Tel: 0242 229227

**RoyScot Finance Group**

# FINANCIAL CONTROLLER

SW1

£32,000+CAR+BENEFITS

For further information contact:  
Accountancy Personnel  
6-8 Stan House,  
Stay Place,  
Victoria,  
London SW1E 5AA  
Tel: 01-836 7555

Our client, a recording company with a multi million pound turnover requires an innovative individual to lead their United Kingdom operations. Your responsibilities will include reporting to the board, installing a new sophisticated system and advising senior management on strategic planning and profitability. You should be qualified with a minimum of three years experience in a similar environment. In return, unrivalled prospects and promotion to the board are envisaged. Ref: VP 2385.



**Accountancy Personnel**  
Placing Accountants First

Hays

A HAYS PERSONNEL SERVICES LIMITED COMPANY

# Financial Controller

South London

Package circa £30,000 + car

Our client, part of a dynamic U.K. PLC is a successful and rapidly expanding company with a diverse electro mechanical and electronic product base. The environment is profit conscious and the constant development of the business demands a major input from the financial function.

An exciting opportunity exists for a "hands on" Manager who can make a positive contribution to the effectiveness of the financial control function. Reporting to the Financial Director you will be a key member of the management team with a broad based responsibility for the on going development of systems and procedures that satisfy a changing and growing activity.

You will be a young ambitious, qualified A.C.M.A. with at least two years post qualification experience, preferably in a manufacturing environment geared to profit maximisation. Solid cost and financial accounting experience, together with the introduction and development of computer based systems is essential. The ability to communicate at all levels is paramount.

If you can produce results under pressure the career prospects are significant. The benefits are those associated with a progressive organisation. Salary will not be a barrier for the right candidate.

Please telephone for an application form (calls are answered 24 hours a day) or send comprehensive curriculum vitae quoting reference number DP/934 to:



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-GRADUATE-  
RECRUITMENT

A FINANCIAL TIMES SURVEY  
1st NOVEMBER 1989

Just when the supply of 18-20 year olds is set to decline, employers are becoming increasingly conscious that securing an adequate supply of graduates of the right quality is crucial to their success.

For their part most final year students are aware that market power has switched in their direction. They are more likely to scrutinise closely the prospects of a sector and compare what each employer has on offer before embarking on a career.

The FT's Graduate Recruitment Survey will be written by the newspaper's unrivalled team of specialist writers with the interests and standpoint of the final year undergraduate deciding which career to follow very much in mind.

The survey will be given free of charge to every final year student in the UK as well as those attending the top five universities in both West Germany and France.

To advertise in the most authoritative and comprehensive survey of graduate recruitment to be published by a national newspaper to date contact:  
Tim Kingham, Financial Times,  
Number One Southwark Bridge  
London SE1 9HT Tel: 01-873 3606,  
Fax: 01-873 3062

**FINANCIAL TIMES**  
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FINANCIAL TIMES  
**COMPANIES & MARKETS**  
Thursday July 20 1989

Not just Number 1  
in Plumbing Supply  
**WOLSELEY**

**INSIDE**  
**Swimming against the tide**

Not many stockbrokers travel to the office from a remote island by small boat, ferry and car, but in the summer months Mr Mats Söderberg of Sweden does just that. He is also unusual in that he and his partners have formed their own firm at a time when the rate of turnover in securities is dwindling - but then you have to be an optimist to be in the stockbroking business, claims Mr Söderberg. Page 44

**Oil and Greece**

Greece's new government has asked Denison Mines for an extension of 30 days to give it time to consider making an offer for the Canadian company's controlling stake in the North Aegean Petroleum Company. NAPCO operates the only commercial oil and gas field in Greece and, should the government take absolute control of the north Aegean oil concession, it might ease the way towards a settlement of the Aegean continental shelf dispute with Turkey. Page 21

**Oh, sunflower of Scotland**



If the so-called greenhouse effect pushed up temperatures by 3 per cent over the next fifty years, what would be the effect on UK agriculture? Would the grass grow for most of the year and sunflowers be harvested in Scotland? Or would Britain become much drier as well as hotter, with traditional products like potatoes, milk or sugar beet giving way to sorghum, soybeans or tobacco? Such questions were addressed last week at a conference organised by Reading University's Centre for Agricultural Strategy. Bridget Bloom reports. Page 28

**Arguing over the junk**

The controversy over high-yield, or junk, bonds has been reignited recently by a row between two US academics over default rates for the bonds. Stephen Fidler and Norma Cohen examine a third study, by Moody's Investors Service, that throws fresh light on a matter that has unsettled the \$190bn US junk bond market. Page 28

**Who who dares may win**

From the moment that Anglo United, the fuel distribution group, announced its daring takeover offer for Cosite, a far bigger competitor, it was clear that it was going to be a hard-fought contest. However, with acceptance being expected to total between 28 and 32 per cent of the capital, as well as an 8.4 per cent stake in hand, Anglo is showing every indication, that by the offer's final close next Tuesday, it could push through the 50 per cent barrier, writes Ray Bashford. Page 28

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Bulmer (HP)	20	Phillips Morris	20
CAE Industries	20	Priest (Benjamin)	20
Canadian Mercant	20	Principal Group	20
Cons. Gold Fields	20	Reagan Property Trst	20
Creighton Labs	20	SGS	20
Danisco Milnes	20	Sun Microsystems	20
EQ Babcock	20	Tandem	20
First Leisure	20	Taylor Woodrow	20
GTE	20	Tibury	20
Gencor	20	Tinley (Etiza)	20
Genentec	20	Total Systems	20
Genentec Dynamics	20	US Spirit	20
Goodie Durrant	20	United Airlines	20
Guinness Peat	20	WPP Group	20
Hanson	20	Ward Group	20
Harsco Simons	20		
Honeywell	20		
Isocoles	20		

**Chief price changes yesterday**

AMR	20	Phillips Morris	20
Alpha Estates	20	Priest (Benjamin)	20
Amex	20	Principal Group	20
Anglo American	20	Reagan Property Trst	20
Authority Inns	20	SGS	20
BAT	20	Sun Microsystems	20
Bespak	20	Tandem	20
Bimac	20	Taylor Woodrow	20
Brit Bloodstock Agen	20	Tibury	20
Bulmer (HP)	20	Tinley (Etiza)	20
CAE Industries	20	Total Systems	20
Canadian Mercant	20	US Spirit	20
Cons. Gold Fields	20	United Airlines	20
Creighton Labs	20	WPP Group	20
Danisco Milnes	20	Ward Group	20
EQ Babcock	20		
First Leisure	20		
GTE	20		
Gencor	20		
Genentec	20		
Genentec Dynamics	20		
Goodie Durrant	20		
Guinness Peat	20		
Hanson	20		
Harsco Simons	20		
Honeywell	20		
Isocoles	20		

**ESSEX (Pence)**

AMR	20	Phillips Morris	20
Alpha Estates	20	Priest (Benjamin)	20
Amex	20	Principal Group	20
Anglo American	20	Reagan Property Trst	20
Authority Inns	20	SGS	20
BAT	20	Sun Microsystems	20
Bespak	20	Tandem	20
Bimac	20	Taylor Woodrow	20
Brit Bloodstock Agen	20	Tibury	20
Bulmer (HP)	20	Tinley (Etiza)	20
CAE Industries	20	Total Systems	20
Canadian Mercant	20	US Spirit	20
Cons. Gold Fields	20	United Airlines	20
Creighton Labs	20	WPP Group	20
Danisco Milnes	20	Ward Group	20
EQ Babcock	20		
First Leisure	20		
GTE	20		
Gencor	20		
Genentec	20		
Genentec Dynamics	20		
Goodie Durrant	20		
Guinness Peat	20		
Hanson	20		
Harsco Simons	20		
Honeywell	20		
Isocoles	20		

**Top management upheaval at SGS**

By William Dufforce in Geneva

SOCIETE GENERALE de Surveillance (SGS), the Swiss inspection services group, is in the throes of a management upheaval. Mr Philippe de Weck, chairman, and three other directors have resigned and Mr Patrick Rich, managing director, has also left the group.

With a turnover last year of SF1.65bn (\$1.1bn), SGS is the world leader in its field. The directors' resignations were prompted by the decision of the majority shareholders, descendants of the founding families, to call an extraordinary general meeting on September 11. Mr Fritz Leutwiler, former President of the Swiss National Bank, is among those leaving.

Mr Rich has made no statement but his departure, effected in agreement with the board, is understood to be due to his disappointment over the troubles caused by his management style and difficulties in implementing his strategy.

The bulk of the conflict revolves around SGS's inability over the past year to use its SF1.6bn cash kitty to expand, and differences over the direction of its future development.

Mr Rich is understood to have wanted to make a major acquisition in the US but he had also been frustrated by SGS's failure to seize two or three earlier takeover opportunities, allegedly because of the board's indecision.

Mr Jean-Bernard Houriet, spokesman for the majority shareholders, said the younger generation of the controlling families intended to use SGS's cash for "diversification in areas not judged to be too far away from its basic business." They saw enormous untapped potential in inspection and control services, the creation of the European single market and in environmental and drugs control.

Mr Rich is being replaced from August 1 by Mr Claude Goldberg, a senior general manager who has spent his whole career with SGS. Mr Rich joined the group from Alcan just over two years ago.

Mr de Weck is expected to be replaced as chairman by Mrs Elisabeth Salma Amorini, a 34-year-old lawyer who is a granddaughter of one of the company's founders and deputy chairman since last year. She will be joined on the board by Mrs Katrin Langlois, 36, an economist, who is also a descendant of a founder, and Mr John Carven, 48, chief executive of Morgan Grenfell the UK merchant bank, who is described as a personal friend of the families.

The families hold 90-95 per cent of the stock. Union Bank of Switzerland, which was represented on the board by Mr de Weck, holds 12 per cent. Pictet, the private bank, controls 6 per cent and was represented on the board

**Hoylake slips up with BAT filings**

By Nick Bunker in London

HOYLAKES, the investment vehicle for Sir James Goldsmith's £13bn takeover bid for the UK's BAT Industries, found itself unexpectedly on the defensive last night after it emerged that there was a small but embarrassing error in filings which its lawyers have deposited with state insurance regulators in the US.

The filings turn out to have over-stated the success fee to be paid to Hambros, Hoylake's merchant bank, by mistakenly giving them in pounds sterling, rather than in US dollars.

BAT seized last night on Hoylake's disclosure, saying there could be other inaccuracies in the filings. "If they can get their merchant bank's fee wrong, one wonders how much else is wrong," said Mr Michael Friedman, a BAT spokesman.

Debevoise & Plimpton, one of Hoylake's New York law firms, deposited the filings, known as "Form A's", with state insurance commissioners last week, because of the jurisdiction over BAT's Farmers Group motor and home insurance subsidiary. According to the text of Hoylake's Form A's, Hambros would receive £30m if the bid succeeded, or \$3m if it failed.

Late yesterday though, Hambros released a brief statement saying the figures should actually have read \$30m and \$3m. There had been what Love Bell Financial, the public relations firm acting for Hoylake, called "a mis-filing" on Hoylake's side.

Elsewhere in the battle for BAT yesterday, a few more details surfaced of the role of foreign investors, including the French-based Paribas group and the Agnelli family, which plan to take stakes in Hoylake's bid.

In Turin, the Agnelli family's IRI holding company said it had made "only a very small" investment in Hoylake as a short-term exercise, and would not play an active role in the bid.

Over the next week though, the action in the BAT/Hoylake drama is switching to the lunchrooms of the City of London and to Scotland's financial community, as Sir James begins putting the case for the bid in a series of meetings with fund managers with stakes in BAT.

According to several large UK institutional investors, James Capel, Hoylake's stockbroker, has been sending out dozens of invitations to leading fund managers, asking them to a series of lunch and dinner parties to meet Sir James. This first round of meetings is expected to end with trips to Edinburgh and Glasgow.

**Slugger who insists it ain't over till it's over**

Robert Thomson on a Japanese businessman's battle to save his plan for a shake-up of the retail industry

Mr Shigaru Kobayashi, property developer, equity investor and good friend of a just retired US President, is a man accustomed to getting his way.

Yesterday, though, he showed uncharacteristic concern at the fate of his alleged grand plan to restructure the Japanese distribution and retailing industries that has begun with a spate of hostile take-overs.

Chujitsuza and Inageya, two supermarket groups, propose to take significant stakes in each other through a discounted share issue that will dilute the unwelcome holdings of his privately-owned Shuwa stores, disclosed as 32.4 per cent in the former and 21.4 per cent in the latter.

The battle entered a Japanese courtroom this week as Shuwa seeks to block the share swap on the grounds that the price at which it is being made is unreasonably low.

According to Mr Kobayashi, the deal threatens Japan's reputation as an international financial centre. Certainly, the court's decision, expected early next week, will influence future merger and acquisition attempts in Japan and set standards for the validity of creative defences to hostile purchases.

"I am paying these people to make sure I do not lose," said Mr Kobayashi, gesturing at five lawyers who sat with him at a rare press conference in Tokyo.

The prospect of defeat in the battle drew allusions to baseball and the Japanese army from Mr Kobayashi, who explained that

friendship with Mr Ronald Reagan, his company has assets valued at about \$10bn, including about 50 office blocks in Japan and 40 in the US - he once said he would like to own at least one building in each of the 50 states. He has cultivated friends in high places in the two countries with such philanthropic acts as donations to the Los Angeles Museum of Contemporary Art and the city of New York.

In this case, Mr Kobayashi sees himself as misunderstood. "I am like the new boy at school who is bullied by the boys who have been there for a longer time," he said. He rejected the proposition that he has only a short-term interest in Chujitsuza and Inageya, and claimed a deep and abiding fascination with retailing and distribution, though he conceded that he needs to learn a few tricks of the trade and that he himself would not manage the new group.

Despite the court case and the acrimony, he likes to think that a good relationship is not out of the question with the two retailers he has taken to court.

While Mr Kobayashi was yesterday accompanied by the clutch of lawyers, Chujitsuza and Inageya were represented by Weinstein Perella, the corporate finance company established last year by Nomura Securities and Wasserstein Perella, the New York mergers and acquisitions specialist.

Under their cross-holding plan, which the two retailers say is unrelated to the Shuwa offensive, Chujitsuza will issue 22m shares



Shigaru Kobayashi: sees himself as misunderstood

to Inageya at about a 75 per cent discount, and Inageya will issue 12.4m shares to Chujitsuza at about a third of the market price. The companies argue that the prices are fair given that the market level has been inflated by Shuwa's buying.

The chairman of the Japan Securities Dealers' Association, Mr Yoshio Yokota, who is also chairman of Yamachi Securities, said that new share issue prices should correspond with market prices. While he was obviously referring to the retailers' defensive strategy, Mr Yokota said the Tokyo District Court must decide if the prices are too low.

Mr Yokota said that if a proposed 5 per cent stock notification rule requiring investors to report holdings above that figure to the Ministry of Finance was implemented, the awkward situation of a predatory company suddenly becoming the largest shareholder of another company would not arise.

In the retailing industry the battle is also being closely watched, and not without sympathy for Mr Kobayashi's ideas. Yesterday the presidents of two of the largest stores chains - both of whom he had previously identified as people with whom he could do business - expressed a willingness to become involved.

Mr Isao Nakamura of Daiwa was quoted as pledging: "I asked, I should like to consider working out a deal satisfactory to all the parties concerned." At the rival Ito-Yokado, Mr Masatoshi Ito went on record as saying: "I told Mr Kobayashi that I would co-operate with him as much as I can."

**Time reports modest profits rise**

By Anatole Kaletsky in New York

TIME INC., the leading US broadcasting and publishing company, which is planning to merge later this month with Warner Communications, reported modest improvements in earnings and revenues in the second quarter.

Time's announcement came one day after the publication of results from Warner which showed much stronger growth in that company's businesses.

Mr Richard Munro, Time's chairman, noted that the record earnings reported by Warner came from each of its core businesses, gave "further evidence of the enormous potential of the combined Time Warner enterprises".

Time reported net income of \$94m or \$1.61 a share in the second quarter, up 13 per cent on the \$84m or \$1.45 it made a year ago. However, much of the advance in profits was attributable to an accounting quirk connected with a \$12m annual divi-

dend from Turner Broadcasting System. Time's revenues increased by 10 per cent to \$1.22bn.

Warner made net profits of \$83m or 46 cents a share in the second quarter, up 15 per cent on the \$70m or 38 cents a year earlier.

Excluding a one-time gain of \$34m in the year earlier quarter, Warner's underlying earnings increased by 79 per cent, partly as a result of booming results in its film division, which has just reported a record income of \$22m. Warner's quarterly revenues increased by 9 per cent to \$1.3bn.

The sectoral breakdown of Time's results showed operating income from magazines increasing by 2 per cent to \$82m on revenue gains of 8 per cent. Advertising revenues were up by 11 per cent and circulation revenue grew by 5 per cent.

The book division enjoyed a 43 per cent improvement in operating profits, to \$30m on a revenue gain of 18 per cent.

The TV programming business increased its income by 44 per cent to \$22m, but this comparison was inflated by the \$12m payment from Turner Broadcasting which was recorded in the third quarter last year. Revenue gains in Time's highly prized Home Box Office pay-cable business were only 3 per cent.

The cable television segment reported a 33 per cent increase in earnings to \$62m. But this was partly due to the consolidation of Memphis CATV, a cable group which was 49 per cent owned until the end of last year and was previously accounted on the equity method.

However, the year-on-year figure was distorted downwards by the inclusion of losses from Locmar Telepictures, a company Warner acquired in January this year.

**BAe bids £278m for Arlington**

By Paul Chesswright in London

BRITISH AEROSPACE yesterday made an agreed £278m (\$450m) takeover bid for Arlington Securities, the property development company, in a move to inject strong management into the big property portfolio and add a new earnings stream to the group.

Extensive property assets were acquired by BAe as part of its purchase from the British Government of Royal Ordnance and Rover, the motor group, leading to accusations that it might have bought the companies too cheaply.

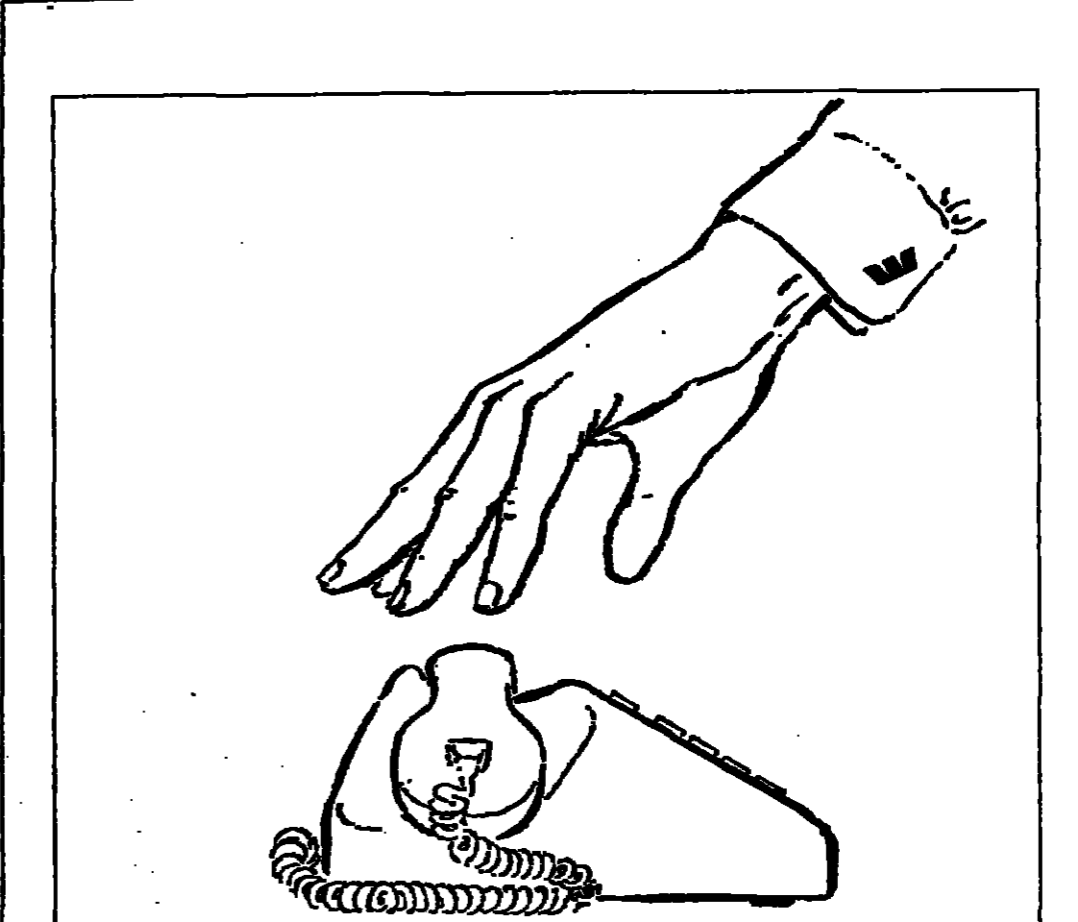
However, Professor Roland Smith, BAe's chairman, yesterday sought to rebut claims that exploitation of its property was asset stripping. He also stressed that the group was not treading away from its mainstream business of defence equipment, commercial aircraft and motor vehicles but was "breathing new life into surplus assets."

Although the Arlington bid had been widely expected, yesterday's offer set off heavy trading in Arlington shares which rose 32p to 365p. BAe shares, which were also affected by yesterday's European Community announcement paying the way for increased foreign shareholdings in the company, ended 20p higher at 741p.

For every three Arlington ordinary shares, BAe is offering 10 new cumulative convertible redeemable preference shares with a cash alternative.

The preference shares, carrying a dividend of 7.75 per cent, are convertible from 1993 at 865p for each BAe share. This part of the offer puts a value of 350p on each Arlington share. The cash alternative, on the other hand, is worth 335.5p for each share.

Conversion of the preference



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INTERNATIONAL COMPANIES AND FINANCE

AMR breaks record despite erosion of fares

By Roderick Oram in New York

AMR, parent company of American Airlines, the largest US carrier, has turned in record profits for the fourth successive quarter despite a large increase in its capacity and some erosion of fares.

growing fare instability, our strong traffic, successful revenue management and continued attention to controlling unit costs all helped produce another record earnings performance," said Mr Robert Crandall, chairman.

Operating expenses increased 26.3 per cent and capacity increased 17.8 per cent, making unit costs 38 per cent higher. Its load factor was 65.3 per cent, up 0.7 point from a year earlier.

Leaders of the Eastern Airlines pilots' union rejected a proposal that called for 35 to 40 per cent of the pilots to go back to work, ending a brief period of progress in negotiations, AP-IP reports.

Strong cigarette side boosts Philip Morris

By Anatole Kaletsky

PHILIP MORRIS, the US tobacco and food conglomerate, reported strong results for the second quarter as its cigarette operations continued to gain market share and increasing operating earnings more than offset the heavy acquisition costs of the Kraft food business, which Morris bought last year.

The company's total operating revenues advanced by 46 per cent to \$1.5bn.

Honeywell leaps 137% to \$74.7m

By Karen Zagor

HONEYWELL, the US electronic controls and defence equipment group which has been the subject of persistent takeover rumours, yesterday reported soaring second-quarter earnings.

Monsanto up 10% in second quarter

By Karen Zagor in New York

MONSANTO, the US chemicals and pharmaceuticals group, yesterday reported strong growth in earnings and sales for the second quarter.

about the prospects for a good second half of the year," he said.

General Dynamics warns of further provisions

GENERAL DYNAMICS, a leading US defence contractor, took a further charge in the second quarter in connection with its attack submarine programme and warned that such charges could continue for some time, writes our Financial Staff.

The New England area and lower than anticipated productivity, which has slowed work on the submarines and forced it to extend delivery dates.

Amax slips as gold and aluminium prices fall

By Kenneth Gooding

LOWER aluminium and gold prices hit the second-quarter earnings of Amax, the US natural resources group.

Sun Micro and Lotus in joint deal

By Louise Kehoe in San Francisco

SUN MICROSYSTEMS, the computer workstation manufacturer, and Lotus Development, one of the leading publishers of personal computer software, have signed a joint development and marketing agreement under which Lotus will develop applications programs to run on Sun's computer workstations.

GTE continues growth trend with 10% advance

By Karen Zagor

GTE, the largest US telecommunications group outside the Bell system, continued its recent growth trend by reporting higher second quarter earnings.

Rebound in Europe helps Tandem surge by 78%

By Louise Kehoe in San Francisco

TANDEM COMPUTERS, the US manufacturer of computer systems for transaction processing, reported strong third quarter growth.

was very strong, Europe rebounded nicely from last quarter and other areas of the world performed as expected," said Mr James Treibig, Tandem president.

Drop in metal prices holds back Noranda

By Robert Gibbens in Montreal

LOWER METAL prices and production problems brought a 10 per cent decline in first half earnings for Noranda, Canada's largest resource group.

MCI and Sprint improve

By Roderick Oram

MCI Communications and US Sprint, the two main competitors to AT&T in long-distance telephone services, have reported further strong gains in revenues and profits in the latest quarter.

United Airlines in Frankfurt flights plan

By Roderick Oram

UNITED Airlines, the second largest US carrier, will begin flights to Frankfurt next May as the first step in an ambitious and long-overdue transatlantic strategy.

Minorco admits its debt and equity not welcomed abroad

By Kenneth Gooding, Mining Correspondent

MINORCO, the Luxembourg investment offshoot of South Africa's Anglo American mining group for the first time has acknowledged widespread difficulties in gaining foreign acceptance both for its equity and its debt as it attempts to expand by acquisition abroad.

ther would Minorco equity be welcome in the US and it would be difficult to persuade UK and Canadian investors to take the Luxembourg-quoted shares.

Jefferson edges ahead

By Maggie Orry

JEFFERSON Smurfit Corporation, the 78 per cent owned North American subsidiary of Jefferson Smurfit, the Dublin-based paper and packaging group, showed only a marginal increase in net income in its second quarter to \$36.9m, against \$36.7m.

cost increases were held by the fall in price of reclaimed fibre, the group's main raw material.

Asea Brown Boveri senior post

By John Wicks in Zurich

ASEA BROWN Boveri, the Swiss-Swedish engineering concern with headquarters in Zurich, appointed Mr Gerhard Schulmeyer executive vice president and a member of the group executive management.

Dow Jones elects president

By Carl Valenti, 50, president of the information services group, has in addition been made publisher of that group, succeeding Mr Dunn.

Cost-cutting by Gencor improves profitability

By Jim Jones in Johannesburg

TWELVE MONTHS of cost-cutting and eliminating unprofitable workings paid off during the June quarter for gold miner Gencor.

Mr Maude was confident yesterday that West Rand Consolidated would eliminate losses accumulated over the past two quarters even if the gold price does not rise above its present level of \$320.00 (\$11,800 per kg).

Table with 4 columns: Mine Name, Gold produced (kg), After-tax profit (Rm), Earnings per share (cents). Rows include Beatrix, Bracken, Buffelsfontein, Grootvlei, Kinross, Leslie, St. Helena, West Rand, and Witbank.

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NOTICE TO HOLDERS OF EUROPEAN DEPOSITARY RECEIPTS IN SHARF CORPORATION. EDR holders are informed of a dividend to holders of record date March 31, 1989. The cash dividend payable is Yen 5.5 per common stock of Yen 50.00 per share.

USA 850,000,000 Banque Française Du Commerce Extérieur Floating Rate Notes Due 1991. Interest Rate 8.125% per annum. Interest Period 20th July 1989 to 22nd January 1990.

INTERNATIONAL APPOINTMENTS. THE BOARD of Dow Jones, the US business information group, elected Mr Peter Kam, publisher and editorial director of the Wall Street Journal, to the additional posts of president and chief operating officer of the Journal's Dow Jones parent.



صكنا من الاجل

INTERNATIONAL COMPANIES AND FINANCE

Greece eyes Denison's oil stake

By A Correspondent

GREECE'S new Government has asked Denison Mines for an extension of 30 days to give it time to consider making an offer for the Canadian company's controlling stake in the North Aegean Petroleum Company (NAPC).

His within international waters. In March 1987 Greece and Turkey were at the brink of war over this issue when it emerged that Denison was about to drill in a potentially controversial area.

Earlier this year Denison announced it planned to sell its worldwide oil and gas interests to concentrate on mining and in particular uranium exploration. Denison holds 68 per cent of NAPC.

DEPEKY, Greece's state oil enterprise, also holds stakes of 15 and 20 per cent respectively in the Prinos oil development and exploration areas, but does not at present have any participation in the production side.

Officers at Principal accused of fraud

By David Owen in Toronto

AN INQUIRY into the collapse of the Principal Group, a C\$1.2bn (US\$1bn) Canadian financial services conglomerate, has alleged fraud against senior officers of the company and accused a provincial cabinet minister of negligence.

Nuclear plant closures are still hurting Nukem

By David Marsh in Bonn

NUKEM, THE scandal-plagued West German nuclear technology company which is largely withdrawing from the atomic sector, is still suffering from the cost of closing down its activities in the radioactive fuel cycle.

Metallgesellschaft, with 10 per cent. Feldmühle Nobel, the West German paper, explosives and engineering conglomerate, said yesterday that group pre-tax profit nearly doubled to DM1.8bn in the first six months of 1989 from DM97m a year earlier.

COMPANY NEWS IN BRIEF

THE BOARD of IRI, the Italian state holding company, yesterday finally approved a proposal which would allow Isma Commerciale Italiana (Comit) and the French bank, Paribas, to acquire cross shareholdings of 2 per cent, writes John Wyles in Rome.

not to continue their deliberations at the present time," they said. Industry sources said last month that Salzgitter and Krupp were considering a merger of their steel activities and parent companies.

WARD WHITE, the UK retailer resting an £800m (US\$1.2bn) bid from Boots, yesterday forecast that its interim pre-tax profits for the six months to July 31 would be £33m, a 19 per cent increase on the previous first half. Boots is offering 400p per share, writes Philip Coggan in London.

Advertisement for Financial Times featuring a watch and the text 'Don't let a day go by without it.' Includes contact information for the US and Canada.

Financial report for Oryx Gold Holdings Limited for the quarter ended 30 June 1989. Includes balance sheet, income statement, and company details.

Advertisement for Debenham Tewson & Chinnocks' property advice services. Features a world map and text: 'THE PROPERTY ADVICE WE GIVE KNOWS NO BOUNDS.'









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New Issue



**THE TORONTO-DOMINION BANK**  
(a Canadian chartered bank)

**Can. \$100,000,000**

**11 3/4% Deposit Notes due March 21, 1994**

Issue Price: 101.90%

ScotiaMcLeod Inc.

Banque Bruxelles Lambert S.A.

Wood Gundy Inc.

Westdeutsche Genossenschafts-Zentralbank eG

Generale Bank

Dresdner Bank

Merrill Lynch International & Co.

Mitsubishi Finance International Limited

The Nikko Securities Co., (Europe) Ltd.

Amsterdam-Rotterdam Bank N.V.

Banque Internationale à Luxembourg S.A.

Bayerische Landesbank Girozentrale

Shearson Lehman Hutton International

Union Bank of Switzerland (Securities) Limited

March 1989

These Securities having been sold, this announcement appears as a matter of record only.

New Issue



**Canadian Imperial Bank of Commerce**

**Canadian Imperial Bank of Commerce**  
(A Canadian Chartered Bank)

**Singapore branch**

**Can. \$100,000,000**

**11 3/4% Deposit Notes due April 27, 1994**

Issue Price: 101.55%

ScotiaMcLeod Inc.

Goldman Sachs International Limited

Commerzbank Aktiengesellschaft

Merrill Lynch International Limited

RBC Dominion Securities International

Banque Bruxelles Lambert S.A.

Generale Bank

Shearson Lehman Hutton International

Société Générale

Westdeutsche Genossenschafts-Zentralbank eG

Bankers Trust International Limited

Banque Générale du Luxembourg S.A.

Banque Internationale à Luxembourg S.A.

BNP Capital Markets Limited

Daiwa Europe Limited

Mitsubishi Finance International Limited

Vereins- und Westbank Aktiengesellschaft

April 1989

These Securities having been sold, this announcement appears as a matter of record only.

New Issue



**Ford Motor Credit Company**

**Can \$125,000,000**

**11 3/4% Notes due May 11, 1992**

Issue Price: 101.90%

ScotiaMcLeod Inc.

Wood Gundy Inc.

Banque Paribas Capital Markets Limited

Bank of Montreal Capital Markets Limited

Goldman Sachs International Limited

Merrill Lynch International Limited

J.P. Morgan Securities Ltd.

Commerzbank Aktiengesellschaft

Daiwa Europe Limited

Dresdner Bank Aktiengesellschaft

Swiss Bank Corporation

Banque Bruxelles Lambert S.A.

Amsterdam-Rotterdam Bank N.V.

Bankers Trust International Limited

BNP Capital Markets Limited

Mitsubishi Finance International Limited

Société Générale

USS Phillips & Drew Securities Limited

Westdeutsche Genossenschafts-Zentralbank eG

Algemene Bank Nederland N.V.

Banque Générale du Luxembourg S.A.

Banque Internationale à Luxembourg S.A.

Crédit Lyonnais

Generale Bank

Hambros Bank Limited

RBC Dominion Securities International

Shearson Lehman Hutton International

Swiss Volksbank

Vereins- und Westbank Aktiengesellschaft

Westdeutsche Landesbank Girozentrale

May 1989

**INTERNATIONAL COMPANIES AND FINANCE**

**Brazil's Coke bottlers in fight for price increases**

By John Barham in Sao Paulo

A DIFFERENT type of Cola war has broken out in the world's third largest soft drink market. Brazil's 33 Coca-Cola bottlers are angry over the Government's refusal to grant them what they regard as acceptable price increases.

The Coca-Cola franchisees, who hold 55 per cent of the 5.5bn litre-a-year Brazilian soft drinks market, claim that soaring inflation, coupled with an array of government price controls, has resulted in a steep reduction in the real price of their products. In June alone inflation rose 25 per cent.

Mr Carlos Fernando Motta, president of the bottlers' association, said that as a result of inflation real prices had been driven down by 60 per cent.

He added: "In June the Government allowed the bottlers to increase prices by only 20 per cent."

This outraged the bottlers who proceeded to award themselves a 38 per cent adjustment, which, they claim, barely covers operating costs.

The Government has retaliated by launching a police investigation. The Finance Ministry says it will unleash a horde of tax inspectors to study the bottlers' accounts to eke out the smallest misdemeanour and impose the maximum fine of \$176,180 against the companies.

The ministry maintains that the bottlers' move, if it went unpunished, could set a dangerous precedent for others who would like to break price controls.

Mr Motta counters that the Government itself has not obeyed the law, and insists that price control legislation allows companies to pass on

the rising cost of inputs to customers.

He added that price controls agencies were "little more than an authoritarian remnant from the period of military rule."

The bottlers maintain that the law was intended to control prices of basic goods and items produced by monopolies or oligopolies.

But the Coca-Cola bottlers are not the first to lash out against price controls. In 1986, McDonald's signalled the end of the Cruzado Plan, Brazil's first emergency anti-inflation policy, by giving away hamburgers in protest at controls.

The following year, Autolatina, which comprises Ford and Volkswagen's Brazilian subsidiaries, defied controls during the second inflation policy and won. This year it is Coca-Cola's turn.

**Kubota wins control of Spanish venture**

By Our Financial Staff

KUBOTA, the Japanese construction equipment group, has acquired a controlling interest in a tractor manufacturer in Spain by buying a large stake from Nissan Motor Iberica, the Spanish subsidiary of Nissan.

Kubota has increased its stake from 15 to 55 per cent in Ebro Kubota, a Madrid-based joint venture established in 1986 by Kubota, the Japanese trading house Marubeni and Nissan Motor Iberica to get around Spain's restrictions on tractor imports.

Kubota has acquired 40 per cent from the Nissan subsidiary, whose stake falls from 80 to 40 per cent as a result. Marubeni's stake stays unchanged at 5 per cent.

Through the deal the capital of Ebro Kubota will be doubled to Ptas4.4bn (\$36.7m).

Compania Espanola de Petroleos (Cepsa), Spain's largest private sector oil refiner, and Dainippon Ink and Chemicals have agreed to merge their resin interests in Europe.

Cepsa said the two companies would pool their resin interests in a joint company called Beckhold Chemie, with Dainippon as majority shareholder.

The joint company would bring together Dainippon's interests in Switzerland, Austria and France with Cepsa's Spanish subsidiary Realmas Sintericas.

Following the merger, which is subject to approval by appropriate authorities, Beckhold would have turnover in 1989 of Ptas4bn.

**Merger lifts US finance house**

By Our Financial Staff

PRIMERICA, the US financial conglomerate created from the shell of American Can, raised its second-quarter net earnings to \$63.4m, or 65 cents a share, from \$31.9m, or 71 cents a share, in the same period last year. Revenues rose to \$1.4bn from \$238.1m last year.

The second-quarter figures reflect the combined operations of "Old Primerica" and Commercial Credit, acquired by Primerica in August, and are thus not comparable with the 1988 figures. They also include a \$7.4m pre-tax gain from the sale of Commercial Credit's Baltimore headquarters.

Mr Sanford Weill, Primerica's chairman and chief executive, said he was pleased with

the performance. For example, Smith Barney in the investment services arm produced earnings of \$14m following an operating loss in the same period last year, but retail brokerage commissions were strong this year. Earnings also benefited from the one-month contribution of the Drexel Burnham retail brokerage offices acquired during the quarter.

Mr Weill added that Primerica would pursue its proposal to acquire the publicly owned shares of Al. Williams, its majority-owned life insurance subsidiary, which contributed \$26m to second-quarter earnings. However, it plans to keep its Fingerhut direct mail marketing subsidiary, which it had

previously tried to sell. "No appropriate buyer, both in terms of financial consideration to Primerica and business compatibility with Fingerhut, has presented itself."

Net earnings for Cincinnati Milacron, a US machine tool and industrial equipment manufacturer, fell to \$5.2m, or 21 cents a share, in the second quarter, compared with \$6.3m, or 34 cents a share, last year.

Net earnings for this year include tax credits of \$1.22m in the quarter, compared with \$2.4m in the same period last year. Revenues fell to \$199.5m compared with \$198.4m in 1988.

The decline reflected "production delays and other temporary difficulties," said Mr James Geier, chairman.

**Securities turnover in Zurich up 11%**

By John Wicks in Zurich

SECURITIES turnover in Zurich amounted to a total of SF7320.8bn (\$194bn) in the first half of this year, or 11.3 per cent more than the SF7288.3bn booked for the corresponding period of 1988.

This sum covers all securities transactions registered in the canton of Zurich, both on and off the stock exchange.

The number of bargains recorded in the six-month period also increased by 25.4 per cent compared with the year before. The actual rise

was from 297,046 to 372,526.

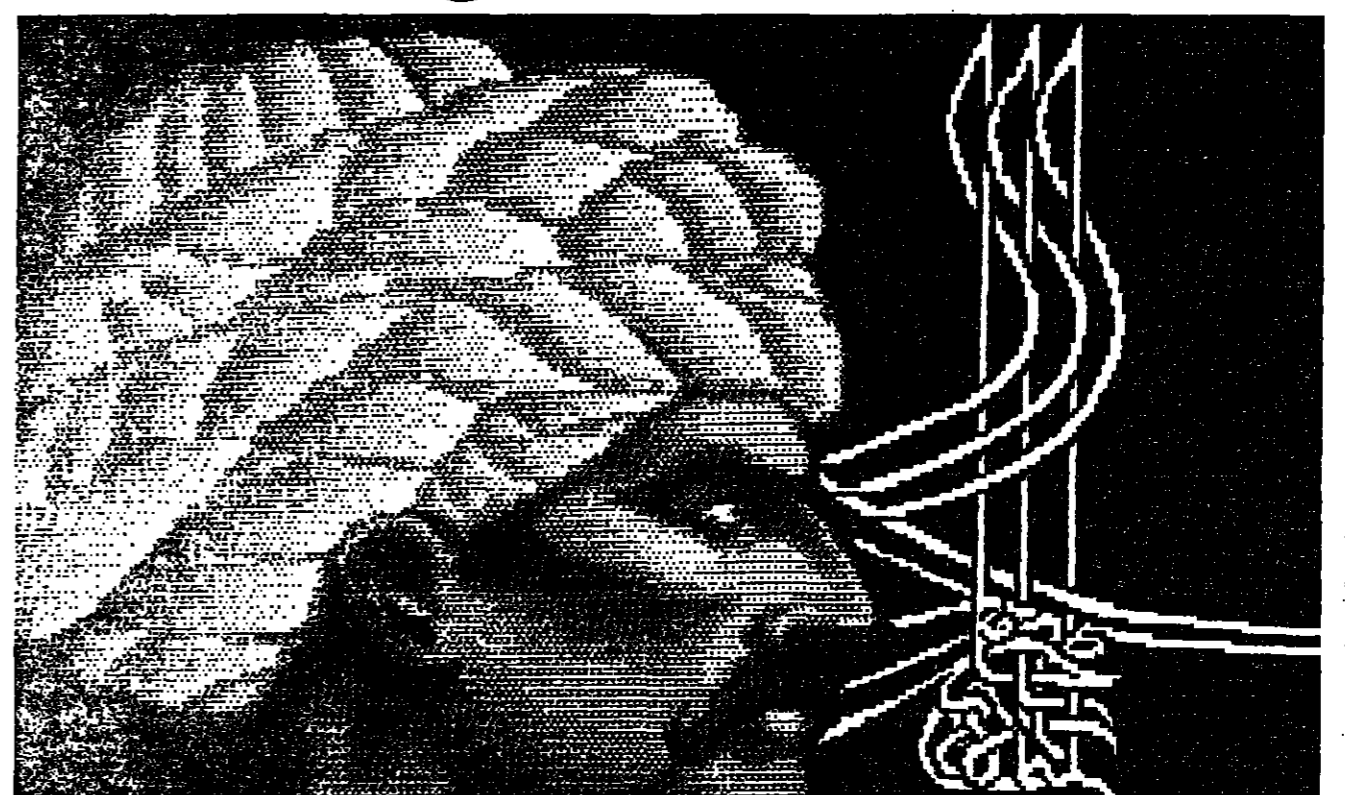
Stock-market capitalisation of Swiss and Liechtenstein shares listed on the Zurich exchange rose by 16.1 per cent from the end of last year to mid-1989, increasing from SF211.07bn to SF244.97bn.

**Goodyear posts \$43m charge**

GOODYEAR Tire & Rubber, the world's largest tyre company, expects to record an after-tax charge of \$43m on the sale of 485 miles of 30-inch pipe by All American Pipeline, its oil transportation unit, Reuter reports.

The offshoot sold about \$70m worth of pipe to Coastal, the US energy supply company, said Goodyear.

**Knowledge leads to success**



"Sultan Süleyman the Magnificent" Computer image by E. Seran

Süleyman the Magnificent (1520 - 1566) Victorious on three continents, a great builder and a revered lawmaker, Sultan Süleyman led the Ottoman Empire to its golden age during his 46-year reign, ruling with strength and brilliance.

Ask any historian...

Süleyman the Magnificent derived his success from his immense knowledge of affairs of state, the arts and culture. Türk Ekonomi Bankasi works with a select group of clients and prime correspondent banks with the same philosophy:

Knowledge leads to success. TEB's highly professional team adheres to traditional banking values, following financial movements and economic changes in Turkey and around the world.

TEB is a leading provider of a full spectrum of wholesale banking services with a special emphasis on foreign trade and corporate advice.

TEB's Advisory Services Department provides special consultancy services on capital market strategies, privatization, investment projects, commercial law, taxation, accounting systems, tourism and computer software.

For your business in Turkey, contact TEB. Profit from our knowledge and experience.



**TÜRK EKONOMİ BANKASI A.Ş.**  
Profit from our knowledge







INTERNATIONAL CAPITAL MARKETS

Treasuries rally smartly as June inflation slows

By Janet Bush in New York and Katharine Campbell in London

AN ENCOURAGING set of consumer prices data yesterday triggered a smart rally in US Treasury bond prices but did not immediately prompt the further easing in monetary conditions that US financial markets are looking for.

The balance of probabilities in favour of or against lower interest rates is clearly the prime obsession of the bond market. Yesterday's news of a substantial rise in housing starts in June, against expectations of a small decline, was brushed aside as the market concentrated on the bullish implications of the CPI release.

RETAIL activity has more or less dried up in the UK government bond market and, if anything, foreign investors, sitting on healthy profits in the bonds and the currency, are gingerly selling. About the only factor to move the market yesterday was the US CPI figure, which showed the smallest increase in 16 months.

On Life the September long gilt finished at 95-21, 1/2 point weaker in very quiet trading with only 3,000 contracts changing hands.

THE CANADIAN market has been lagging the US market in the rally of the past two months, so that spreads between the two markets are at historic highs. While yields on five-year Canadian bonds are habitually between 90 and 120 basis points above equivalent US Treasuries, they are currently standing at 150 basis points. Yields on 10-year stock are 130 basis points over US Treasuries.

slightly depressed sentiment among bond dealers. However, one trader noted that his colleagues had generally overlooked the repayment today by the Bundesbank of DM3.9bn worth of Bundesobligationen.

On Life the September bond future closed at 95-23 compared with 95-16 the previous day.

THE MORTGAGE CORPORATION has taken steps to safeguard the AA rating on several of its mortgage-backed securities placed under review following the \$13bn hostile bid for BAT Industries, the tobacco-based multinational.

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Mortgage Corp acts to secure rating on securities

By Norma Cohen

THE MORTGAGE CORPORATION has taken steps to safeguard the AA rating on several of its mortgage-backed securities placed under review following the \$13bn hostile bid for BAT Industries, the tobacco-based multinational.

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Widening the junk default debate

Stephen Fidler and Norma Cohen on a study of speculative debt

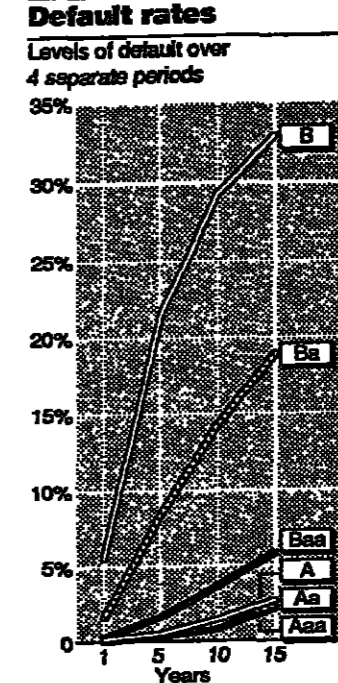
Seldom do academic rows reverberate in the canyons of Wall Street as have the differences between Mr Edward Altman, of New York University, and Mr Paul Asquith, of the Harvard Business School. Their dispute, over defaults on junk bonds, unsettled the \$190bn US high yield bond market earlier this year.

On average in the 19 years, 3.3 per cent of speculative grade issuers defaulted within one year compared with 0.06 per cent of investment grade issuers.

For issuers rated Ba the one-year default rate was 1.6 per cent and for those rated B 6.7 per cent.

Moody's analysis of defaults on speculative grade bonds shows a noticeably higher rate than the Altman study for most categories of junk bonds, but lower than the Harvard research.

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For bonds rated Ba/BB the difference between the studies is far more dramatic, with Moody's finding a 14.1 per cent default rate against a 6.3 per cent default rate among bonds in the Altman study.

although Moody's research analysts note that details of the exchanges are often difficult to obtain. However, in a recent promotional document for junk bonds, Drexel notes that about 31 per cent of all exchange offers that it alone has helped to negotiate have been for financially stressed companies.

In comparing its results with those of Mr Asquith, Moody's notes that significant differences in the results of the two studies may be explained by the fact that the research parameters vary.

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BENCHMARK GOVERNMENT BONDS table with columns for Coupon, Bid Date, Price, Change, Yield, Week ago, Month ago. Includes UK Gilts, US Treasury, Japan, Germany, France, Canada, Netherlands, Australia.

TURKEY'S central bank sold at auction TL150bn of six-month Treasury bills at an average 59.25 per cent annual yield, compared with TL100bn and 54.4 per cent at last month's auction.

CAE Industries, the Canadian manufacturer of flight simulators, expects to raise about C\$240m from a stock offering at C\$18.50 a share, Robert Gibbens writes from Montreal.

Nymex chief condemns plan to curb dual trading

MR Z. Lou Guttman, chairman of the New York Mercantile Exchange, has attacked proposals from a US congressional committee to ban dual trading and simultaneously submitted the idea as a "shoot first and ask questions later" approach.

hurt market participants, not help them", he said. Referring to legislation before the House Agriculture Committee which proposes a ban on dual trading, including Nymex, he said: "The idea is a 'shoot first and ask questions later' approach."

both on behalf of customers and for themselves, has been open to scrutiny since federal investigations into trading abuses on US exchanges, including Nymex, have shown that investors have faced the choice of accepting an exchange offer as perhaps the only alternative to bankruptcy.

Exchange, call for stricter and clearer audit trail standards, coupled with tough enforcement of these standards.

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table of FT-Actuaries Share Indices with columns for Index No., Day's Change, Day's High, Day's Low, and Year Ago. Includes Equity Groups & Sub-sections and Fixed Interest.

RISES AND FALLS YESTERDAY

Table showing rises and falls yesterday for British Funds, Financial and Properties, Plantations, Mines, and Others.

LONDON RECENT ISSUES

Table of London Recent Issues with columns for Issue, Amount, Latest, High, Low, and Closing.

RIGHTS OFFERS

Table of Rights Offers with columns for Issue, Amount, Latest, High, Low, and Closing.

LONDON TRADED OPTIONS

Large table of London Traded Options with columns for Option, Calls, Puts, and various market data.

FIXED INTEREST

Table of Fixed Interest with columns for Index No., Day's Change, Day's High, Day's Low, and Year Ago.

TRADITIONAL OPTIONS

Table of Traditional Options with columns for Issue, Amount, Latest, High, Low, and Closing.

40 day index 2268.9, 10m 2278.5, 11m 2284.5, 12m 2290.2, 15m 2291.1, 20m 2292.0, 30m 2292.3, 50m 2293.7, 1yr 2298.3, 4yr 2298.3, 4.000m 1.000m 1 flat yield, High and low record, base data, values and constituent changes are published in Saturday issue. A list of constituents is available from the Publishers, The Financial Times, Number One, Southwark Bridge, London SE1 9NF, by post 34p.



# FINANCIAL TIMES ARCHITECTURE AT WORK AWARD 1989

## Assessors' Report/Winner

Some 70 entries were submitted and after consideration of the shortlist of buildings that they visited the jury gave the Financial Times Architecture at Work Award for 1989 to the **Truro Courts of Justice**.

In a year when there was a particularly high standard of architectural design among the entries, it was a particular pleasure to give the award to the outstanding new law courts in Truro.

It is a building that demonstrates effectively how to add new architecture to old towns. This is the key problem for our smaller country towns where the delicate growth of centuries can so easily be permanently damaged by insensitive, out of scale, new buildings.

The jury were first of all particularly struck by the contribution made by the new law courts to the skyline and distant views of the town. The circular form and conical roof of the main building rises out of the clustering roofs in an elevated part of the old town. The clear white building rises out the town like a new acropolis. Initially it looks closed and mysterious, more mediaeval than Greek, and yet its forms are modern.

The town is quietly dominated by the impartial presence of the law in this new building that adds a note of formal order to the townscape of the town. It is a rare achievement to add a major public building so harmoniously. Elsewhere in Truro there are examples of out of scale commercial buildings and visually damaging car parks.

Inside the white walls the architects have created a subtle plan of public spaces and courts and offices that is pleasurable to use and enjoyable to work in. Ramps, gardens, cloisters and top-lit halls on a generous scale are unified by the intelligent plan into a powerful architectural experience. The materials and colours are limited to make a building that is primarily black and white. This could easily have been bland but in Truro the result is an architectural nobility achieved by simple means. This elegance is remarkably rare, particularly in contemporary institutional buildings.

The jury spent time talking to the people who use the building. They felt that an appropriate contemporary setting for the administration of justice had been successfully achieved. The building works well at all levels and gives considerable architectural pleasure. The public sense from outside is that a real effort has been made to make a sensitive addition to the town. They are well served inside the building too, by the dignity of the circulation areas and the serenity of the courts themselves. There is no sense of oppression inside the law courts, the atmosphere is rather one of cool enlightenment.

The award recognises not only the architectural distinction of the unusual work place but also commends an imaginative act of public patronage. Truro has gained a positive addition to the town and justice gains a humane and elegant image.

## Commendations

**Prince's Square, Glasgow.** Prince's Square is a five storey speciality shopping centre in the heart of Glasgow. The original buildings consisted of a four storey merchant square built in yellow sandstone and completed in 1841. The original owner, in celebration of the birth of the Prince of Wales, later to become Edward VII, named the new building Prince's Square. The buildings have a pleasant civic character and are listed Grade B.

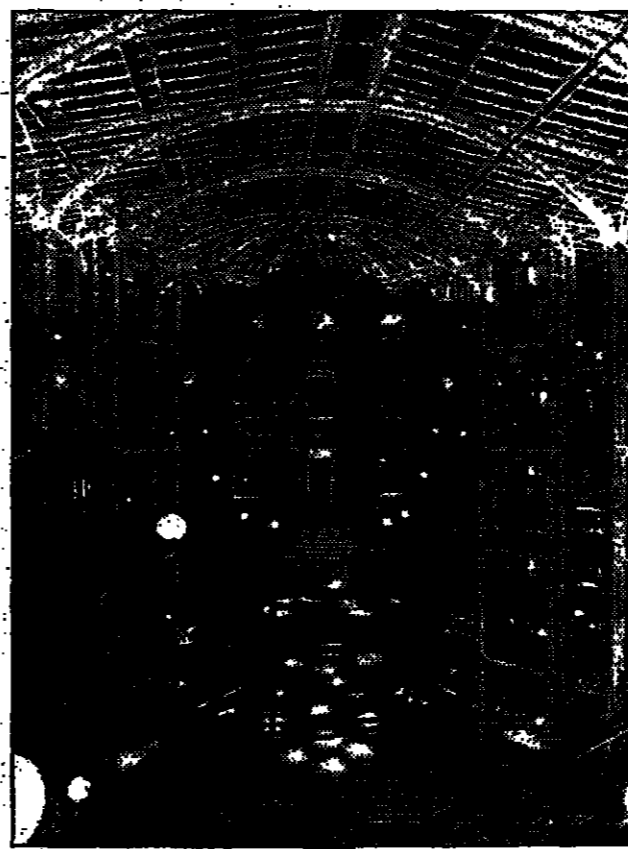
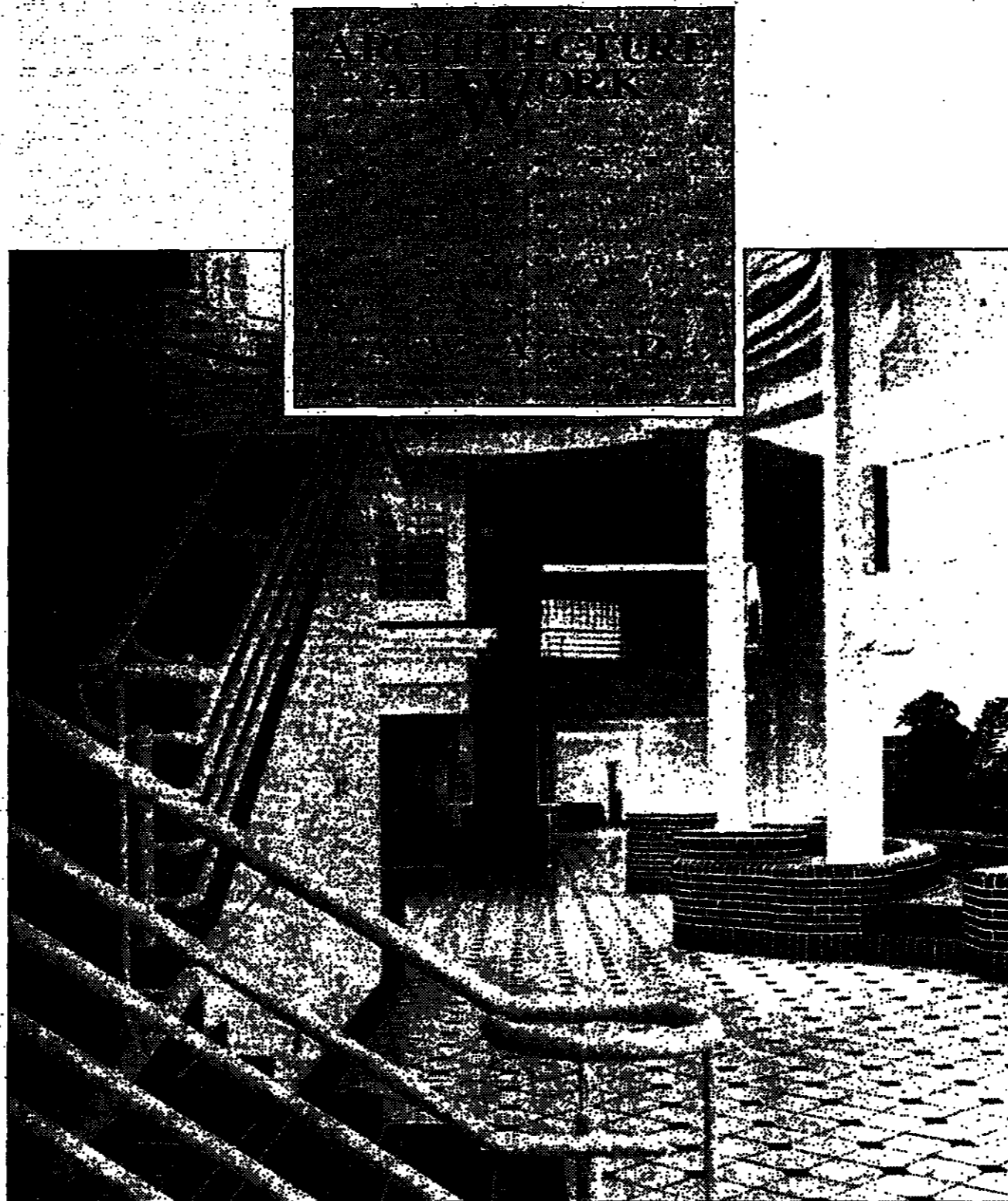
The architects have carefully preserved and restored the original courtyard and transformed the open space into a multi-level covered shopping centre. The three principal approaches to the main space are through the attractive 19th century buildings on Buchanan Street and two further entrances lead towards Queen Street. There is an element of secrecy and surprise at entering the huge and well-composed volume after squeezing through relatively narrow passages from the street.

The size of the central courtyard was calculated to enable someone looking across it to see all the shops on all floors. In addition to this simple geometrical exercise, the design of the courtyard, its columns, roof, balcony fronts and balustrades were calculated to increase in decorative richness as they rose above the ground, so that people would be encouraged to visit the upper floors.

The scheme has none of the tawdriness and condescending 'themery' so redolent, sadly, of many new shopping centres. Nor is the decoration arbitrary. It descends from the Art Nouveau tradition of Glasgow, and from that movement's interest in symbolism. The finishes and fittings to the interior, such as the wrought balustrades and mosaic floors, have been crafted by artists who work in Scotland.

The overall success of the interiors probably derives from the skill with which the new insertions are held together by the careful interplay between them and the tough, no nonsense stone classicism of the preserved and restored facades surrounding the main atrium. It is both a success as an exciting workplace and as a new kind of public space. Shopping becomes a pleasure and the city gains a new sense of civility and urbanity.

**Stockley Park, Uxbridge, Middlesex.** Stockley Park is a development on the grand scale. It is based on the



### 1: Courts of Justice Truro, Cornwall

Architect: Evans & Shalev  
Engineer: Anthony Hunt Associates  
Client: Lord Chancellor's Department

Design and Construction: Property Services Agency  
Management: Dudley Coles Ltd

### 2: Stockley Park Uxbridge, Middlesex

Architect: Arup Associates  
Engineer: Ove Arup & Partners  
Client: The Stockley Park Consortium Ltd

Contractor: Schal International Ltd

### 3: David Mellor Factory Hathersage, West Derbyshire

Architect: Michael Hopkins & Partners  
Engineer: Whitby & Bird  
Client: David Mellor Design Ltd

Contractor: David Mellor Design Ltd

### 4: Prince's Square Glasgow

Architect: Hugh Martin & Partners  
Engineer: Ove Arup & Partners  
Client: Guardian Royal Exchange & Teesland

Development Co Ltd  
Contractor: Sir Robert McAlpine & Sons Ltd

transformation of some 350 acres of former gravel workings and rubbish tips into a major business park. It is centrally located within the London Borough of Hillingdon and the development includes the creation of 250 acres of landscaped parkland, lakes, playing fields and an 18 hole golf course; there are 90 acres of commercial development.

Major site reclamation involving some three million cubic metres of landfill material was necessary in order to establish the infrastructure of a major public park and business community for high technology industries. Arup Associates were responsible for the masterplan and for the design of many of the buildings. Other buildings by Foster Associates, Geoffrey Dark Associates and Troughton McAsian are also nearing completion.

The whole complex is a magnificent achievement combining — too rare a phenomenon in this country — strategic thinking, thoroughness of investigation and pre-planning, a deep concern for upgrading a derelict environment and a patronage of good architecture and design.

The architecture at Stockley Park demonstrates an order and clarity of expression which allows for variations in buildings under the rigorous control of a masterplan. A set of rules for the various designers controls siting, heights, roof treatment etc. In a few years this approach may create an environment which could be a paradigm for other developments not only of this kind but perhaps of towns themselves.

**David Mellor Factory, Hathersage, Derbyshire.** The building is a small workshop for the manufacture of high quality modern cutlery in the village of Hathersage, some ten miles from Sheffield, in the Peak District National Park.

New development in the area is closely controlled by the Peak Park Planning Board and the building had therefore to respect local building traditions, especially in its use of materials. With the encouragement of the planners, a circular building form was chosen; this was generated by the footprint of an existing gasholder foundation, some 26 metres in diameter and the new building therefore fits comfortably into a ready made mature landscape.

The load bearing external wall of the building, clad in local stone, supports the tubular roof trusses which sit on external concrete padstones and rise towards a crown in the centre. The conical roof is clad in lead and the elegance of the structure is articulated by two architectural devices — the band of glazing at the top of the wall which allows the structure to float above the stone base, and the central glazed lantern at the crown of the roof. The building has real architectural presence and reflects the quality of the work it is designed to accommodate. It manages to combine aspects of both modernism and tradition in the creation of a workshop environment which is a pleasure to be in and a tribute to the collaboration of the client and architect.

For a copy of the awards brochure please send an A4 stamped addressed envelope to  
The Public Relations Department, Financial Times, Number One Southwark Bridge,  
London SE1 9HL



UK COMPANY NEWS

Docklands decline leads to Kentish suspension

By Clare Pearson and Andrew Taylor

KENTISH PROPERTY GROUP yesterday became the first housebuilder to request suspension of its shares as a result of a sharp fall in sales. The shares were suspended at 61p pending detailed consideration of its financial position. Kentish Property specialises in development in London's former docklands.

Property expansion for Taylor Woodrow

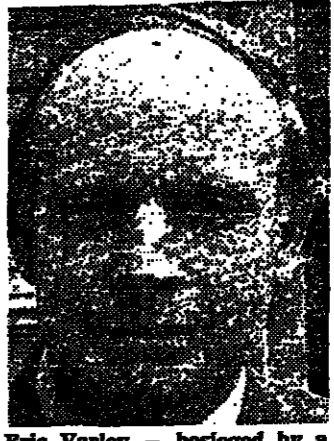
By Paul Cheswright, Property Correspondent

TAYLOR WOODROW, the construction and property group, has taken its second major excursion into the industrial property sector with the purchase of a £28.3m portfolio. This follows last year's £77m cash purchase of industrial properties in Watlington and York.

Compare and contrast two bosses

Ray Bashford on Coalite, Anglo United, their chairmen and the bid

FROM THE moment that Anglo United, the fuel distribution group, announced its daring takeover offer for Coalite, a far bigger competitor, there were clear signs that it was going to be a hard fought contest. The May 25 announcement of the bid left two companies, located within a few miles of one another in North Derbyshire, and headed by two men with sharply different personalities, locked in a leveraged takeover battle with the key to outcome held by 10 City institutions.



Eric Varley - besieged by a company headed by a man of a very different political colour.

On a personal level, the contrast in style between Mr Varley and Mr David McErlain, the chairman of Anglo, is as great as the divide between the two when they talk about the future of Coalite. Mr Varley, a former Labour government energy secretary, harbours no love for the entrepreneur Mr McErlain whose commitment to Mrs Thatcher's new spirit of capitalism is demonstrated by his Tory Party fund-raising activities.

shortcomings in the company's previous dividend policy. "I think we've been mean with dividends. However this bid has made us concentrate our minds on the future policy." The Coalite management's strategy of diversification away from its core fuel business has also faced a testing period. There appears to be general acceptance that a company with the cash generative power of Coalite had the capacity to insulate itself from the uncertainty of the fuel business through diversification.

Buy-outs on the cards at GPG

By David Lascelles, Banking Editor

THE DISPOSAL of Guinness Peat Group, the financial services concern, is likely to proceed through a series of management buy-outs rather than an outright sale. The company, which is 61 per cent owned by creditor banks of Equitcorp of New Zealand, said yesterday that buy-out offers had been received for all but one of its businesses.

Isosceles to pass payment of final dividend pledged by Gateway in bid

By Maggie Urry

ISOSCELES, the group which last week won the £28m bid for Gateway, the food retailer, yesterday said it would not pay the 5p final dividend Gateway had promised shareholders. The move will affect Newgateway, Isosceles' rival in the bid, as it has continued to buy Gateway shares and now holds 28.1m shares, 31.5 per cent of the total.

John Govett falls in behind Lilley's offer

By Philip Coggan

Lilley's chances of succeeding in its £128m hostile offer for fellow construction group Tilbury appeared to improve yesterday when John Govett, the fund management group, pledged irrevocably to accept the offer on behalf of a 14.1 per cent stake owned by discretionary clients. The move sparked a sharp reaction from the Tilbury board, which has asked the Takeover Panel to investigate whether Lilley and Govett are acting in concert.

WPP makes \$6m purchase in Texas

WPP Group, the advertising and marketing services group, is expanding in Texas with the acquisition of Anderson Communications for a maximum \$6m (£3.7m).

Table with columns: Authority, Current payment, Date of payment, Corres - ponding dividend, Total for year, Total last year. Includes entries for Authority Invest, Beepak, Brit Bloodstock, etc.

Resignation by Trevian director

Mr David Dutton, former chairman of Trevian Holdings, the USM-quoted property group, has now resigned as a director.

Mr Dutton stepped down as chairman in March after selling the majority of his stake to Frogmore Estates, the property investment group. Frogmore holds 29.9 per cent of Trevian. Last week, Trevian announced pre-tax profits of £1.64m to £2.7m in the year to April 5 1988.

Goode Durrant likely to reject Nash request for seats on board

By Ray Bashford

THE BOARD of Goode Durrant, the industrial and financial management company, is today expected to reject a request from the company's biggest shareholder for two seats on the board. Mr Michael Warring, Goode Durrant's managing director, said he did not believe that members of the Nash family, which on June 30 acquired a 14.9 per cent stake in the company through Wymedea, could make a contribution to the development of the group.

BOARD MEETINGS

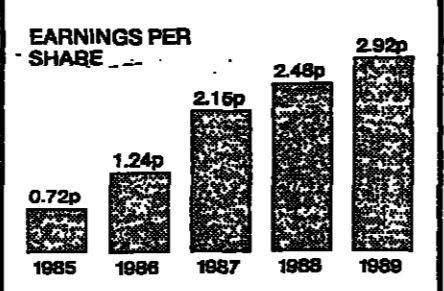
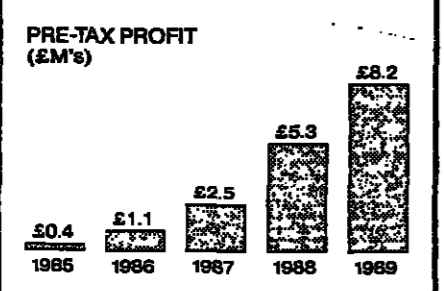
The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the subscription ratios are based mainly on last year's results.

Table with columns: Company Name, Date, and other details. Includes entries like Amalgamated Fin Invest, B&B Design, etc.

Benjamin Priest Group plc

NEW RECORDS SET IN YEAR TO 31 MARCH 1989

- TURNOVER £101M +42%
PRE-TAX PROFIT £8.2M +54%
EARNINGS PER SHARE 2.92p +18%
DIVIDEND PER SHARE 0.9p +50%
NET BANK BORROWINGS ELIMINATED



"The board's concentration on running specialist businesses with skilled management has resulted in consistent growth in profits. We will continue to invest in businesses to increase growth. The group is in a strong financial position and well placed to expand further, both organically and by acquisition."

Specialised components, proprietary products for the leisure marine industry (the Lewmar group) and engineering services.

Benjamin Priest Group plc, Priest House, PO Box 38, Watley, West Midlands B64 6JW. Tel: 0384 66501 Fax: 0384 64598

Babcock Intl flotation begins the FKI demerger process

By David Waller

FKI BABCOCK, the boilers and electricals group, yesterday announced the flotation of Babcock International Group, which is the first stage in its plan to divide itself into three new companies.

Existing FKI shareholders will be offered one new share in Babcock International for each FKI share they have at the moment. The new shares will pay a gross dividend of 5p in the year to March 1990. Assuming a share price of 57p, the price at which 15m BIG shares were conditionally placed with institutions yesterday, the yield will be 7 per cent and the new company will be capitalised at £288.5m.

LEGAL APPOINTMENTS APPEAR EVERY MONDAY

FOR FURTHER INFORMATION CONTACT 01 873 3000

ELIZABETH ROWAN X3456 CANDIDA RAYMOND X3694

Plysuplc ANNUAL RESULTS

Table with columns: Year, 1988, 1989, Change. Rows show various financial metrics like Profit After Tax, etc. Values for 1988 and 1989 are provided with percentage changes.



# GENMIN GROUP

## GOLD MINING COMPANIES' REPORTS FOR THE QUARTER ENDED 30 JUNE 1989

All companies mentioned are incorporated in the Republic of South Africa

- Improved rand gold price
- Costs contained
- Working profit up by 15 percent

### STILFONTEIN Gold Mining Company Limited

Company Registration No. 652912008  
Margaret Shaft back in operation

Issued capital - 13 000 000 shares of 20 cents each.

	Quarter ended 30.6.1989	Quarter ended 31.3.1989	6 months ended 30.6.1989
<b>OPERATING RESULTS</b>			
Mined	11 000	11 000	22 000
Yield - underground	1.2	1.2	2.4
Yield - surface dumps	0.5	0.5	1.0
Gold produced	13 500	13 500	27 000
Working revenue	3 150	3 150	6 300
Working costs	(2 100)	(2 100)	(4 200)
Working income	1 050	1 050	2 100
Gold price received	232	232	464
Income before taxation and State's share of income	1 282	1 282	2 564
Taxation and State's share of income	(320)	(320)	(640)
Income after taxation and State's share of income	962	962	1 924
Dividend declared	300	300	600
Capital expenditure	100	100	200
Dividend declared	300	300	600

### BRACKEN Mines Limited

Company Registration No. 650112008

Improved results

Issued capital - 14 000 000 shares of 20 cents each.

	Quarter ended 30.6.1989	Quarter ended 31.3.1989	6 months ended 30.6.1989
<b>OPERATING RESULTS</b>			
Mined	10 000	10 000	20 000
Yield	3.2	3.2	6.4
Gold produced	32 000	32 000	64 000
Working revenue	7 360	7 360	14 720
Working costs	(5 200)	(5 200)	(10 400)
Working income	2 160	2 160	4 320
Gold price received	230	230	460
Income before taxation and State's share of income	2 390	2 390	4 780
Taxation and State's share of income	(597)	(597)	(1 194)
Income after taxation and State's share of income	1 793	1 793	3 586
Dividend declared	500	500	1 000
Capital expenditure	100	100	200
Dividend declared	500	500	1 000

### WEST RAND Consolidated Mines Limited

Company Registration No. 0140157008

Reduced operating loss restores overall profitability

Issued capital - 4 250 000 ordinary shares of R1 each, 23 000 deferred shares of R2 each.

	Quarter ended 30.6.1989	Quarter ended 31.3.1989	6 months ended 30.6.1989
<b>OPERATING RESULTS</b>			
Mined	23 000	23 000	46 000
Yield	1.2	1.2	2.4
Gold produced	27 600	27 600	55 200
Working revenue	6 336	6 336	12 672
Working costs	(4 200)	(4 200)	(8 400)
Working income	2 136	2 136	4 272
Gold price received	228	228	456
Income before taxation and State's share of income	2 364	2 364	4 728
Taxation and State's share of income	(591)	(591)	(1 182)
Income after taxation and State's share of income	1 773	1 773	3 546
Dividend declared	500	500	1 000
Capital expenditure	100	100	200
Dividend declared	500	500	1 000

### KINROSS Mines Limited

Company Registration No. 630025008

Declines under way

Issued capital - 18 000 000 stock units of R1 each.

	Quarter ended 30.6.1989	Quarter ended 31.3.1989	6 months ended 30.6.1989
<b>OPERATING RESULTS</b>			
Mined	11 000	11 000	22 000
Yield	1.2	1.2	2.4
Gold produced	13 200	13 200	26 400
Working revenue	3 024	3 024	6 048
Working costs	(2 100)	(2 100)	(4 200)
Working income	924	924	1 848
Gold price received	228	228	456
Income before taxation and State's share of income	1 152	1 152	2 304
Taxation and State's share of income	(288)	(288)	(576)
Income after taxation and State's share of income	864	864	1 728
Dividend declared	250	250	500
Capital expenditure	100	100	200
Dividend declared	250	250	500

### Chemwes Limited

Company Registration No. 645257008  
(A subsidiary of Stilfontein Gold Mining Company Limited)

Extraordinary dividend

Issued capital - 1 000 shares of R1 each.

	Quarter ended 30.6.1989	Quarter ended 31.3.1989	6 months ended 30.6.1989
<b>FINANCIAL RESULTS (R'000)</b>			
Advanced	106.5	106.5	213.0
Advanced on reval	2.0	2.0	4.0
Sampled	11.4	11.4	22.8
Channel width	106.5	106.5	213.0
Average value - gold	106.5	106.5	213.0
Average value - silver	106.5	106.5	213.0
Average value - copper	106.5	106.5	213.0
Average value - zinc	106.5	106.5	213.0
Average value - lead	106.5	106.5	213.0
Average value - nickel	106.5	106.5	213.0
Average value - cobalt	106.5	106.5	213.0
Average value - vanadium	106.5	106.5	213.0
Average value - molybdenum	106.5	106.5	213.0
Average value - selenium	106.5	106.5	213.0
Average value - tellurium	106.5	106.5	213.0
Average value - arsenic	106.5	106.5	213.0
Average value - antimony	106.5	106.5	213.0
Average value - bismuth	106.5	106.5	213.0
Average value - silver	106.5	106.5	213.0
Average value - platinum	106.5	106.5	213.0
Average value - palladium	106.5	106.5	213.0
Average value - rhodium	106.5	106.5	213.0
Average value - iridium	106.5	106.5	213.0
Average value - ruthenium	106.5	106.5	213.0
Average value - osmium	106.5	106.5	213.0
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UK COMPANY NEWS

# Discotheques prove merit of investing in quality facilities First Leisure soars 36% to £8.2m

By Lisa Wood

**CONTINUING STRONG** growth from dancing and sports contributed to a 36 per cent increase in pre-tax profits from £6m to £8.2m at First Leisure in the six months to April 30.

Lord Delfont, chairman, said the good results stemmed from the continued implementation of the group's clear strategy for growth. Future prospects were good, with the group aiming for pre-tax profits growth of at least 20 per cent a year.

Turnover for the half year increased from £82.2m to £85.8m, an increase of 11 per cent. Operating profits were £9.3m, an increase of 35 per cent with interest charges at £1.05m compared with £815,000 last year.

The resorts and taverns division made a profits contribution of £553,000 (£590,000) which included the sale of businesses including pubs.

First Leisure said the disco-

theque business had proved the merit of investing in quality facilities at key locations. The first half saw further organic growth from these operations.

The profits flow from the five new Super Bowls plus newly refurbished bowls, had significantly boosted profits for this business. Investment in squash and fitness clubs and in snooker continued to produce good returns.

Both of the group's West End theatres saw the end of successful productions in the first half. Lord Delfont said the two new productions "Anything Goes and Aspects of Love" looked set for extended runs.

The contribution from property was £1.2m compared with last year's £794,000, which was indicative of the company's active management of its free hold estate.

Earnings per share of 4.2p,



Lord Delfont - aiming for profits growth of 20 per cent

showed an increase of 45 per cent, with the directors proposing an interim dividend of 1.15p, an increase of 25 per cent on last year's 0.9p.

**COMMENT**

First Leisure's results confirm that personal consumer spending on hospitality is not falling in the UK. The company's dancing and sports division - with their small ticket spend - performed particularly well. Heavy investment in these two areas last year by First Leisure will continue to strengthen their market presence - and their contribution in the coming years. This in turn will give greater equilibrium to the first and second half contributions which have in the past been affected by the seasonality of some of the businesses. A large scale refurbishment and re-development programme of the company's resort assets will start to roll out this year. Analysts are looking for about £26.4m for the full year - with interest costs fixed for this year and next - giving a prospective p/e of 15.5.

# Bulmer fails to sparkle with 32% downturn

By Lisa Wood

**INCREASED MARKETING** expenditure on cider and higher interest charges contributed to a 32 per cent fall, from £15m to £10.2m, in pre-tax profits at H F Bulmer for the year to April 28.

Mr Raymond Bulmer, chairman of the cider manufacturing and retailing group, said the results reflected in large measure the decision to invest more money in marketing cider brands with the group gaining market share in a dull market.

Cider marketing expenses were increased by £5m and marketing expenditure on other drinks by more than 50 per cent.

Turnover was £195.9m compared with £178.9m the previous year.

Operating profits were £13.7m against £17.9m last time.

Cider and fruit juices contributed £7.4m (£12.8m), wines and spirits £2.5m (£2.9m), Pet-til £2.5m (£1.7m) and Australia £1.5m (£366,000).

Interest charges rose from £1.7m to £2.9m. Group borrowings increased to £13m, mainly due to the acquisition of Symonds Cider in July 1988.

There were no extraordinary items, compared with £2.7m last time.

Mr Bulmer said the beer distribution business again made excellent sales progress, while profits from wines and spirits made progress in some areas.

Earnings per share were 9.4p, down from 15.5p. The directors recommended a final of 4.2p (3.5p) making a total dividend of 6.9p (8.5p) for the year.

# Benjamin Priest encounters favourable winds to top £8m

By John Thornhill

**HELPED** by the first full-time contribution from its Lewmar acquisition, Benjamin Priest Group raised pre-tax profits by 54 per cent, from £5.3m to £8.19m, in the year to end-March.

Mr Christopher Walliker, chairman of the West Midlands based engineer, said: "It was an extremely good year and better than we expected. Everything went well for us."

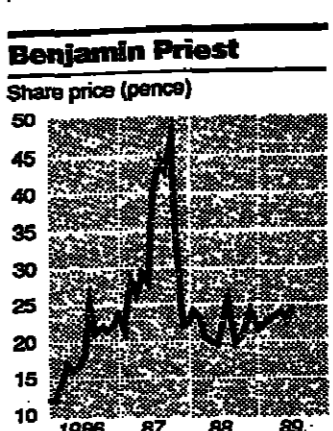
Lewmar, the yachting equipment maker bought in 1987, contributed £3.12m (£1.29m) to trading profits, benefiting from reorganisation, further investment and product development. Mr Walliker claimed.

Overall, trading profits were up 53 per cent at £9.02m (£5.95m) - a proportionately lower interest charge of £289,000 (£331,000) was responsible for the slightly greater advance at the pre-tax level.

Operating profits by division were: specialised components £3.03m (£2.26m); marine products £3.12m (£1.29m); engineering services £2.35m (£1.52m).

Tax payments rose from £1.35m to £2.35m representing an increase from a 25 per cent to 29 per cent rate. Next year, Priest expects to incur the full tax rate of 28 per cent.

Richfield Marine Thrusters, which makes hydraulic



Benjamin Priest Share price (pence)

share grew to 2.92p (2.48p).

The company is proposing to consolidate its 200m 5p shares into 25p shares.

**COMMENT**

Benjamin Priest has successfully pulled itself round from the losses of the early 1980s and is now growing healthily across the board. There have been anxieties in the City about the Lewmar acquisition as it experienced some difficulties in the first half. But on yesterday's evidence these worries would seem to have been banished and Lewmar looks to have good growth prospects in the power boat sector. Priest's other activities should not be overlooked. They have shown strong sales growth and improved margins and should flourish further as a result of the recent high capital investment; a strong balance sheet following the disposal of the minerals business will also facilitate their expansion by means of acquisition. A conservative pre-tax profit forecast of £9.5m puts Priest on a prospective multiple of just under 8. That seems a shade ungenerous although it should be remembered that earnings will be held back because of the full tax charge.

# Bimec expands and calls for £4.5m via rights

By Alan Cane

**BIMEC**, the USM-quoted efficient treatment engineer, has acquired Allan Ford Aircraft Services, a private aerospace industry supplier, for up to £3.75m and is making a one-for-four rights issue to raise £4.53m, writes Edward Sussman.

The initial payment will be £1.65m; a maximum of £3.1m in profit-related consideration may also be paid.

Allan Ford, based in Lancashire, produces complex aerospace shapes using high temperature alloys. It earned £269,000 pre-tax in the six months to March 31 and has net assets of £400,000. Its principal client is Rolls-Royce.

Mr Sam Smith, Bimec chairman, said the acquisition was in line with the group's planned expansion in the environmental, electrical and aerospace sectors.

The rights issue will involve 12.7m shares, underwritten by Kleinwort Benson, at 35p per share, compared with yesterday's unchanged market price of 48p. Mr Smith said he will take up his entire 925,000 entitlement.

Bimec plans a dividend of at least 0.75p for the current year.

# Logitek higher at £2.75m

By Alan Cane

**LOGITEK**, a computing services company based in Standish, Greater Manchester, which specialises in Unix-based systems, reported sharply increased revenues and profits for the year ended March 31.

Revenues were up 37 per cent at £29.2m, against £21.37m, while pre-tax profits rose 34 per cent from £2.06m to £2.75m.

The result was achieved despite a softening in the UK market in the third quarter and increased competition.

Logitek is a distributor of computer systems with special interests in communications and networking. It supplies

systems manufactured by Altos, Wyse Technology and Com of the US and Sony and Panasonic of Japan among others.

In January it formed a new operating subsidiary, LTSS, from its technical services division to concentrate on providing third party maintenance, networking and communications and training.

Formation of the new subsidiary was part of a wider group reorganisation which saw Logitek established as a holding company with two operating subsidiaries, LTSS and Logitek Computers.

According to Mr Jim Pickup, chief executive, improved sales

and profitability resulted from a number of factors including an emphasis on decentralised financial controls and management of assets and enhanced product portfolio. During the year new distribution agreements were signed with Panasonic, Racal, Milgo and Informix.

Logitek is profiting from the move among computer users to systems based on Unix, operating software for small and medium-sized computers, which is an industry standard.

Earnings per share increased to 15.25p (11.49p). The proposed final dividend of 2.4p makes a total for the year of 3.6p (2.7p), an increase of 33 per cent.

# Alpha Ests for USM with £8.8m tag

By Vanessa Houlder

**ALPHA ESTATES**, a commercial property developer, is coming to the USM through a placing that capitalises it at £8.8m.

Gilbert Elliott Corporate Finance is placing 1.9m shares at 75p. Dealings are expected to start on July 27.

The company has completed nine projects since its forma-

tion in 1985 and is engaged in a further 12 developments, principally in Yorkshire and the Midlands. At present it is chiefly focusing on Sheffield and South Yorkshire.

"There is a steady stream of businesses relocating or expanding their northern operations," said Mr Andrew Taylor, chairman. "In Shef-

field, we have experienced a 100 per cent rise in office rents over the past two and a half years."

Pre-tax profits have grown from £44,000 in the year to June 30 1987 to £57,000 in 1988-89. Net asset value at that date amounted to £4.40m or 37.5p per share. The historic price earnings multiple is 12.2.

# Hanson/Wassall

Hanson has increased its stake in Wassall, the mini-conglomerate headed by two former Hanson executives.

It bought 568,000 more shares, bringing its holding up to 3.12m shares (13.39 per cent).

Hanson, one of the original backers of Wassall, said the decision to increase its stake followed an opportunity to buy a fine of stock at an attractive price.

# Ward Group £9m acquisition

**WARD GROUP**, the Yorkshire-based structural steel and building components company with substantial operations on the Continent, is paying £9m to buy Abbeel, a glass processor based in Leeds, writes Clare Pearson.

Ward said some seven of its companies at the moment bought a range of specialist glass for incorporating in building work. The acquisition adds a fourth leg to the company's activities.

The consideration is being satisfied with a vendor placing of 2.19m shares, and the issue of a further 620,000 shares to the vendors. Abbeel produced pre-tax profits of £99,000 on turnover of £6.6m in the year to end-March. Net assets are about £1.6m.

Abbeel expects in due course to establish a glass processing plant in mainland Europe, where Ward has been expanding rapidly by acquisition.

# Simon Eng adds to aircraft activities

By Vanessa Houlder

**SIMON ENGINEERING**, the equipment, services and maintenance group, has agreed to pay £15m (£9.3m) for the aircraft de-icing equipment business of Trump Industries and Ted Trump Company and certain assets of associated companies.

The Trump Group makes and sells truck mounted aerial de-icing equipment for aircraft. This is expected to be complementary to the access platforms, aircraft refuellers and airport crash trucks supplied by Simon Access.

The acquisition will be based on figures for the year to July 31, showing profits excluding non-recurring items of not less than £3m and turnover of not less than £20m. The assets acquired are expected to be valued at a minimum of £10m.

Payments will take the form of £10m cash on completion, plus £5m payable over five years.

# Clyde disposes of Goal stake

**CLYDE PETROLEUM**, the independent oil company, yesterday sold its 18 per cent stake in Goal Petroleum, its smaller rival, for £24.78m, or 104p per share. The stake was placed with a wide range of institutions, writes Steven Butler.

Clyde acquired the stake in two tranches in early 1987 for

58p per share.

Clyde said at the time it was interested in a friendly merger with Goal, although Goal said it wished to remain independent.

Both companies have grown substantially in the intervening 2 1/2 years.

Goal shares yesterday closed 7 7/8p lower at 104 1/8p.

# Raglan rises 73% to £1.5m

By Alan Cane

**RAGLAN PROPERTY** Trust, the property developer and investor, yesterday unveiled a 73 per cent increase in pre-tax profits to £1.5m for the 12 months ended March 31.

The advance, from £871,889 in the previous year, was struck on the back of a £2.6m improvement in turnover to £11.83m.

Mr David Anderson, chairman, said that increased activity, resulting from the implementation of group plans over the past two or three years, was now beginning to show through in both profits and the balance sheet.

Following the £4.8m acquisition in December of a property portfolio from LAS Investment Assurance and a revaluation of Raglan's existing investment properties net asset value per 1p share was standing 15 per cent higher at year-end at

11.8p.

Directors are proposing an increase in the dividend from 0.122p to 0.163p, payable from earnings of 0.67p (0.45p).

Clywne International has a 21.6 per cent interest in Raglan's equity.

Profits at Eliza Tinsley & Co advanced significantly, helped by reorganisation of warehousing and distribution. JT Parkes benefited from higher added value products and greater penetration of the grass care market. However Griffin had "a rather difficult year", partly arising from the integration of the plastic garden products division of Clearplas and the move to new premises.

problem areas had now been dealt with. The loss-making Neepsend castings outfit has been sold, with the purchaser holding an option over land and buildings.

Ferro Alloys and Metals reported a £100,000 decline in profits due to exchange rate and price pressures. The division now operates with a reduced workforce and is profitable, Mr Speight said.

**Eliza Tinsley at record £1.4m**

Largely reflecting organic growth, the Eliza Tinsley Group produced record profits for the year ended March 31, and is raising the year's dividend by 21.5 per cent.

The USM-quoted group makes and distributes chains and builders' hardware. It lifted turnover 19 per cent to £14.21m (£11.93m) and pre-tax profit 21 per cent to £1.41m (£1.17m). Earnings were 12.52p (10.29p) and the final dividend is 3p for a total of 4.8p (3.99p).

Mr ER Jaynes, chairman, said emphasis had continued to be on improving market share, greater productivity and higher added value products. In the opening quarter of the current year sales and profits

**Neepsend declines 33% to £501,000**

Neepsend, the Sheffield-based engineering, tool production and metal processing group, yesterday reported a 33 per cent contraction in profits for the year to March 31.

The pre-tax outcome - £501,000 against the previous year's £747,000 - was struck after an £24,000 exceptional item. Mr Stanley Speight, chairman, attributed the downturn to increased interest charges and disappointing performances by two subsidiaries.

Mr Speight said that the

**Property side raises Authority to £3.1m**

Authority Investments, the banking and property group, raised profits from a restated £2.2m to £3.1m pre-tax for the year to April 30.

The contribution from banking and financial services declined by £290,000 to £2.1m while that from property services expanded by £526,000 to £2.06m.

Mr David Blackhouse, chairman, said the group had emerged more focused as an integrated property finance and development company with offshore interests.

He believed that despite current uncertain prospects for both interest rates and residential property values the company would present further improved results for 1989-90.

Turnover totalled £9.13m (£13.11m). Basic earnings rose by 3.5p to 25.4p, or on a fully diluted basis by 3.1p to 23.3p. A final dividend of 4.25p raises the total by 1.5p to 7.5p.

was still weak but he was confident that new accounts and the growth of own brands would produce a satisfactory result.

Earnings in the year fell to 16.9p (23.3p). The final dividend is set at 6.8p (8.4p) on capital increased by a rights issue.

period should be reflected in future, the directors stated.

Also, the benefits therefrom should outweigh the disruption to the business caused by the seven-week strike which started on February 17.

Control of the company changed hands last October when Mr Mian Sher Mohammad Rafique, setting for family interests, bought 62.5 per cent of the shares from executive directors and their family interests. Further shares were acquired through a subsequent mandatory offer.

In the period under review, turnover fell from £5.28m to £3.1m, or £2.7m in sterling. The loss came to £202,000 (£211,000), or 33.67p (35.17p) per share.

**Bespak up over £500,000 to £3.7m**

Taxable profits of Bespak, a manufacturer of specialised aerosol valve systems, improved from £3.15m to £3.7m for the year to end-April. Turnover was some £2m higher at £20.26m.

The directors said the future looked encouraging now that the company had a sound base in a growing market, a wider customer base and new products.

It was pointed out that the US was becoming increasingly important and that sales had increased by 26 per cent in dollar terms. The US business was expected to grow rapidly.

Earlier this year Bespak paid £1.23m for a 40 per cent interest in Elektro Plastica, a Milan-based manufacturer of pumps and plastic injection moulding.

The share of losses of associated companies was cut to £28,000 (£167,000) and interest costs were trimmed by £27,000 to £103,000.

Earnings emerged 2p higher at 17.6p and a final dividend of 3.75p raises the total by 1p to 6p.

**Heavy going for British Bloodstock**

The British Bloodstock Agency reported pre-tax profits down from £563,000 to £500,000 in the year to March 31 1989.

Mr Michael Wates, chairman, ascribed the downturn to several factors including further write-down in the value of the stallion share portfolio, higher interest charges, a fall in commission from the sales of stallion nominations and insurance and a higher provision for bad debt.

Turnover slipped to £5.07m (£5.38m) with gross revenue down to £47.6m (£49.51m). However after tax and minorities, the profit for the year was £361,000 (£339,000). Earnings worked through at 10.1p (9.8p) and the directors are maintaining the dividend at 8.5p via an unchanged final of 6.3p.

Mr Wates said that areas of future increased activity included the international transport of horses; the expansion of BBA Insurance Services; new stallion syndicates; increased market share at international horse sales; the growing use of the Hastings Hydrotherapy Centre; and the new services of BBA Bloodlines.

# Organic growth lifts Harland Simon

**SUBSTANTIAL** increases in profits and earnings were achieved by Harland Simon Group in the year to March 31 1989.

This manufacturer of drive controls and computer-based systems more than doubled turnover to £40.7m (£19.62m), raised operating profit 85 per cent to £5.82m (£3.14m) and pre-tax profit 64 per cent to £5.47m (£3.39m).

The directors said the emphasis on organic growth would continue but acquisitions would be considered where appropriate.

Earnings came through at 22.9p (14.7p) fully diluted. The dividend is raised to 4p (2.4p) via a proposed final of 3p.

# Argyll pleased with progress

**MR Alistair Grant**, chairman of Argyll Group, said he was pleased with the current trading performance of the food retailer, and with the progress in the opening of new stores and the conversion of the Presto outlets.

By March 1991 the Safeway chain, which accounts for two-thirds of group sales at an annual running rate of £2.5bn, would have 370 stores.

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# Alpha Estates plc

(Registered in England Number 1899659)

Placing by  
**Gilbert Elliott**  
Corporate Finance

of  
**1,900,000 ordinary shares of 5p each at 75p per share**

Share capital  
**£750,000**  
ordinary shares of 5p each

Issued and to be issued fully paid  
**£587,120**

Alpha Estates is engaged principally in commercial property development, concentrating its activities in Sheffield and surrounding areas. The company, both on its own account and in partnership with others, is currently involved in 12 development programmes.

Particulars relating to Alpha Estates will be available in the statistical service maintained by Exel Financial Limited and copies may be obtained during normal business hours on 21st and 24th July, 1989 at the Company Announcements Office, The Stock Exchange, 46-50 Finsbury Square, London EC2A 1DD, and during normal business hours on any weekday (Saturdays and public holidays excepted) until 3rd August, 1989 from:

**Gilbert Elliott Corporate Finance**  
Salisbury House  
London Wall  
London EC2M 5SB

20th July, 1989

## AUTHORITY INVESTMENTS PLC

### "Steady Progress"

*David Blackhouse, Chairman*

**HIGHLIGHTS OF YEAR TO 30 APRIL 1989**

Pre-tax Profit Up 18% to £3.1m (1988 £2.6m)

Earnings Per Share Up 16% to 25.4p (1988 21.9p)

Total Dividend Per Share Up 25% to 7.5p (1988 6p)

Authority Investments is an integrated property finance and development company. In addition, the Group offers a range of offshore financial services.

Authority Investments plc  
173-176 Sloane Street, Knightsbridge, London SW1X 9QG  
Copies of the Report and Accounts may be obtained from The Secretary after 27th July 1989

## Rowlinson Securities PLC

Mr P. J. Rowlinson  
Chairman, reports  
on the year ended  
31st March, 1989

- ★ Profits increased by 100% to £3.1 million
- ★ Dividend increased by 50% to 1.35p per share
- ★ The revaluation of properties plus additions have increased by 80% to £26.5 million
- ★ Gross rental income is currently at £1.9 million
- ★ Net asset value increased by 76% to £26.4 million
- ★ Significant property development projects in hand

Copies of the report and accounts can be obtained from the Secretary

### ROWLINSON SECURITIES PLC

London House, London Road South, Foynton, Stockport SK12 1YP

Handwritten note in Arabic script: "هذا من اجل"



صكنا من الامل

# Your Niche in the International Financial Markets.

{ £ Negotiable + Car }  
Abingdon

Radical restructuring, involving disposal of non core businesses and the selective acquisition of a small number of global leaders, has transformed TI Group into a highly profitable, world class specialist engineering company. In order to facilitate communications at the most senior levels, the group is now setting up a new operating headquarters based at Abingdon Business Park. The Chairman, Managing Directors of the main business groups and corporate staff will operate under one roof. This move is regarded as key to the effective control of operations worldwide and has presented opportunities for a number of experienced and talented financial specialists to join the group at a demanding and exciting phase of its existence.



## FINANCIAL ANALYSTS

These positions will appeal to qualified Chartered Accountants with not less than two years post qualification experience in a fast moving industrial organisation. You would be responsible for the review and analysis of financial information from worldwide subsidiaries in order to provide recommendations on a variety of business issues to senior management. This could include work on forecasting, capital expenditure and acquisitions. The ideal candidates will need to possess the exceptional interpersonal skills necessary to build business relationships with operating companies. You would also need to possess the drive and tenacity to work on your own initiative. Ref MCS/8863.

## FINANCIAL ACCOUNTANTS

Your responsibilities in this challenging role would not only include extensive involvement in the generation of accounts for the TI Group, but also the undertaking of projects to further develop and enhance existing accounting procedures. In the Head Office environment you would be the focus for the world wide accounting functions providing technical advice on UK financial accounting procedures. Candidates should be fully qualified Chartered Accountants with at least two years post qualified experience. With strong technical accounting skills you will have had experience of treasury management, financial modelling and will be fully up to date with current financial developments. Ref MCS/8864.

and will have had extensive experience of producing "user friendly" management information. Ref MCS/8865

## INTERNATIONAL ACCOUNTANTS

Reporting to the International Taxation Manager you would be responsible for the development of the internal control of all services provided by one group company to another. In addition to this role, which will require extensive knowledge of other tax orientated exercises related to international finance structure. These challenging positions will require candidates qualified to ACA/ACMA with at least two years' experience in an engineering environment. Because of the lengthy periods out of the office you will have to be self motivated with the ability to mix with all levels of personnel. A knowledge of a European language and tax experience would be a distinct advantage. Ref MCS/8866. All the above positions offer major opportunities for accountants looking to develop their career within a fast moving organisation. Career prospects are excellent either within the Head Office environment or throughout the company. Rewards will be commensurate with the importance of the positions and the ability of successful candidates. The positions carry attractive negotiable salaries, an executive car, and appropriate benefits. If you wish to be considered for any of the above positions please send a full CV together with details of current salary quoting the appropriate reference number to: Penny Stocks Executive Selection Division, Price Waterhouse, Management Consultants, Livery House, 165 Edmund Street, Birmingham B3 2JB

## ACCOUNTANTS - INFORMATION SYSTEMS

The generation of financial management information is vital to the continued success of TI Group. These positions will be key in providing that information through the advanced financial computer system. On a day-to-day basis you would be responsible for the generation of the monthly management information pack, the annual plan and forecasts. In the longer term you could advise on the further development of the TI computer system. These are challenging positions for computer literate accountants with at least two years post qualification experience. You will have worked in a commercial environment

Price Waterhouse



## Publicity & Public Relations Manager

£25,000 p.a. + car

As Publicity and Public Relations Manager you will take responsibility for the interesting and varied promotional activities in which the newspaper is involved. These include a corporate PR programme, specific activities to promote the FT in the UK, Continental Europe and overseas, and a variety of projects designed to build circulation and advertising revenue.

Ideally aged between 30 and 40, you will have several years' experience in the publicity or public relations field, at a senior level, preferably in media-related areas and will have a thorough understanding of the responsibilities involved in running a promotions department. Proficiency in French or German would be an advantage but is not essential.

In the first instance send your detailed CV to Bob Gunning, Senior Consultant, Austin Knight Selection, 17 St. Helen's Place, London EC3A 6AS. Please quote ref: 1024/JRG/89.

FINANCIAL TIMES  
EUROPE'S BUSINESS NEWSPAPER

## GROUP FINANCIAL CONTROLLER (DIRECTOR DESIGNATE)

South Hampshire Coast Salary & Bonus Neg. c.£40K+Car etc.

Our client, a rapidly expanding privately owned property development and construction group, has seen its gross profit by a factor of 7 in three years to £18m. Growth, organic and by acquisition, continues apace.

Now sought to formalise group budgetary procedures and associated MIS is a qualified accountant, aged 30-45. Reporting to the C.E./principal shareholder and group Board, experience must include familiarity with multi contract or project accounting, construction industry or otherwise.

Benefits include company pension and private medical insurance, and negotiated relocation expenses where appropriate. A Group Board appointment will be confirmed following six months mutually satisfactory service.

Candidates, male and female, please write in confidence enclosing CV to David T Bentley, Manager, Human Resources, 3i Consultants Limited, 3 The Billings, Walnut Tree Close, Guildford, Surrey GU1 4UL quoting ref no: DB/882.

3i Consultants Ltd  
Human Resources



## OUTSTANDING COMMUNICATORS

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Experienced management teachers for a commercially orientated and intellectually demanding training consultancy

FSMD provides individually tailored senior management programmes for Banks and other financial institutions. Several new appointments are needed because of substantial demand, the vast potential of the client base, and a planned USM flotation. A particular attraction is the opportunity for personal growth as the company expands - and a share in its success.

Our immediate need is for teachers of finance, accounting and competitive analysis. The teaching role demands intellectual rigour and a sharp, interactive teaching style appropriate for managers.

Candidates should have a business-related degree possibly at Masters or PhD level. A spell of teaching managers, professionals and graduates, tempered by experience of practical consultancy or management could be the perfect background. An eagerness to apply one's specialist knowledge to practical problems in the world of finance and business, combined with an appetite for developing original material would be of direct relevance.

Application forms and a detailed job description are available from Mrs Lesley Baikie, FSMD Ltd, Emerson Court, Alderley Road, Wilmslow, SK9 1NX. Tel: 0625 530050.

FSMD

Financial Services Management Development Ltd

## Chief Accountant

Basildon c£28,000 + Car

Underwriting some of the most prestigious risks in the world, our client is a leader in the marine insurance market, with a managed net premium income of over £50 million in 1988.

To keep abreast of technological advances and anticipated further growth, a vacancy has arisen for an ambitious qualified accountant to oversee the finance function based in attractive new offices in Basildon.

Responsibilities of this demanding role encompass the management and motivation of a team of 17, the timely production of all financial information and the review and improvement of computerised accounting systems.

Essential qualities are proven management skills, good commercial acumen and a level of maturity unlikely to be found in a candidate aged under 35.

To discuss this opportunity further, contact Liz Robins on 01-583 0073.

6 Lloyd Avenue, London EC3N 3AX.  
**BADENOCH & CLARK**  
recruitment specialists

## WOLFSON COLLEGE, CAMBRIDGE BURSAR

The college wishes to appoint a Bursar from January 1990. The Bursar has overall responsibility for the investments, finances and management of the College. The appointment could be full-time or part-time, detailed duties and supporting staff being arranged accordingly. The successful candidate will be elected into a Fellowship.

Further particulars may be obtained from the College secretary, Wolfson College, Cambridge CB3 9BB (tel.0223 335900). Applications should be submitted to the President by 25 August 1989.

## APPOINTMENTS ADVERTISING

Appears every  
Monday  
Wednesday  
and  
Thursday

For further information  
call 01-873 3000  
Debra McCarty ext  
4177  
Paul Mervin ext 4676  
Patrick Williams ext 3694

## COMPANY NOTICES

**RIGGS NATIONAL CORPORATION**  
USD 100,000,000  
**FLOATING RATE SUBORDINATED NOTES DUE 1996**  
In accordance with the provisions of the Notes notice is hereby given that for the period 20 June 1989 to 20 September 1989 the notes will carry a rate of interest of 9 1/2 per cent per annum with a coupon amount of USD 246.57.  
CHEMICAL BANK  
AS AGENT

**RIGGS NATIONAL CORPORATION**  
USD 60,000,000  
**FLOATING RATE SUBORDINATED NOTES DUE 1996**  
In accordance with the provisions of the notes notice is hereby given that for the period 20 June 1989 to 20 September 1989 the notes will carry a rate of interest of 9 1/2 per cent per annum with a coupon amount of USD 247.57.  
CHEMICAL BANK  
AS AGENT

## LEGAL NOTICES

O Penfold (Building Supplies) Limited  
(Company Number 730378)

Notice is hereby given, pursuant to Section 178 of the Companies Act 1985 that:

a) The above named Company has approved a payment out of capital for the purpose of redeeming its own shares by purchase.

b) The amount of the permissible capital payment is £27054 in respect of part of the purchase of 25 Ordinary Shares and 100 B Ordinary Shares of £1 each, registered in the name of Margaret Allen Penfold. Special Resolutions regarding the payment out of capital and the contract for the purchase of such shares were passed at an Extraordinary General Meeting of the Company held on 17th July 1989.

c) A statutory declaration made by all the Directors for the time being of the Company, and the report of Messrs S W Frankson & Co, Auditors to the Company, addressed to the Directors of the Company and required by Section 178 of the Companies Act 1985 are available for inspection on any week day (Saturdays and public holidays excepted) until 21 August 1989 at the registered office of the company at Goods Depot, West Ruislip Station, Middx.

d) A Creditor of the company may, at any time within five weeks (immediately following the 17 day of July 1989, apply to the Court under Section 178 of the Companies Act 1985 for an order prohibiting the payment.

No. 004000 of 1989  
IN THE HIGH COURT OF JUSTICE  
CHANCERY DIVISION

IN THE MATTER OF  
GREENWICH RESOURCES plc  
-and-  
IN THE MATTER OF  
THE COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that a Petition was on the 6th day of July, 1989 presented by Her Majesty's High Court of Justice for the confirmation of the reduction of the share Premium Account of the above-named Company by the sum of £12,851,000.

AND NOTICE IS FURTHER GIVEN that the said Petition is directed to be heard before the Honourable Mr. Justice Peter Gibson at the Royal Courts of Justice, Strand, London, WC2A 2LL, on Monday the 31st day of July, 1989.

ANY Creditor or Shareholder of the said Company desiring to oppose the making of an order for the confirmation of the said reduction of Share Premium Account should appear at the time of hearing in person or by Counsel for that purpose.

A copy of the said Petition will be furnished to any such person requiring the same by the undersigned solicitors on payment of the regulated charge for the same.

DATED this 17th day of July, 1989

McMorris & Co.,  
71 Queen Victoria Street,  
London, EC4V 4EB.

Solicitors for Greenwich Resources plc

## WALES

The Financial Times proposes to publish this survey on:

11th September 1989

For a full editorial synopsis and advertisement details, please contact:

Clive Radford  
on (0272) 292565

or write to him at:

Merchants House  
Wapping Road  
Bristol  
BS1 4RW  
Fax: (0272) 225974

FINANCIAL TIMES  
EUROPE'S BUSINESS NEWSPAPER

Mallinckrodt  
Europe

## Division Controller Europe Medical Company

The Mallinckrodt Medical Company is based in St. Louis, USA and has activities in all European countries with several divisions. The European Headquarters, located in one of the most attractive areas of Germany between Cologne and Bonn, is the administrative centre of the European operations.

In view of the continuing outstanding growth the company now requires European Divisional Controllers.

Reporting to the General Manager and working closely with the European Controller the Division Controller will take full responsibility for all controlling activities including but not limited to the following areas:

- Strategic Planning
- Budgeting
- P & L Consolidations
- Asset Management
- Forecasting
- U.S. and Local Reporting

For this key position, we are looking for a high calibre, CA or equivalent with minimum 2 years PQE, who is familiar with US and German reporting, has worked in multi-currency environments and has gained hands-on experience with EDP and PC-spreadsheet programs. Experience in industry, although not essential, would be an advantage. A sound knowledge of the German language is essential.

The position carries a salary commensurate with experience and local cost of living together with an excellent benefits package including 30 days annual holiday; a non-contributory pension plan and relocation assistance will be provided where applicable. Future prospects in this challenging position are extremely good for the right candidates who can demonstrate the commitment and flexibility necessary in this varied role.

To apply, please send a CV and details related to past activities to Klaus Stein, Human Resources Manager.

**Mallinckrodt Medical Europe**

Josef-Dietzen-Strasse 1, D-5202 Hennef, Tel. 02242/887-178 (W.-Germany)



COMMODITIES AND AGRICULTURE

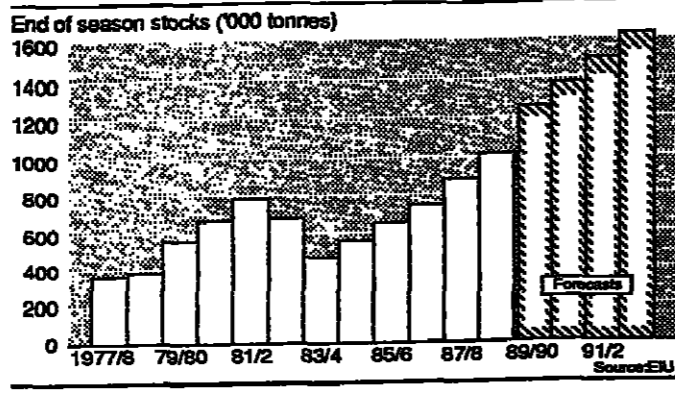
Cocoa price 'has nowhere to go but down'

By Richard Mooney

COCOA PRICES are set to fall further over the next five years as world stocks continue to rise from the present record level. This is the conclusion of a comprehensive report published today by the Economist Intelligence Unit.

"The price of cocoa has nowhere to go but further down, barring crop disasters," says the EIU. In 1989-93 the ICCO (International Cocoa Organisation) indicator price is expected to average only 54 cents a lb in current dollars, some 34 per cent less than in 1987-88 (and more than 9 per cent lower than on July 23 this year).

Cocoa



eight months' consumption) by the end of the 1992-93 season. The report estimates that during that season the excess of supply over consumption will still be running at 115,000 tonnes.

The study warns against taking the stocks figures too literally, however. "Not all the cocoa which is alleged to be in store could be made available to the market at short notice," it says. "Nevertheless, the rising ratio of stocks to consumption seems bound to bring pronounced price weakness with it."

expected over the next four or five years is the result of planting that took place several years ago when prices were much higher - \$1.09 a lb in 1983-84 for instance.

The report also explains that there is little scope for short-term adjustment of supply in response to unfavourable prices. "The fixed costs of production, in particular the costs associated with establishing the cocoa farm, form a significant proportion of total costs," it says.

no climatic disasters," the total will reach 2.517m in 1993-93. It attributes the continued steady expansion of cocoa production chiefly to "the increased rate of adoption of the new high yielding hybrid varieties."

No country has made greater use of these varieties than Malaysia, which, according to the report, has practically all its cocoa area planted with hybrids. And it is this country that is projected to show the biggest production increase up to 1992-93.

Over the same period Brazil's output is expected to increase from 430,000 to 480,000 tonnes; Ghana's from 200,000 to 240,000 tonnes; Ecuador's from 65,000 to 110,000 tonnes; Indonesia's from 55,000 to 75,000 tonnes; Nigeria's from 140,000 to 150,000 tonnes; Cameroon's from 130,000 to 140,000 tonnes; Papua New Guinea's from 36,000 to 44,000 tonnes; Colombia's from 54,000 to 60,000 tonnes; and Mexico's from 42,000 to 47,000 tonnes. But output in the Ivory Coast, the world's biggest cocoa producer, is expected to slip back from this year's bumper crop of 730,000 tonnes to about 700,000 tonnes in 1992-93.

On the consumption side the EIU says the outlook, "in the absence of any dramatic change in the price of cocoa or chocolate confectionery," is for a continuation of the upward trend "especially if the trend towards greater consumption of solid chocolate bars continues."

By 1992-93 world consumption is forecast by the EIU to reach 2.277m tonnes, up from an estimated 2,027m tonnes in 1988-89. Set against net production (total production less a 1

per cent allowance for processing loss) of 2,492m tonnes, that would leave a surplus of 115,000 tonnes, which would be the ninth in succession.

"The authors expect the moratorium International Cocoa Agreement to be extended in order to avoid the liquidation of its 250,000-tonne buffer stock holding, which would depress prices still further. They do not, however, envisage the reactivation of buffer stock buying during the forecast period. In any case, the report says, reactivation would only be expected to provide, at best, temporary relief to the downward pressure on prices which is exerted by the continuing situation of oversupply by removing 100,000 tonnes of the surplus over the period 1990-92.

"Indeed," says the report, "in many ways the buffer stock's very existence adds to the downward pressure on the price of cocoa for its effect is much greater than a similar quantity of cocoa held elsewhere. It is there, its volumes are verified and it can be made available to the market at short notice if required."

Eventually the study argues, the low price forecast throughout the period to 1992-93 will take their toll of production. But it will take years for the effects of an unwillingness to expand acreage or replace old trees to show through in production figures.

Aluminium unlikely to fall much further

By Kenneth Gooding, Mining Correspondent

ALUMINIUM PRICES should not fall much further, says the Anthony Bird Associates research organisation in its latest industry analysis.

Any significant fall from current levels would result in new aluminium smelter projects being shelved "and that would create very serious medium-term problems indeed," it adds. Bird predicts primary aluminium prices quoted by Metals Week will range between 75 cents a lb and 81 cents a lb next year. By 1991, when demand is expected to climb again, the organisation suggests prices will settle in a range between 81 a lb and 87 cents a lb.

Aluminium demand in the second half of this year is predicted to be "weak," resulting in the non-Communist world's consumption for 1989 as a whole being little changed from last year's 13.94m tonnes. Bird suggests that aluminium demand will start to grow again from mid-1990 onwards. In 1991, consumption is predicted to reach 15.5m tonnes, a 6.1 per cent advance on the forecast for 1990.

Under the ICO quota system Ecuador was exporting 1.6m bags of coffee a year. However, a big exporter, said yesterday that sales could reach 2.1m bags if the free market continued.

to reach 15.5m tonnes, a 6.1 per cent advance on the forecast for 1990. But after mid-1992 consumption is expected to settle back to the long term growth rate - which Bird puts at about 4 per cent a year.

Currently, demand for aluminium is hesitating and a renewed surplus of metal is appearing. However, Bird does not believe that any significant output cuts are called for.

"When consumption starts to grow again, this metal surplus will be needed for there is very little new capacity coming on stream in the immediate future, thanks to the severe underinvestment of recent years," it suggests.

Bird repeats its earlier warnings that, when consumption starts to grow again from mid-1990 onwards, the aluminium supply system will once again be stretched. However, it does not expect the pressure to be as great or the shortages as severe as they were in mid-1988.

Ecuador frees coffee sales

ECUADOR'S Government announced yesterday that it was authorising the free export of coffee until the end of September, reports Reuter from Quito.

An Information Ministry spokesman said the decision was made because of the suspension earlier this month of international Coffee Organisation export quotas.

between 300,000 and 400,000 bags (50 kg) of coffee by the end of September instead of the 270,000 bags limit that would have been allowed under the ICO quota.

Under the ICO quota system Ecuador was exporting 1.6m bags of coffee a year.

Brussels moves to suspend UK fishing law

THE European Commission is taking court action to suspend UK legislation designed to safeguard the livelihoods of the British fishing fleet.

The move steps up the Commission's campaign against new provisions in the Merchant Shipping Act which make it illegal for foreign-owned vessels to fish quotas earmarked for the UK.

The Commission has already begun legal action claiming that the restrictions contravene EC rules which outlaw discrimination on grounds of nationality.

The UK Government introduced a special fishing register as part of the act earlier this year, limiting membership to vessels which could claim 75 per cent British ownership.

The move followed complaints from the British fishing fleet that its EC catch quotas were being taken by trawlers from elsewhere in the Community which had no national claim.

However, the Commission is insisting that, even though the quotas of Community fish have been allocated along national lines, a member state cannot discriminate on grounds of nationality in the share-out.

An interim order as demanded yesterday would force the UK Government to drop the register and continue allowing any EC vessel to fish British stocks, at least until the court's final ruling, which could take years.

An order suspending the register could be issued within a matter of weeks.

Britain and the Irish Republic have been desperate to protect scarce resources of certain fish stocks from about 100 Spanish-owned vessels, which have been landing their catches in Spain.

Mr Manuel Marin, the Fisheries Commissioner, has accepted that the difficulty has started spreading to other fleets, particularly in France and West Germany. Nevertheless, he is determined to press ahead with legal moves against Britain and the Irish Republic for discriminating against EC nationals.

Meanwhile, the Commission yesterday proposed limited measures to give member states more freedom to administer their national fish quotas while respecting the obligations of the EC treaty.

However, the British Government insists that it is impossible to operate successfully when national quotas are freely available to other Community trawlers.

Mixed greenhouse effect predictions for British farming's future climate

Bridget Bloom reports on the conclusions of a conference into the possible effects of global warming on agriculture

IF THANKS to the global warming of the so-called greenhouse effect, temperatures increase by 3 per cent over the next 50 years, what sort of agriculture will Britain have then?

Something akin to New Zealand's perhaps, where the grass would grow for most of the year and sunflowers could be harvested in Scotland? Or will Britain become much drier as well as hotter, with traditional products like potatoes, milk or sugar beet being more difficult to find - their place being taken by sorghum, soyabeans or tobacco?

Such were the questions addressed by a recent London conference sponsored by the UK Ministry of Agriculture and organised by Reading University's Centre for Agricultural Strategy.

The conference was attended by university professors and research institution scientists

as well as by representatives of various interested companies and a handful of farmers and no very hard and fast conclusions were drawn.

Participants were at least united in believing that much more information was needed before anyone could be certain what would happen in Britain - or anywhere else in the world - if the atmospheric concentration of carbon dioxide continued to increase at its present alarming rate, and thus raised the world's temperature.

However, two broad themes, and two alternative scenarios emerged to give a taste of what might be in store.

First, the one-day conference (its papers and proceedings are to be published in full later this year) showed very clearly that the scientists disagreed on the likely effects and the gravity of global warming. However, most take it seriously enough to accept that there could be a rise in global temperature of some 3 per cent. This could occasion a rise in global sea levels of between 15 cm and 200 cm. Britain's Department of the Environment thinks the rise could be about 80 cm.

Second, the likely effects of such changes will stem not just from the rise in temperature but from changes in rainfall and its distribution as well as the extent of heat and frost variation will be critical factors.

Additionally, as Professor John Marsh, Dean of the Agriculture and Food Faculty of Reading University pointed out, Britain could become colder in a warmer world if the Gulf Stream changed course, while a host of non-climatic considerations, from consumer demand to international trade negotiations, had also to be taken into account.

Within these constraints, two broad scenarios for UK agriculture emerged. One based on adequate rainfall, and the other predicting lower rainfall.

Under the first, the growing season in Britain would be longer than now. Crops such as cereals would ripen more quickly, and two crops of some species might be grown in a single season. Some species today at their northern limit could be grown even further north.

Crops new to Britain, such as black-eyed peas or sweet potatoes might be grown. Given adequate rainfall grass might grow throughout the year. This could lead to increased milk and beef and sheep production potential and possibly to lower costs since less protection would be required for the animals in winter and cheaper foodstuffs could be available.

The disadvantages of such a situation would include the loss of some good agricultural land to the rising sea levels.

Diseases new to Britain could also increase. But as Prof Marsh summed up: while the longer growing season would make heavier demands on labour, capital and management, "overall, one suspects, most farmers would welcome the new experiment. Their costs would tend to fall. The output of agriculture - under the assumption of unchanged prices - would rise and aggregate farm incomes be increased."

However, under the second scenario rainfall declines and its distribution is patchy. Here, according to Prof Marsh, "the effects would be complex but potentially alarming."

New husbandry practices would be needed to cope with erosion and new plant varieties required to adapt to lower

moisture. The need for irrigation would push up costs, although in some areas this could produce a "north Atlantic California."

Under this scenario, agricultural output, especially of traditional crops, would fall and costs to the economy as a whole would rise with the need to conserve water.

Hills and mountains, already disfavoured in agricultural terms, would become even more difficult to exploit and would suffer the risk of erosion and even greater depopulation.

On balance, conference participants seemed to think, global warming would be sustainable, if not downright advantageous to Britain.

Outside the UK, however, it seems clear that it could have potentially disastrous effects of widening existing gaps between north and south - both within the European Community and in the

wider world.

As for the scientists, all agreed that much more research was needed into the greenhouse phenomenon. Many were alarmed that, while Mrs Thatcher, the Prime Minister, was increasing the resources dedicated to the subject as a whole, the Government was continuing to cut the agricultural research budget.

Professor Colin Spedding, the director of the Centre for Agricultural Strategy, noted that the Government's concern was less with whether there should be more research than with who funds it. Its intention was to cut so-called near-market government research and let industry finance it instead.

Several speakers pointed out that industry was neither capable of nor interested in funding the sort of basic research into the greenhouse effect on agriculture which was now increasingly urgent.

WORLD COMMODITIES PRICES

LONDON MARKETS

THE FIRM tone in New York helped the London Metal Exchange copper market to make further ground yesterday, although prices finished below the days highs. The cash quotation followed Tuesday's 543 rise with a gain of £10 to £1,565 a tonne, while the three months position closed £17 up at £1,587.50 a tonne.

Continued its tentative rally with cash metal rising to \$150 to \$170 a tonne, but some traders thought the market had already lost the upward momentum generated by Tuesday's technically inspired bounce.

Nickel prices rose further on sales to Japan, believed to be replacing a loss of material from Indonesia because of shipping problems, but other LME metals were lower.

High grade zinc relinquished an early gain to end 30 down on the day at \$1,816 in the cash position.

Table with 4 columns: Commodity, Previous, High/Low, and other details. Includes COCOA, COPPER, and SUGAR prices.

Wool MAJOR WORLD wool markets are in the doldrums and no sales are being held anywhere. Australia, and others where a greater price support applies, were just about down to the floor at closing sales and no further decline in the wool market is considered possible.

Table with 4 columns: Commodity, Previous, High/Low, and other details. Includes COCOA, COPPER, and SUGAR prices.

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LONDON STOCK EXCHANGE

Renewed buying interest in equities

The UK equity market resumed its upward march yesterday as seemingly endless speculation of yet more big break-up/takeover bids produced strong rises throughout the first and second half sessions.

repercussions of the suspension of trading in shares of a Kenish Property, the London docklands housebuilding group which announced a sharp downturn in sales.

again partly on takeover hopes and but also on a buy recommendation from a leading broker. Life assurance stocks raced higher in active trading.

FINANCIAL TIMES STOCK INDICES table with columns for Government Bonds, FT-SE 100 Share, and various indices with their respective values and changes.

Heavy trade in Jaguar

Speculators swooped on Jaguar yesterday and the luxury car manufacturer soon became a subject of market rumours ranging from stakebuilding exercises, a takeover attempt by an overseas rival and the possibility of a management buy-out.

higher on hopes that the UK authorities will agree to a European Commission decision that overseas holders can own up to 25.5 per cent of the company's stock, compared with the previous restriction of 15 per cent.

Speculative buying of Cadbury Schweppes showed no signs of abating. Shares rose a further 16 to 450p on turnover of 8.5m.

TRADING VOLUME IN MAJOR STOCKS

Table showing trading volume in major stocks with columns for Stock, Volume, and Price.

Limit needs raising

Rolls-Royce and British Aerospace advanced strongly after the European Commission said it wanted to see the 15 per cent limit on the foreign shareholding of Rolls raised to 25.5 per cent.

On Monday, broker Kleinwort Benson has changed its estimate of worldwide new business production for the year.

Harland Simon jumped 72 to 60p after posting a 64 per cent profit increase to 25.5m.

day. One dealer said a stake was being built. The continuing strength of European car sales and increasing indications that, despite forecasts to the contrary, they are heading for the fifth consecutive record year was a tonic for motor component stocks.

While clearing banks slumbered, merchants showed strong rises in anticipation of the benefits to come from the current round of corporate activity.

A rare decline was posted by Next, a share under at 16p. Hoare Goyett had lunch with the company, and the news was that Next thinks the current difficult trading conditions are unlikely to improve until late 1990 at the earliest.

Lucas Industries, buoyed additionally by reports of a European joint venture with Sumitomo Electric Industries of Japan, advanced 14 to 66p.

NEW HIGHS AND LOWS FOR 1989

NEW HIGHS (cont.) BULLION (cont.) Gold (per ounce) 340.00, Silver (per ounce) 12.50, Platinum (per ounce) 1,000.00.

APPOINTMENTS

Wandsworth, has appointed Mr Christopher Clithrow as financial director. He was with Coca-Cola, mainly in Latin America.

FT FINANCIAL TIMES CONFERENCES WORLD MOBILE COMMUNICATIONS IN THE 90s LONDON 11 & 12 October, 1989

GRANVILLE SPONSORED SECURITIES table listing various stocks with columns for High, Low, Company, Price, Change, Div Yield, and P/E.

Changes at Citicorp Insurance

Mr David Woodward has been appointed chief executive of CITICORP INSURANCE HOLDINGS, London, and head of Citicorp's global insurance brokerage business.

Changes at Citicorp Insurance

Mr David Incher has joined the specialist investment division of Balfour Beatty Homes to head new joint venture company, VALLEY PARK HOMES, set up with the Carroll Group to provide 1300 houses on a 50-acre site in Croydon.







صكنا من الاجل

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 07-625-2128

Main table containing unit trust information with columns for Name, Type, and Price. Includes sub-sections for 'OTHER UK UNIT TRUSTS' and 'INSURANCES'.

Assets... depend on... (Vertical text on the left margin)

Vertical text on the right margin, possibly a continuation of the left margin text or a separate column.



FT UNIT TRUST INFORMATION SERVICE

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Main table containing unit trust information with columns for Name, Price, and other financial metrics. Includes sub-sections for 'OFFSHORE AND OVERSEAS' and 'MANAGEMENT SERVICES GUERNSEY (SIB REGISTERED)'.

OFFSHORE AND OVERSEAS

MANAGEMENT SERVICES GUERNSEY (SIB REGISTERED)

LUXEMBOURG (SIB REGISTERED)

JERSEY (SIB REGISTERED)

SWITZERLAND (SIB REGISTERED)

GUERNSEY (SIB REGISTERED)



صحة من الامل

FT UNIT TRUST INFORMATION SERVICE

Table containing FT Unit Trust Information Service data, including sections for Isle of Man, Luxembourg, and Offshore Insurances.

LONDON SHARE SERVICE

Table containing London Share Service data, including sections for British Funds, Commonwealth & African Loans, Foreign Bonds & Rails, Americans, Money Market Bank Accounts, and Money Market Trust Funds.



LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-925-2128

AMERICANS - Cont'd

Table listing American companies with columns for Stock, Price, Bid, Offer, and P/E ratio. Includes companies like Ford Motor, General Electric, and IBM.

BUILDING, TIMBER, ROADS - Cont'd

Table listing companies in the building, timber, and roads sectors with columns for Stock, Price, Bid, Offer, and P/E ratio.

DRAPERY AND STORES - Cont'd

Table listing companies in the drapery and stores sectors with columns for Stock, Price, Bid, Offer, and P/E ratio.

ENGINEERING - Cont'd

Table listing companies in the engineering sectors with columns for Stock, Price, Bid, Offer, and P/E ratio.

INDUSTRIALS (Misc.) - Cont'd

Table listing miscellaneous industrial companies with columns for Stock, Price, Bid, Offer, and P/E ratio.

INDUSTRIALS (Misc.) - Cont'd

Table listing miscellaneous industrial companies with columns for Stock, Price, Bid, Offer, and P/E ratio.

CANADIANS

Table listing Canadian companies with columns for Stock, Price, Bid, Offer, and P/E ratio.

ELECTRICALS

Table listing electrical companies with columns for Stock, Price, Bid, Offer, and P/E ratio.

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Table listing electrical companies with columns for Stock, Price, Bid, Offer, and P/E ratio.

FOOD, GROCERIES, ETC

Table listing food, grocery, and other companies with columns for Stock, Price, Bid, Offer, and P/E ratio.

INDUSTRIALS (Misc.) - Cont'd

Table listing miscellaneous industrial companies with columns for Stock, Price, Bid, Offer, and P/E ratio.

INDUSTRIALS (Misc.) - Cont'd

Table listing miscellaneous industrial companies with columns for Stock, Price, Bid, Offer, and P/E ratio.

BANKS, HP & LEASING

Table listing banks, hire purchase, and leasing companies with columns for Stock, Price, Bid, Offer, and P/E ratio.

CHEMICALS, PLASTICS

Table listing chemical and plastic companies with columns for Stock, Price, Bid, Offer, and P/E ratio.

DRAPERY AND STORES

Table listing drapery and stores companies with columns for Stock, Price, Bid, Offer, and P/E ratio.

INDUSTRIALS (Misc.) - Cont'd

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BEERS, WINES & SPIRITS

Table listing beer, wine, and spirit companies with columns for Stock, Price, Bid, Offer, and P/E ratio.

DRAPERY AND STORES

Table listing drapery and stores companies with columns for Stock, Price, Bid, Offer, and P/E ratio.

INDUSTRIALS (Misc.) - Cont'd

Table listing miscellaneous industrial companies with columns for Stock, Price, Bid, Offer, and P/E ratio.

HOTELS AND CATERERS

Table listing hotel and catering companies with columns for Stock, Price, Bid, Offer, and P/E ratio.

INDUSTRIALS (Misc.) - Cont'd

Table listing miscellaneous industrial companies with columns for Stock, Price, Bid, Offer, and P/E ratio.

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BUILDING, TIMBER, ROADS

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INSURANCES

Table listing insurance companies with columns for Stock, Price, Bid, Offer, and P/E ratio.



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INSURANCES - Contd

Table listing insurance companies and their share prices, including names like Royal Indemnity and London & Lancashire.

PAPER, PRINTING, ADVERTISING - Contd

Table listing paper, printing, and advertising companies and their share prices, including names like Newsprint and Printers.

TEXTILES

Table listing textile companies and their share prices, including names like Textile and Apparel.

TRUSTS, FINANCE, LAND - Contd

Table listing trusts, finance, and land companies and their share prices, including names like Trusts and Finance.

OIL AND GAS - Contd

Table listing oil and gas companies and their share prices, including names like Oil and Gas.

MINES - Contd

Table listing mining companies and their share prices, including names like Mines and Minerals.

LEISURE

Table listing leisure companies and their share prices, including names like Leisure and Entertainment.

PROPERTY

Table listing property companies and their share prices, including names like Property and Real Estate.

TOBACCO

Table listing tobacco companies and their share prices, including names like Tobacco.

TRUSTS, FINANCE, LAND

Table listing trusts, finance, and land companies and their share prices, including names like Trusts and Finance.

OVERSEAS TRADERS

Table listing overseas traders and their share prices, including names like Overseas Traders.

MISCELLANEOUS

Table listing miscellaneous companies and their share prices, including names like Miscellaneous.

MOTORS, AIRCRAFT TRADES

Table listing motor and aircraft trade companies and their share prices, including names like Motors and Aircraft.

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Stock Exchange dealing classifications are indicated to the right of security names: A, B, C, D, E, F, G, H, I, J, K, L, M, N, O, P, Q, R, S, T, U, V, W, X, Y, Z. Includes detailed notes on share codes and company information.

REGIONAL & IRISH STOCKS

The following is a selection of Regional and Irish stocks, the latter being quoted in Irish currency.

Table listing regional and Irish stocks with columns for company name, price, and other details.

TRADITIONAL OPTIONS

3-month call rates

Table listing traditional options and call rates for various sectors like Industrials, Property, and Oils.

This service is available to every Company stock in an Stock Exchange throughout the United Kingdom for a fee of 1989 per annum for each company.



CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar retains firm undertone

THE DOLLAR rose yesterday from Tuesday's closing levels although finishing below its best. The US unit crept up in relatively thin morning trading as investors awaited the release of US consumer prices for June. However, these provided no fresh incentive, rising by 0.2 per cent - a little less than most forecasts.

Traders are now waiting for today's Congressional testimony by Mr Alan Greenspan, chairman of the US Federal Reserve, to the House banking subcommittee.

The dollar was confined to a narrow range for much of yesterday, opening in London on a firmer note, despite modest intervention by the Bank of Japan in Tokyo, and moving above DML90 in the morning.

It lost a little ground in the afternoon but came back to finish at DML92.00 from DML89.35. It was also higher against the yen at Y141.95 from Y141.40, and finished elsewhere at SF1.6470 from SF1.6415 and FFfr.4525 compared with FFfr.4525. On Bank of England figures, the dollar's exchange rate index finished at 70.4 from 70.3 on Tuesday.

Sterling finished around the middle of the day's range; its exchange rate index touched a high of 92.5 before closing at 92.4 against 92.2 at the opening and 92.3 on Tuesday. Conf-

dence in sterling has been sufficient to attract overseas investors at a time when the dollar is lacking any positive direction. UK rates are unlikely to fall in the short term, while investors gain comfort from the Government's repeated determination to use high rates to control inflation for as long as is necessary.

The pound closed at \$1.6195 from \$1.6265 but was unchanged against the D-Mark at DM3.0800 and the yen at Y230.0. Elsewhere, it finished at SF12.6675 from SF12.6700 and FFfr.10.4500 compared with FFfr.10.4450.

The Australian dollar fell sharply, breaking through support at 74.80 US cents. The Bank of Australia was active in Sydney selling US dollars, and managed to bring the closing rate back to 74.75 from a low of 74.70 US cents.

The weaker tone was

sparked off by a report from Citicorp Scrimgeour Vickers suggesting that the Australian unit could lose 20 per cent of its value over the next two months. It closed in London at 74.79, still well down from Tuesday's close of 76.07 US cents.

The D-Mark gave up early gains against the Japanese yen, falling to Y74.63 from Y74.68 at the opening and Y74.68 on Tuesday. Investors are starting to take profits in long D-Mark/short yen positions ahead of this weekend's elections in Japan.

While the ruling Liberal Democratic Party is not expected to hold its current share of the vote, investors are still not willing to risk exposure to an unexpected turn of events. Consequently, the prospect of the D-Mark moving higher to test the psychologically important Y75.00 level may now be some time away.

FINANCIAL FUTURES

Short sterling vulnerable

SHORT STERLING futures recovered from the day's lows in Life trading yesterday, but still finished down from Tuesday's close. The September price also failed to break above Tuesday's low of 86.40, and, taken with a clear break through major chart support at 86.35, suggests that the contract is vulnerable to further losses.

The September contract finished at 86.37, up from a low of 86.30 but down from 86.59 at the opening and 86.59 at the opening and 86.59 at the opening.

After the Bundesbank drained funds from the Frankfurt money market. However, retail interest in the afternoon quickly erased the earlier losses, and the September price came back to finish at 95.23 compared with a low of 95.06 and Tuesday's close of 95.16.

US Treasury bonds moved firmer in very thin trading volume, after a smaller than expected rise in US consumer prices.

West German Government bonds recovered from early lows to finish slightly up on the day. Values were marked down sharply during the morn-

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EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Country, Currency, Rate, % change, % change, Difference. Includes Germany, France, Italy, etc.

POUND SPOT - FORWARD AGAINST THE POUND

Table with columns: Country, Date, Rate, % change, % change, Difference. Includes US, Canada, etc.

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Table with columns: Country, Date, Rate, % change, % change, Difference. Includes UK, Canada, etc.

EURO-CURRENCY INTEREST RATES

Table with columns: Currency, Term, Rate, % change, % change, Difference. Includes Sterling, US Dollar, etc.

EXCHANGE CROSS RATES

Table with columns: Currency, Rate, % change, % change, Difference. Includes £/\$, £/DM, etc.

FT LONDON INTERBANK FIXING

Table with columns: Offer, Bid, Offer, Bid. Includes 1 month, 3 months, 6 months US dollars.

MONEY RATES

Table with columns: Instrument, Rate, % change, % change, Difference. Includes Treasury Bills and Bonds, Lanchtime, etc.

LONDON MONEY RATES

Table with columns: Instrument, Rate, % change, % change, Difference. Includes Interbank Offer, etc.

LIFFE LIABO GILT FUTURES OPTIONS

Table with columns: Strike, Call, Put, % change, % change, Difference. Includes 250, 275, 300, etc.

LIFFE GTS OPTIONS

Table with columns: Strike, Call, Put, % change, % change, Difference. Includes 1.10, 1.15, 1.20, etc.

LONDON (LIFFE)

Table with columns: Instrument, Rate, % change, % change, Difference. Includes 20-year, 10-year, etc.

US TREASURY BONDS

Table with columns: Instrument, Rate, % change, % change, Difference. Includes 20-year, 10-year, etc.

4% NATIONAL GOVERNMENT BOND

Table with columns: Instrument, Rate, % change, % change, Difference. Includes 20-year, 10-year, etc.

3% NATIONAL GOVERNMENT BOND

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LIFFE TREASURY BOND FUTURES OPTIONS

Table with columns: Strike, Call, Put, % change, % change, Difference. Includes 200, 225, 250, etc.

LIFFE EUROSTANDARD OPTIONS

Table with columns: Strike, Call, Put, % change, % change, Difference. Includes 1.00, 1.10, 1.20, etc.

LIFFE SHORT STERLING OPTIONS

Table with columns: Strike, Call, Put, % change, % change, Difference. Includes 95.00, 95.50, 96.00, etc.

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Table with columns: Strike, Call, Put, % change, % change, Difference. Includes 1.00, 1.10, 1.20, etc.

LIFFE SHORT STERLING OPTIONS

Table with columns: Strike, Call, Put, % change, % change, Difference. Includes 95.00, 95.50, 96.00, etc.

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BASE LENDING RATES. Table with columns: Bank, Rate, % change, % change, Difference. Includes ABN Bank, etc.

MONEY MARKETS

London rates higher

UK INTEREST rates continued to rise in London yesterday in what was seen as a move by the authorities to reverse the softer tone just recently in the longer periods. The Bank of England appears to be in a mood to tolerate a build up of optimism about lower rates, regarding such notions as premature.

Three-month interbank money was quoted at 14.13 1/2 per cent compared with 13 1/2 per cent on Tuesday as pressure on the longer dates

was exerted through the large shortages in day to day liquidity. The firmer tone also came despite a small improvement by sterling.

The Bank of England forecast a shortage of around £1.150m. Factors affecting the market included repayment of late assistance and bills maturing in official hands, together with a take-up of Treasury bills draining £82m. Exchequer transactions took out £80m, and banks brought forward balances £50m below target.

In addition, there was a rise in the note circulation of £155m. To help alleviate the shortage, the Bank offered an early round of assistance which comprised outright purchases of £91m of eligible bank bills in hand 1 at 13 1/2 per cent. Further help came to £208m and

was made up of £119m of bank bills purchased in hand 1 and £4m in hand 2, all at unchanged rates. The forecast was revised to a shortage of £1.200m and the Bank gave assistance in the afternoon of £568m comprising £408m of bank bills in hand 1 and £159m in hand 2. Late help came to £210m, making a total of £1,042m.

In Frankfurt, the Bundesbank surprised traders by allocating just DM16.8bn at its latest two-tier sale and repurchase tender compared with a maturing agreement of DM18.5bn. Most dealers had expected a larger injection of cash, possibly up to DM20bn, in order to help commercial banks meet the drain on funds caused by corporate tax payments.

However, yesterday's net draining of funds suggests that the Bundesbank sees banks' current reserve levels as being high enough to meet this month's obligations. The Bundesbank accepted bids of DM9.5bn for the 28-day, 6.60 per cent fixed rate tender, and DM7.3bn for the 63-day variable tender at rates between 6.70 and 6.90 per cent.

In New York, the US Federal Reserve drained funds from the banking system through five-day matched sale and repurchase agreements. At the time, overnight Fed funds were trading at 9 1/2 per cent unchanged from Tuesday.

OTHER CURRENCIES

Table with columns: Country, Rate, % change, % change, Difference. Includes Australia, Brazil, etc.

CURRENCY MOVEMENTS

Table with columns: Currency, Rate, % change, % change, Difference. Includes Sterling, US Dollar, etc.



WORLD STOCK MARKETS

Table of stock market data for various countries including Australia, Canada, France, Germany, Italy, Japan, and the UK. Columns include stock names, prices, and changes.

Table of stock market data for various countries including Australia, Canada, France, Germany, Italy, Japan, and the UK. Columns include stock names, prices, and changes.

Table of stock market data for Canada, listing various Canadian stocks and their prices.

INDICES

Table of financial indices including New York Dow Jones, Tokyo Nikkei, and other regional indices with their respective values and changes.

Table of Tokyo Most Active Stocks for Wednesday July 19, 1989, listing stock names and prices.

Advertisement for FT BRISTOL, featuring a photograph of a hotel building and text describing the service.

Advertisement for FT BRISTOL, featuring a photograph of a hotel building and text describing the service.

Advertisement for 'TRAVELLING ON BUSINESS IN THE U.S. AND CANADA?' with the text 'Rest assured, you'll find the FT at leading hotels coast to coast.'

Advertisement for 'It's attention to detail' featuring the Novotel logo and text about business services.

Advertisement for 'It's attention to detail' featuring the Hyatt Regency Brussels logo and text about business services.







NYSE COMPOSITE PRICES

Table of NYSE Composite Prices with columns for 12 Month High, Low, Stock, Div. Yld., P/E, 52 Week High, Low, Close, and Change.

Index figures are official. Yearly high and low reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 percent or more has been paid, the year's high and low are adjusted to reflect the new price. Dividends are annual dividends unless otherwise indicated.

OVER-THE-COUNTER

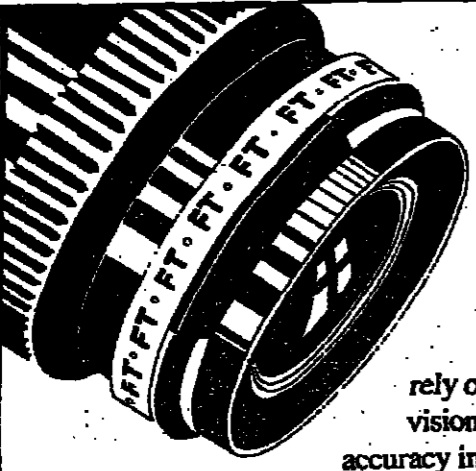
Table of Over-the-Counter prices with columns for Stock, Div., Sales, High, Low, Last, and Change.

AMEX COMPOSITE PRICES

Table of AMEX Composite Prices with columns for 12 Month High, Low, Stock, Div. Yld., P/E, 52 Week High, Low, Close, and Change.



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AMERICA

Dow soars on lower than expected CPI rise

Wall Street

A LOWER than expected rise in consumer prices last month sparked an explosive rally in equities yesterday to post-crash highs on the Dow Jones Industrial Average and within a couple of points of an all-time peak on the broad Standard & Poor's 500 index, writes Janet Bush in New York.

were also quoted sharply higher at mid-session, evidence that yesterday's rally was broad and inclusive of secondary stock issues.

currently, there appeared to have been no move by the Fed yesterday. The central bank announced it was draining liquidity from the money market through five-day matched sales, pointing to unchanged policy.

on Monday, selling pressure was not acute in spite of worse than expected US trade figures. One underpinning for the market is that second quarter corporate earnings have not shown any signs of being slowed by the strong dollar so far this year, or by the undoubted slowdown in the economy.

Swedish broker who sails against prevailing wind David Bartal meets an island-loving optimist



BROKERS' WORLD



Mats Söderberg: strong believer in domestic knowledge

DURING the warm summer months, stockbroker Mats Söderberg moves with his wife and three children to his summer home on a tiny, remote island in the Stockholm archipelago populated by about 20 families.

holm bourse sank from 23 per cent to 18 per cent. One reason for the turnover decline - and the movement of large chunks of Swedish trade to London and New York - is the "puppy tax," a 1 per cent transfer fee on the sale of Swedish stocks and bonds.

ASIA PACIFIC

Nikkei moves up as bargain-hunters return

Tokyo

INVESTORS returned to the market for some cautious bargain-hunting after a five-day string of losses, and share prices posted solid gains. Turnover, however, remained extremely thin, writes Michiko Nakamoto in Tokyo.

only days away. They have been concerned that if the ruling Liberal Democratic Party suffers a major blow at the election to the Upper House of the Diet (Parliament) on Sunday, as is expected, there could be damaging repercussions in the currency markets and hence in equities.

considerations would be close to the top of the Socialists' priority list, analysts said. Sekisui Chemical led the volumes list, with 12.5m shares traded, and gained ¥90 to ¥1,510. Although it is a chemical company, Sekisui is also the fifth largest maker of prefabricated houses.

leading Asia Pacific markets yesterday, although Seoul declined sharply. AUSTRALIA firmed as mining and gold shares were boosted by a sharp fall in the Australian dollar. London brokers Citicorp Scrimgeour Vickers had predicted the drop on Tuesday, yesterday the Sydney market took this as a signal to buy the big resource companies, and companies with extensive offshore assets.

EUROPE

Frankfurt rebounds after US data

NERVOUSNESS about the US economy faded yesterday after the consumer prices index for June rose by less than expected. Frankfurt responded with a 1.3 per cent advance, writes Our Markets Staff.

nesses, including environmental, transport of oil products, and oil and gas. RWE, which saw some profit-taking, ended DML30 up at DM330. Speculation also boosted Nixdorf, which gained DM17 to DM332.50, after reports - denied by the company - in an Italian newspaper that the electronics group had bought shares in ICL of the UK.

fully recouped Tuesday's losses, rising 1.6 to 190.1. MILAN eased as profit-taking continued in busy trading. The Comit index lost 3.01 to 679.64 in turnover estimated at L53bn - active, but less hectic than Tuesday's L452bn.

STOCKHOLM moved higher in relatively active trading, backed by strong gains in blue chips. The Affärsvärden General index rose 2.2 to 1273.4, lifted by overnight gains in the US and several positive company analyses. Ericsson rose B-shares SKr7 to SKr582.

FT-ACTUARIES WORLD INDICES

Table with columns for National and Regional Markets, Tuesday July 18 1989, Monday July 17 1989, and Dollar Index. Rows list various countries and their stock indices with percentage changes.

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